

Fukuoka Outcomes – 8 steps methodology for the implementation of the 2011 UNESCO Recommendation on the Historic Urban Landscape in World Heritage Cities

1. GOVERNANCE STRUCTURE				
Actions	HUL Recommendation Tools			
Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> • Establish a governance structure/ Management System for the World Heritage Property that coordinates across agencies and institutions in relevant sectors including heritage conservation, urban development, regional development, infrastructure development, transport, tourism, energy, waste, water, and housing authorities as well • Its coordination role should include from legal frameworks and regulations to development plans and projects. 	<ul style="list-style-type: none"> • Governance structure should include representatives from local communities, and Civil Society Organizations. • Connect regional, urban, and site level authorities and issues 	<ul style="list-style-type: none"> • This coordinating body should have complete knowledge about all the activities in the World Heritage property and undertake coordinated forward planning activities. 	<ul style="list-style-type: none"> • Coordinate regulations and guidelines. Ensure a legal status and independence to such governance structures. • Ensure legally binding status to the governance structure's recommendation 	<ul style="list-style-type: none"> • Establish sustainable funding sources.

2. SUSTAINABLE DEVELOPMENT STATUS, NEEDS AND PRIORITIES				
Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> • Carry out a preliminary assessment of the sustainable development status of property • Reach consensus with stakeholder consultations on sustainable development needs and priorities • Implement Culture 2030 Indicators to assess conditions of Sustainable Development 	<ul style="list-style-type: none"> • Assess and adjust interventions based on stakeholder needs and priorities • Facilitate transparent and effective participation to allow all voices. • Include and assess engagement of local communities and stakeholders. 	<ul style="list-style-type: none"> • Use a tool such as the World Heritage and Sustainable Development Toolkit to assess status • Document and align international development agendas (including 2030 Agenda and NUA), national, and local development plans. • Establish baselines and periodically collect data to monitor and evaluate progress and make adjustments as necessary 	<ul style="list-style-type: none"> • Align National urban policy, City Development Plan/ Master Plan /Strategic Plan with 2030 Agenda and New Urban Agenda 	

3. MAPPING/SURVEY

Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> • Comprehensive surveys and mapping of the city's cultural (tangible and intangible) and natural resources. • Develop Attributes of Urban Heritage Identity for the urban heritage and a brief description of its local significance. 	<ul style="list-style-type: none"> • Community and stakeholder involvement in mapping and surveys. • Community involvement in identification of attributes and awareness of it. 	<ul style="list-style-type: none"> • Comprehensive inventories, surveys and mapping. • Conduct detailed socio-economic analysis and establish database. • Attributes of Urban Heritage Identity documented at building, monument, neighbourhood, quarter, site, and/or city scale. • conditions of authenticity and integrity specified. • historical layering identified. • description of local significance to include tangible and intangible values. 	<ul style="list-style-type: none"> • Ensure legal status and mandatory integration of heritage mapping in national regional local policies to: • Ensure protection of key cultural and natural resources. • Include in City Master Plan and Site Management Plan. • Ensure protection of OUV, heritage values and conditions of authenticity and integrity. 	

4. ASSESS VULNERABILITIES

Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> Assess key vulnerabilities of attributes of OUV or Attributes of Urban Heritage Identity in relation to change including socio-economic stresses and impacts of climate change. 	<ul style="list-style-type: none"> Identify socially and economically marginal populations and their varying levels of resilience 	<ul style="list-style-type: none"> Map sectors and institutions to manage varying levels of resilience 	<ul style="list-style-type: none"> Prepare Strategic Impact Assessment pro-actively to identify action areas. 	

5. INTEGRATION AND COHERENCE

Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> Integrate attributes of OUV and Attributes of Urban Heritage Identity and their vulnerabilities status with development plans across different sectors to make them all coherent and consistent towards common objectives. Ensure that attributes of OUV and other urban heritage values are recognized in designing development programmes and detailed projects. 	<ul style="list-style-type: none"> Ensure engagement of stakeholders including local communities throughout and establish processes for it. Ensure transparency and accountability following a right-based approach. 	<ul style="list-style-type: none"> Collect or prepare development plans across different sectors – housing, water supply and sanitation, waste management, energy, roads and infrastructure, transport, tourism, environment and landscaping, public space, heritage conservation, public works, museums, culture and creative industries, and skill development. Prepare and implement integrated master plan for urban areas, embedding heritage conservation and sustainable development policies. Identify and fill knowledge gaps. Include role of heritage in functional zoning plans; historic areas functional role should not be limited 	<ul style="list-style-type: none"> Ensure decision-making processes and authority at all levels to enable effective integration and coherence of policies in all sectors and levels. Prepare guidelines specific to local context Establish detailed guidelines for managing change including approving new construction and demolitions. Accessible heritage professional advice at the local level should be embedded into the planning management system at the municipal level Adopt a general policy, which aims to give the cultural and natural heritage a function in the life of the community and to integrate the protection of that 	

		to tourism led activities	heritage into comprehensive planning programmes. (World Heritage Convention article 5.1).	
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6. PRIORITY ACTIONS AND PROJECTS

Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> • Prioritize actions for conservation and sustainable development. • Carry out Impact Assessments of proposed interventions where they could have potential impact on OUV and adjust as necessary 	<ul style="list-style-type: none"> • Facilitate transparent and effective participation and ensure socio-economic benefits of interventions to marginalized populations. • take into account stakeholders' aspirations and limitations 	<ul style="list-style-type: none"> • Facilitate transparent and effective participation and include use of spatial satellite monitoring where relevant. 	<ul style="list-style-type: none"> • Ensure inter-sectorial coordination and decision-making at all levels. • Integrate Impact Assessment mechanisms into legal planning processes and in the management of World Heritage properties and buffer zones. 	

7. PARTNERSHIPS FOR LOCAL MANAGEMENT

Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> • Establish implementation partners for each of the identified actions and projects for conservation and sustainable development, across different actors, both public and private. • Establish innovative financial mechanisms to support local communities and livelihoods. • Specifically, promote local livelihoods and businesses compatible with OUV and Attributes of Urban Heritage Identity including conditions of authenticity and integrity and contributing to the local significance of the place 	<ul style="list-style-type: none"> • Develop governance mechanisms for the coordination of the various activities between different actors and stakeholders, both public and private across regional, city, and site level. • Seek out champions to assist among private sector, government, and local community actors, and NGOs. • Ensure small businesses, local livelihoods, and gender equality towards economic inclusion. 	<ul style="list-style-type: none"> • Document revenues and income, and plan to include strategies towards this in each action/project 	<ul style="list-style-type: none"> • Ensure transparency and accountability of different partners. • Ensure legal and financial provisions to support small businesses, local livelihoods, and artisanal and creative enterprises 	

8. CAPACITY REINFORCEMENT

Key steps	(a) Civic engagement	(b) Knowledge & planning	(c) Regulatory systems	(d) Financial tools
<ul style="list-style-type: none"> Facilitate continuous capacity reinforcement and awareness raising for different stakeholders and decision-takers – professionals, lay public, academia, and civil society, managerial. 	<ul style="list-style-type: none"> Identify gaps at national and local level and establish programmes to ensure capacity reinforcement and awareness raising. 	<ul style="list-style-type: none"> Identify needed skills, integrate traditional knowledge and practices including building techniques and technologies. Encourage inter-disciplinarity and develop continuing Professional development programmes 	<ul style="list-style-type: none"> Policies or laws including traditional skills and capacity. 	

For more information visit

- [International Experts Meeting - Heritage in Urban Contexts: Impacts of Development Projects on World Heritage properties in Cities](#)
- [World Heritage Centre - Recommendation on the Historic Urban Landscape \(unesco.org\)](#)