



United Nations  
Educational, Scientific and  
Cultural Organization

Organisation  
des Nations Unies  
pour l'éducation,  
la science et la culture

# World Heritage

# 44 COM

**WHC/21/44.COM/14**

Paris, 21 June 2021

Original: English

**UNITED NATIONS EDUCATIONAL, SCIENTIFIC  
AND CULTURAL ORGANIZATION**

**CONVENTION CONCERNING THE PROTECTION OF  
THE WORLD CULTURAL AND NATURAL HERITAGE**

**WORLD HERITAGE COMMITTEE**

**Extended forty-fourth session**

**Fuzhou (China) / Online meeting  
16 - 31 July 2021**

**Item 14 of the Provisional Agenda: Presentation of the final accounts of the World Heritage Fund for 2018-2019, report on the execution of the budget of the World Heritage Fund for the biennium 2020-2021, budget proposal of the World Heritage Fund under the biennium 2022-2023 and follow-up to Decision 43 COM 14**

## **SUMMARY**

The document presents the financial report on the World Heritage Fund for the biennium ended 31 December 2019, and the consolidated table of the three funding sources for the same period.

The document contains also the status of implementation of the World Heritage Fund for the biennium 2020-2021 as of 31 December 2020, a proposal for the budget of the biennium 2022-2023, and reports on the follow-up to specific requests of the Committee, further to Decision **43 COM 14**.

**Draft Decision: 44 COM 14, see Point V.**

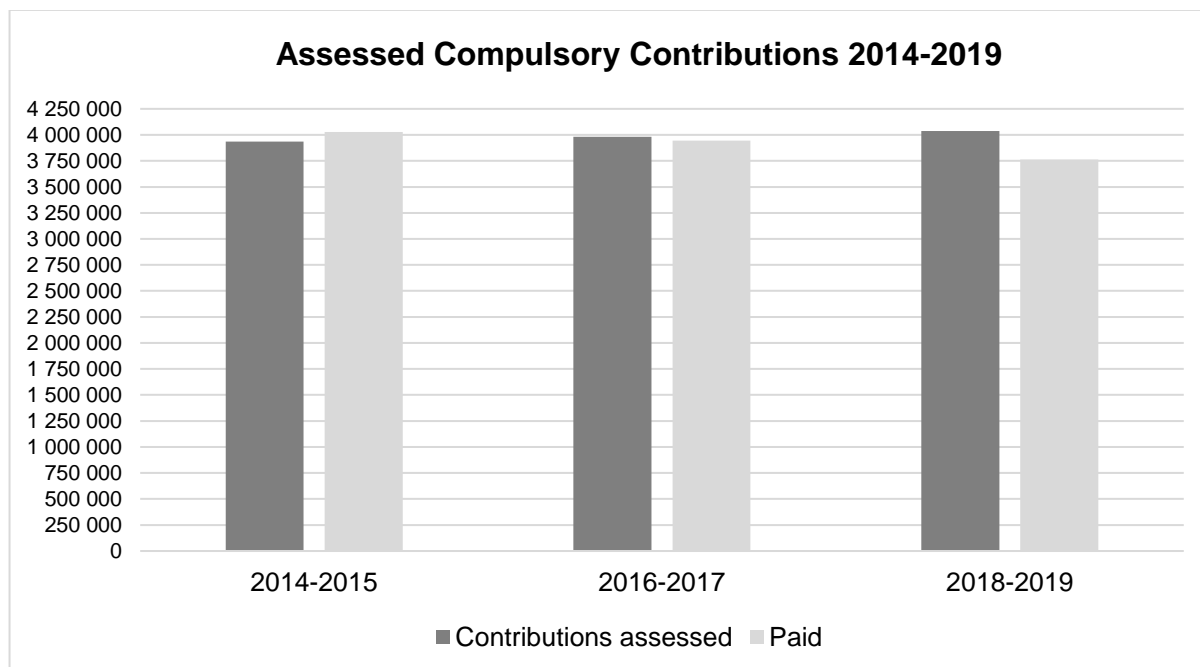
## I. REPORT ON THE WORLD HERITAGE FUND FOR 2018-2019

### A. Financial Report of the World Heritage Fund for the 2018-2019 biennium (Annex I)

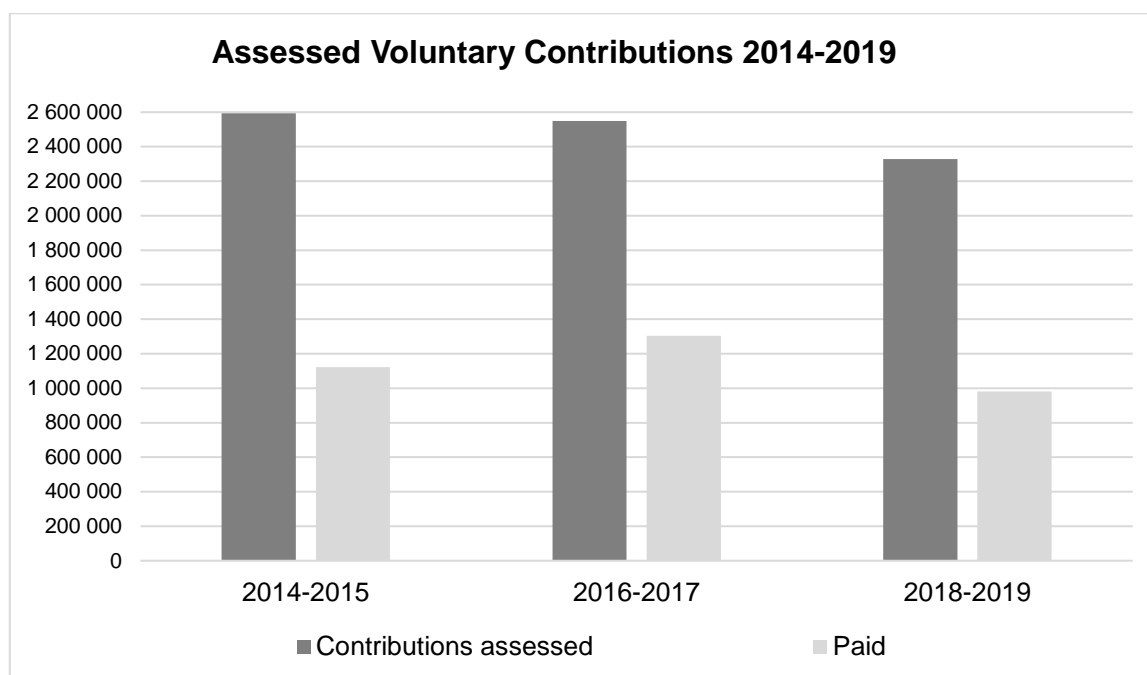
1. The certified financial reports of the World Heritage Fund cover the period from 1 January 2018 to 31 December 2019 (Annex I). These reports concern the approved budget and Expenditure Plan, as well as the sub-accounts for Specific activities (previously known as Earmarked activities), Promotional activities, Human Capacities, International Assistance and Evaluation of nominations.
2. The amounts assessed from each State Party are set at 1% of its contribution to the Regular Programme budget approved by the UNESCO General Conference. The calculation is based on the scale of assessment adopted by the General Assembly of the United Nations. Variations in assessed amounts follows both the modifications in the United Nations scale of assessment and in the level of Regular Programme budget assessment on Member States.

#### 1. Status of receipt of Assessed Contributions in the 2018-2019 biennium

3. With regards to the **Assessed Compulsory Contributions** by States Parties to be paid in accordance with Article 16.1 of the World Heritage Convention, a quick comparison over the last three biennia (2014-2019) confirms the disquieting trend of slowdown in the receipt of payments already noted in 2018. During the period 2014-2017 the total amounts paid were either slightly higher than or close to the amounts assessed for each period, which meant that some arrears were settled or payments were made in advance by States Parties. By contrast, for 2018-2019 the payments were clearly lower than the amounts assessed, which means that the arrears went up. As a result, at the end of 2019, the total **unpaid** was in the amount of US\$ 491,503. This reflects an **unprecedented 54% increase** (or US\$ 172,754) over the total unpaid amount of US\$ 318,749 at the end of 2017.



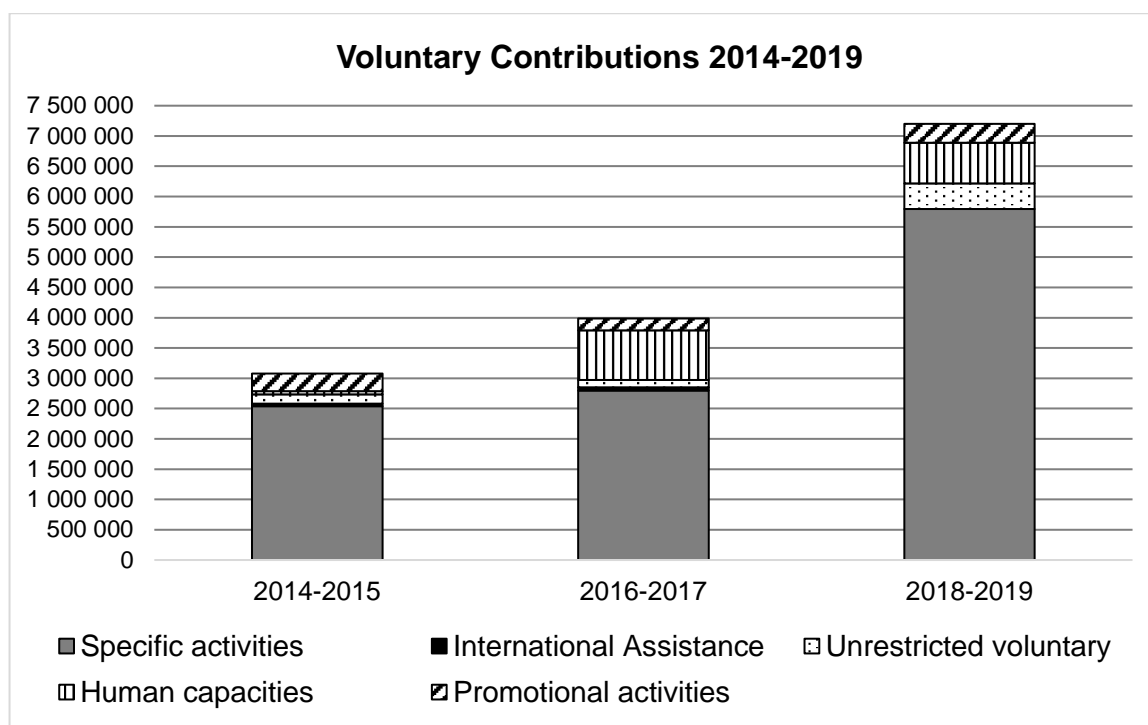
4. With regards to the **Assessed Voluntary Contributions** by States Parties to be paid in accordance with Article 16.2 of the World Heritage Convention, a comparison over the same three biennia (2014-2019) shows a similar trend. The regular and encouraging increase observed from 2014 to 2017 came to a stop, with a clear **drop by 25%** in the collections for the biennium 2018-2019 compared with 2016-2017.



5. As it has been recalled in previous decisions and resolutions of the governing bodies of the Convention, the most recent ones being Decision **43 COM 14** and Resolution **22 GA 7**, the payment of contributions is an obligation incumbent on all States Parties which have ratified the Convention, in accordance with its Articles 16.1 & 16.2. As States Parties exercise rights and enjoy benefits conferred on them under the Convention, they are also expected to fulfil corresponding commitments. Regular and timely payments are essential for planning and carrying activities as the lack of cash availability caused by late payments of assessed compulsory and voluntary contributions cause delays and jeopardize the implementation of activities foreseen in the budget.

## 2. Status of receipt of Voluntary Contributions in the 2018-2019 biennium

6. The list of **Voluntary Contributions** made in 2018-2019 to the core World Heritage Fund and its sub-accounts is included in the financial report under Annex 1, table entitled "Other voluntary contributions". The table below shows their trend over 3 biennia since 2014.



7. The main trends which clearly emerge are the relative increase in unrestricted voluntary contributions and the leap forward of the contributions dedicated to specific activities.
8. The very high level of funding under the **sub-account for Specific Activities** in 2018-2019 comes from a contribution by Norway of US\$ 2.9 million, directed mainly to Africa and for sites on the List of World Heritage in Danger. Without this single contribution, the level of funding under this sub-account would have been roughly the same as it was in 2016-2017.
9. Compared with the biennium 2016-2017, the **amount received from private sector / foundations** under this sub-account has **increased 2.8 fold**, from US\$ 230,062 in the previous biennium to US\$ 639,675 in the 2018-2019 biennium. These funds were mainly geared towards natural heritage. Among these donors are ZDF (Zweites Deutsches Fernsehen) for US\$ 170,747, the Fondation Prince Albert II (US\$ 134,502) and the Ocean Foundation (US\$ 100,000).
10. Other significant contributions came from Germany (US\$ 245,493) and from Australia (US\$ 100,170). Finally, the Governments of Bahrain and Azerbaijan as hosts of the 42nd and 43rd sessions of the World Heritage Committee respectively made significant contributions under this sub-account for covering the costs linked to the preparation and organisation of the 42nd and 43rd Committee meetings.
11. The donors of **unrestricted Voluntary Contributions** are listed under the heading "Funds received for Programme Activities". The level of these contributions was **3.5 fold** more in 2018-2019 than that in the previous biennium (2016-2017), going from US\$ 119,726 in 2016-2017 to US\$ 420,151 in 2018-2019. This is thanks to the 5 States Parties (Australia, the Netherlands, Norway, Sweden and Turkey) who doubled their contributions or contributed in addition to their compulsory dues. Details of Voluntary Contributions can be found in part III.C) below, short-term measure n°2.
12. Voluntary Contributions to the **sub-account for enhancing the human capacities** of the World Heritage Centre amounted in total to US\$ 670,699 in 2018-2019, i.e. a **decrease of 18.2%** compared with the previous biennium. Eight States Parties, namely Kazakhstan, Monaco, Montenegro, Norway, the Republic of Korea, Slovakia, Spain and Sweden contributed to this sub-account in 2018-2019.
13. Revenue **increased by 60%** under the sub-account for **Promotional Activities** between, 2016-2017 and 2018-2019, thanks to a new agreement established in 2018 with Montblanc

International GmbH (EUR 50,000 per year for the period 2018-2020). The longstanding partnerships with Kobi Graphis and Tokyo Broadcasting System continued, with yearly amounts of US\$ 55,000 and US\$ 40,000 respectively.

### **3. Implementation of the World Heritage Fund during the 2018-2019 Biennium**

14. The approved Expenditure plan for 2018-2019 was slightly increased in 2019 by US\$ 33,468 following Decision **43 COM 13**, paragraph 2, when the World Heritage Committee approved some adjustments for the benefit of the “International Assistance – Conservation & Management” budget (see below paragraph 25). Therefore, the approved Expenditure plan for 2018-2019 increased to US\$ 5,350,344.
15. The **expenditure rate** against the approved Expenditure plan stands at **87%** as of 31 December 2019 (see Annex I, Statement I.I, “TOTAL A”) compared with 91% at the end of the previous biennium<sup>1</sup>. However, it is to be noted that the total expenditure amounting to US\$ 4,646,503 was barely covered by the US\$ 4,744,364 of assessed contributions received (see Annex I, Statement III). If the implementation rate had remained at 91% as in the previous biennium, the expenditure would have exceeded the contributions received by around US\$ 124,450.
16. As indicated in 2019 in document WHC/19/43.COM/14, paragraphs 14-15, the contracts of the Advisory Bodies had been established initially for a one-year period due to exchange rate issues. These contracts were subsequently extended to cover the second year of the biennium. It was expected at that time that the provision for exchange rate fluctuation (US\$ 400,000) would be sufficient to cover the shortfall due to the conversion into US dollars of payments to the Advisory Bodies issued in local currencies (Euro or Swiss Franc). Thanks to these measures, there was indeed no need to increase this provision to cover the last payments of these contracts.

### **B. Report on the three funding sources for the 2018-2019 Biennium (Annex II)**

17. The consolidated table of allotments and expenditures for activities financed by the three sources of funding (World Heritage Fund including its sub-accounts, Regular Programme and Extrabudgetary) as of 31 December 2019 is presented in Annex II, Attachment 1.
18. The Regular Programme budget for the biennium 2018-2019 amounts to US\$ 12,056,339 (including staff costs) and consists of the total budget allocated by the General Conference to Major Programme IV - Main Line of Action 1 - Expected Result 1, plus additional appropriations received during the biennium. The extrabudgetary resources amount to US\$ 8,928,460, which represents the 2019 annual allotment of 56 extrabudgetary projects within the World Heritage Centre at Headquarters.
19. The implementation rates by funding source as of 31 December 2019 are as follows: 81.7% for the World Heritage Fund, 96.5% for the Regular Programme and 66.7% for extrabudgetary resources.
20. Attachment 2 of Annex II presents the amounts / percentages of the budget components of the 2018-2019 budgets of the Advisory Bodies (nominations, conservation and staff, etc.).
21. Attachment 3 of Annex II concerns the repartition of the three funding sources per region under Action 2 of the World Heritage Fund. It shows that the Africa and Asia-Pacific regions had highest budgetary allocations among the regions.

---

<sup>1</sup> See Document WHC/18/42.COM/14, paragraph 10.

22. Attachment 4 of Annex II presents the staffing table of the World Heritage Centre, which had 27 established posts as of 31 December 2019.

### C. Report on the budgetary adjustments made during the biennium 2018-2019

23. By Decision **42 COM 14**, paragraph 9, the World Heritage Committee authorised “the Director of the World Heritage Centre to make budgetary adjustments, when necessary, between approved headings and reserves, without exceeding a maximum of 15% of the approved World Heritage Fund Expenditure Plan, during the second year of each biennium and in conformity with the priorities and decisions of the Committee giving priority to the budget lines related to capacity-building and regional programmes”, and requested “the Secretariat to report accordingly to the Committee at its following sessions”.
24. The Director of the World Heritage Centre made the following adjustments between September and December 2019:

Headings under WHF	Amount under WHF 2018-2019 (in US\$)	Reallocation proposed (in US\$)	New amount under WHF 2018-2019 (in US\$)
2.0. Advisory Missions	150,000	- 5,000	145,000
1.1.9. Cooperation with other Conventions & Organisations	5,000	+ 1,000	6,000
2.3.1. Education and World Heritage	50,000	+ 4,000	54,000

25. By Decision **43 COM 13**, paragraph 2, the World Heritage Committee also approved some adjustments to increase the “International Assistance – Conservation & Management” budget by US\$ 110,468, this amount being covered by the budget lines “Cooperation with other Conventions & Organizations” (for US\$ 5,000), “Information Management” (for US\$ 32,000), “Periodic Reporting-Global” (for US\$ 30,000) and “Periodic Reporting-Asia” (for US\$ 10,000), as well as by the funds from savings on prior year’s obligations (for US\$ 33,468).

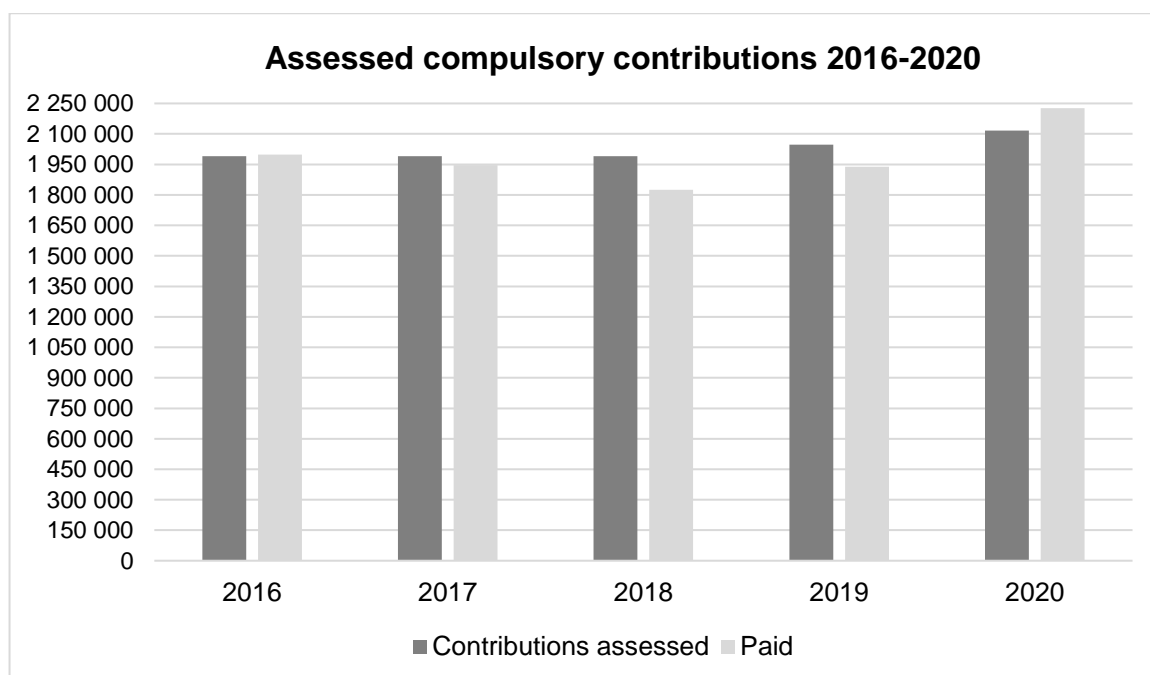
## II. REPORT ON THE WORLD HERITAGE FUND FOR 2020-2021

### A. Financial Report of the World Heritage Fund for the biennium 2020-2021 (Annex III)

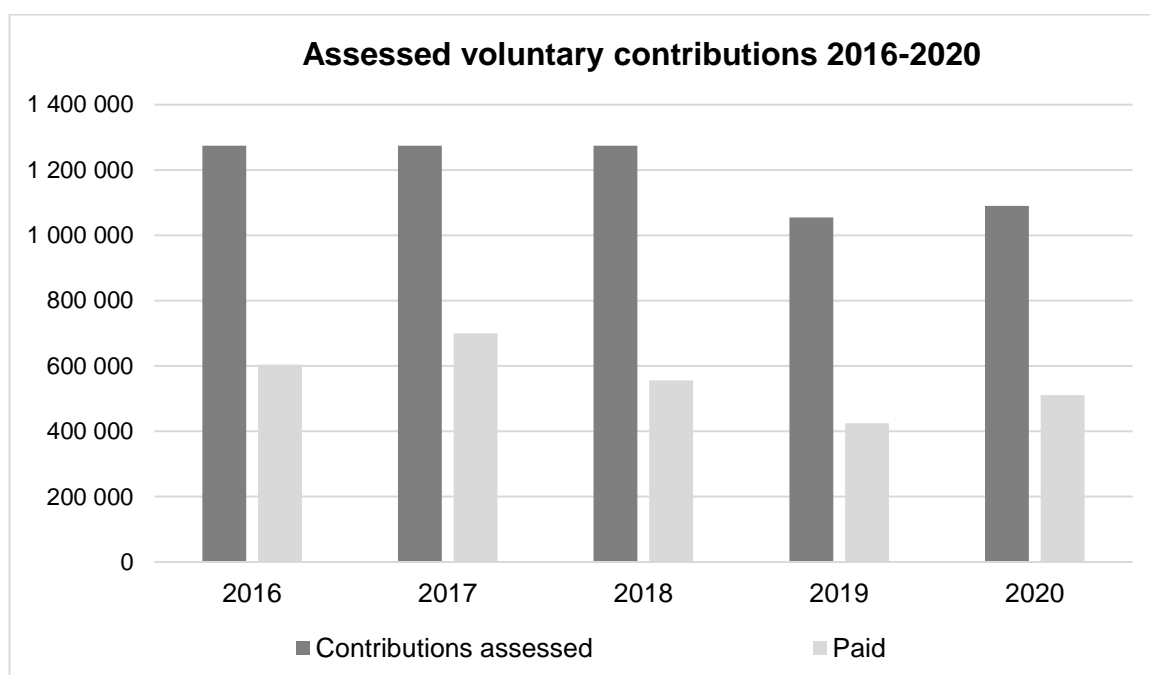
26. The certified financial reports of the World Heritage Fund cover the period from 1 January to 31 December 2020 (Annex III).

#### 1. Status of receipt of Assessed Contributions in 2020

27. With regards to the **Assessed Compulsory Contributions** by States Parties to be paid in accordance with Article 16.1 of the World Heritage Convention, a quick comparison over 5 years shows that after a disquieting trend of slowdown in the receipt of payments especially during the biennium 2018-2019, the total payments in 2020 were higher than the amount assessed for the year, which meant that some arrears were settled or payments were made in advance by States Parties.

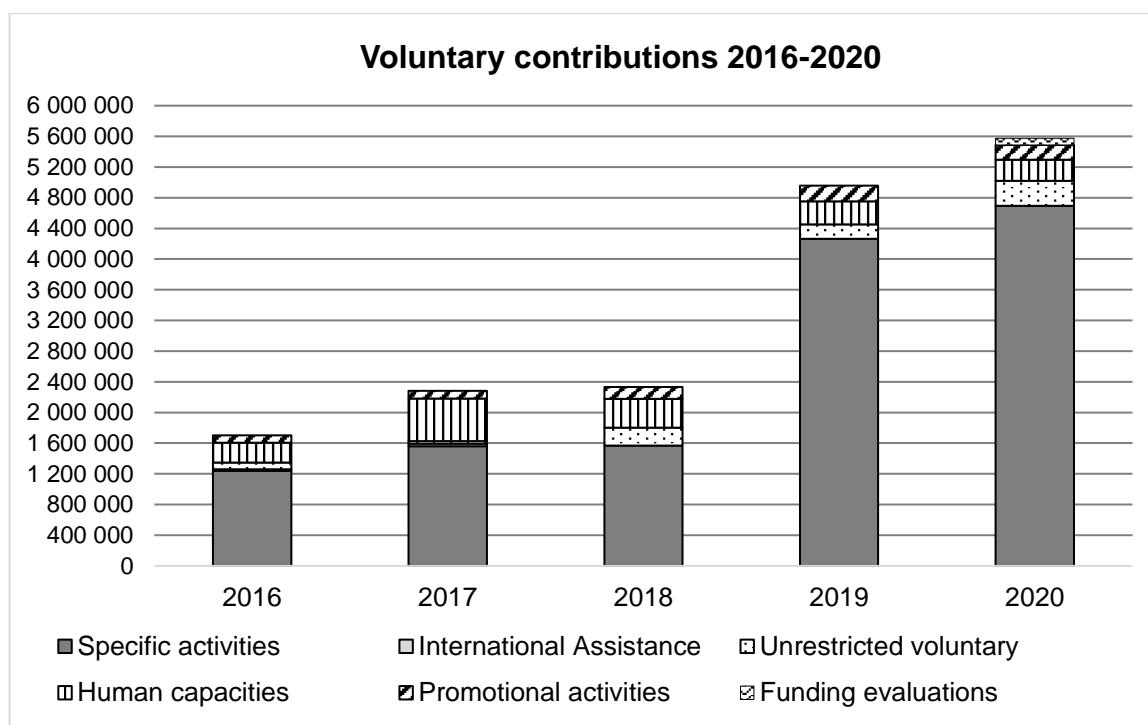


28. With regards to the **Assessed Voluntary Contributions** by States Parties to be paid in accordance with Article 16.2 of the World Heritage Convention, a comparison over the same 5 years (2016-2020) also shows a take-over in 2020 after the drop of the biennium 2018-2019. Nevertheless, the collections are not yet back to their level of 2016-2017.



## 2. Status of receipt of Voluntary Contributions in the year 2020

29. The list of **Voluntary Contributions** made in 2020 to the core World Heritage Fund and its sub-accounts is included in the financial report under its Annex 1, table entitled "Other voluntary contributions". The chart below shows their trend over 5 years.

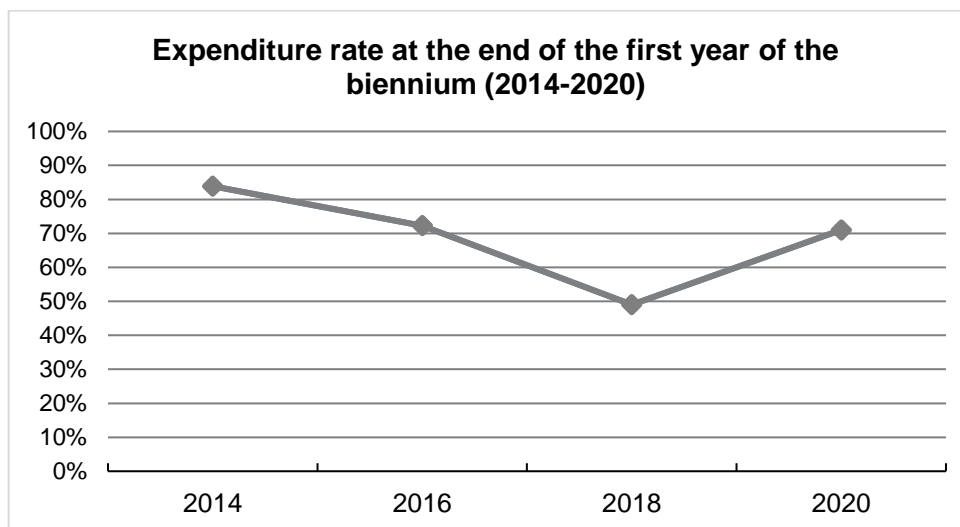


30. The obvious trend is the huge increase of funding under the sub-account for Specific activities, as well as the continuous relative increase of unrestricted voluntary contributions.
31. The very high level of funding under the **sub-account for Specific Activities** in 2020 is thanks to another contribution received from Norway of US\$ 3.4 million. Without this single contribution, the level of funding under this sub-account would have been close to its level of 2016.
32. Under this sub-account, the Government of China as host of the extended 44th session of the World Heritage Committee also made a significant contribution in 2020 for covering the costs linked to the preparation and organisation of the Committee meeting.
33. The donors of **unrestricted Voluntary Contributions** are listed under the heading "Funds received for Programme Activities". The level of these contributions increased by almost 74% between 2019 and 2020, going from US\$ 186,582 to US\$ 324,422. Norway, (for the 3rd consecutive year), Sweden (for the 3rd consecutive year) and Turkey (for the 4th consecutive year) have again doubled their compulsory contribution as per Option 1. The Netherlands more than doubled their compulsory contribution for the third consecutive year, and Australia even tripled its contribution for 2020 after having doubled it during 6 years. Details of Voluntary Contributions can be found in part III.C) below, short-term measure n°2.
34. Despite contributions from France, Germany, Monaco, Slovakia and Spain in 2020, the decrease continues under the **sub-account for enhancing the human capacities**. The revenue in 2020 represents 50% of the revenue received in 2017.
35. Revenue under the sub-account for **Promotional Activities** remains more or less stable, but a decrease is expected over the biennium 2020-2021, with the termination of the agreement with Montblanc International GmbH.
36. For its first year in operation, the newly set-up **sub-account for the evaluation of nominations** received contributions in the amount of US\$ 86,218 which is far from the amount that could be theoretically expected (see Part IV.B below for more details).



### 3. Status of implementation of the World Heritage Fund as of 31 December 2020

37. For the biennium 2020-2021, the World Heritage Committee at its 43rd session (Baku, 2019) approved a budget of US\$ 5,626,093 (Decision **43 COM 14**, paragraph 8).



38. As can be seen in the chart above, the expenditure rate at mid-biennium (71%) is almost at its level of year-end 2016 (72.3%), after a drop in 2018. This drop was due to the fact that the contracts of the Advisory Bodies had to be established for one year only instead of two, in order to manage exchange rate issues. Now that the contracts are again established for the full biennium, the expenditure rate comes back to its usual level.

#### B. Report on the three funding sources for the year 2020 (Annex IV)

39. The consolidated table of allotments and expenditures for activities financed by the three sources of funding (World Heritage Fund including its sub-accounts, Regular Programme and Extrabudgetary) as of 31 December 2020 is presented in Annex IV, Attachment 1.
40. The Regular Programme budget for the biennium 2020-2021 amounts to US\$ 11,335,913 (including staff costs) and consists of the total budget allocated by the General Conference to Major Programme IV - Main Line of Action 1 - Expected Result 1, plus additional appropriations received during the biennium. The extrabudgetary resources amount to US\$ 5,695,082, which represents the 2020 annual allotment of 43 extrabudgetary projects within the World Heritage Centre at Headquarters.
41. The implementation rates by funding source as of 31 December 2020 are as follows: 53.5%% for the World Heritage Fund, 40.5%% for the Regular Programme and 65.7%% for extrabudgetary resources. To recall, the expenditure rates as of 31 December 2018 (also a first year of biennium) were 46% for the World Heritage Fund, 48% for the Regular Programme and 66% for extrabudgetary resources (see document WHC/19/43.COM/14, paragraph 18). Therefore, at year-end 2020 the COVID-19 crisis has had no significant impact as yet on the implementation of the three funding sources.
42. Attachment 2 of Annex IV presents the amounts / percentages of the budget components of the 2020-2021 budgets of the Advisory Bodies (nominations, conservation and staff, etc.).
43. Attachment 3 of Annex IV concerns the repartition of the three funding sources per region under Action 2 of the World Heritage Fund. It shows that the Africa and Arab States regions have highest budgetary allocations among the regions.

44. Attachment 4 of Annex IV presents the staffing table of the World Heritage Centre, which had 28 established posts as of 31 December 2020.

**C. Brief update on the status of implementation of the World Heritage Fund as of 31 May 2021**

45. An overview concerning the implementation of the 2020-2021 World Heritage Fund Expenditure Plan is provided here for information only. The total expenditure at 31 May 2021 amounts to US\$ 4.2 million which corresponds to an implementation rate of 75%.
46. As of 31 May 2021 (see Annex V), 71 States Parties out of 181 (i.e. 39 %) are up-to-date with their compulsory assessed contributions under Art 16 (1) of the Convention, while 110 States Parties, i.e. 61 %, have not paid their compulsory assessed contributions yet for 2021 or before. Nevertheless, the US\$ 856,137 total collected in 2021 is equivalent to 40.4 % of the annual assessment, as compared to 36.6 % at the same period last year. Regarding the voluntary assessed contributions, 6 out of the 13 States Parties have made payments to the World Heritage Fund in 2021, under Art 16 (2) of the Convention. This represents 37 % of the total amount assessed for 2021, equivalent to what it was at the same period last year.
47. Regarding other voluntary contributions as of 31 May 2021, nothing has been received yet on the sub-account for Specific Activities, while Kazakhstan has been the only contributor to the sub-account for human capacities. With US\$ 120,195 received, funding under the sub-account for Promotional Activities is at its expected level considering the ongoing partnerships. For its second year in operation, the sub-account for the evaluation of nominations has received contributions in the amount of US\$ 96,710 and some other contributions are still in the pipeline, which might help reaching a total close to US\$ 170,000 by the end of 2021. Norway and Sweden (both for the 4th consecutive year) and Turkey (for the 5th consecutive year) doubled their assessed contributions for 2021 as per Option 1; Palestine and Panama did the same for the first time.

**D. Report on the budgetary adjustments made during the year 2021 (as of 31 May 2021)**

48. By Decision **42 COM 14**, paragraph 9, the World Heritage Committee authorised the Director of the World Heritage Centre to make budgetary adjustments during the second year of each biennium (see above, paragraph 23).
49. The Director of the World Heritage Centre made the following adjustments between April and May 2021:

Headings under WHF	Amount under WHF 2020-2021 (in US\$)	Reallocation (in US\$)	New amount under WHF 2020-2021 (in US\$)
1.1.4. Attendance at meetings by Committee members from developing countries - Y1 + Y2	98,000	- 87,613	10,387
2.3.2 Capacity Building <i>Africa</i>	0	+ 15,000	15,000
2.2.5.1. International Assistance - Preparatory	190,000	+ 72,613	262,613

50. This will allow for
- a) the co-funding, with ICCROM and the African World Heritage Fund, of a Capacity building project in Risk management and protection systems in Africa, targeting 6 World Heritage sites: Tombs of Buganda Kings at Kasubi (Uganda); Royal Palaces of Abomey (Benin); Koutammakou, the Land of the Batammariba (Togo); Historic Town of Grand-Bassam (Côte d'Ivoire); Island of Saint-Louis (Senegal); and Stone Town of Zanzibar (United Rep. of Tanzania);
  - b) the approval of Preparatory assistance requests from LDCs / LMICs recommended positively by the International Assistance panel of 23 April 2021, namely Cambodia (Tentative List revision), Afghanistan (nomination dossier for Herat) and Zimbabwe (nomination dossier for Naletale).
51. Moreover, following the receipt of a total of US\$ 182,929 in 2020-2021 (as of 31 May 2021) under the sub-account for the evaluation of nominations (see above paragraphs 36 & 47), part of this amount (US\$ 99,464) has been included in the ICOMOS contract, allowing the same amount to be released from the World Heritage Fund to support conservation activities. This amount has been reallocated to the "International Assistance" budget line by the Director of the World Heritage Centre between April and May 2021:

Source	Amount in 2020-2021 (in US\$)	Reallocation (in US\$)	New amount (in US\$)
<b>First phase (<u>outside</u> the core World Heritage Fund budget)</b>			
Sub-account of the World Heritage Fund for the funding of the evaluation of nominations	182,929	- 99,464	83,465
1.1.8a ICOMOS (advisory services contract)	1,797,936	+ 99,464	1,897,400
<b>Second phase (<u>within</u> the core World Heritage Fund budget)</b>			
ICOMOS' advisory services contract	1,897,400	- 99,464	1,797,936
2.2.5.2. International Assistance – Conservation and Management	860,000	+ 99,464	959,464

52. The amount saved thanks to the contributions received under the sub-account for the evaluation of nominations will contribute to the approval of 2 International Assistance requests under the Conservation & Management category, namely a request by Lesotho (for decision by the Chairperson) and a request by Sri Lanka which is submitted to the Committee for its decision in document WHC/21/44.COM/13.
53. Furthermore, the World Heritage Committee, in its Decision **43 COM 6** (Baku, 2019), requested an evaluation of the World Heritage Capacity Building Strategy, inviting States Parties to contribute extra-budgetary funding for this purpose. However, no extra-budgetary funding has been received. To enable the commissioning of this evaluation it is therefore proposed to the Committee to provide US\$ 30,000 as seed money under the 2020-2021 World Heritage Fund budget through a reallocation of funds, so that the evaluation can be submitted to the Committee for examination at its 45th session (see also Document WHC/21/44.COM/6, paragraphs 31-34). This reallocation could come from the "Advisory Missions" budget line as follows:

Headings under WHF	Amount under WHF 2020-2021 (in US\$)	Reallocation (in US\$)	New amount under WHF 2020-2021 (in US\$)
2.0. Advisory Missions	150,000	- 30,000	120,000
1.2 Studies & evaluations	0	+ 30,000	30,000

54. Finally, as a point of information, ICOMOS requested some internal reallocations within its approved budget line: in order to cover additional nomination files, some funds will be moved from the “Conservation” and “Meetings budget” lines (as some activities under these lines were not implemented due to the COVID-19 sanitary restrictions) to the “Evaluations” budget line.

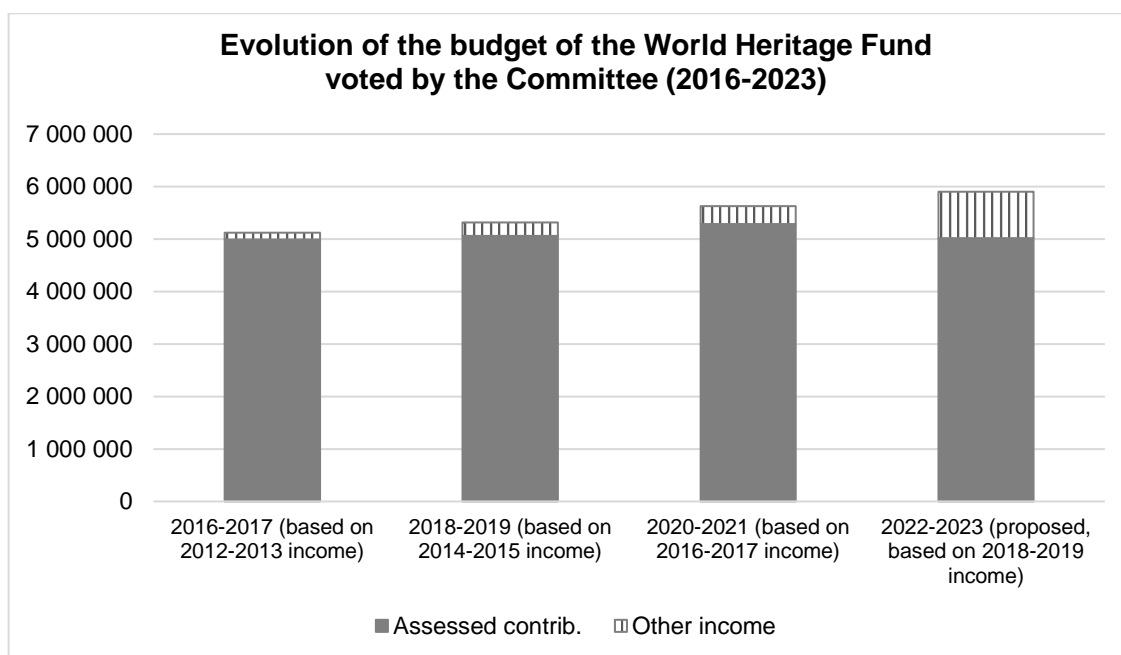
### III. BUDGET PROPOSAL OF THE WORLD HERITAGE FUND FOR THE BIENNIUM 2022-2023

#### A. Budget level for 2022-2023

55. Since the 28th session of the World Heritage Committee (Suzhou, 2004) and namely its Decision **28 COM 11**, the methodology applied to determine the budget level for the forthcoming biennium is based on the total income for the core World Heritage Fund, which includes assessed and supplementary contributions of the previous biennium, as shown in the financial statements certified by UNESCO’s central services. In the present case, it means a budget for 2022-2023 based on the income of the biennium 2018-2019<sup>2</sup>, i.e. **US\$ 5,902,000**. This represents a 5% increase compared with the US\$ 5,626,093 of the current biennium and is due to the higher level of unrestricted voluntary contributions in 2018-2019<sup>3</sup>.
56. The chart below shows the evolution of the two main elements of the income for Programme Activities on which the World Heritage Fund budgets are based, namely “Assessed contributions” and “Other income”.

<sup>2</sup> See Annex I of the present Document, “Statement of income and expenditure and changes in reserves and fund balances for the period 1 January 2018 to 31 December 2019”, column “Programme Activities”, sub-total “Total Income”.

<sup>3</sup> See in this regard to document WHC/19/43.COM/14, paragraph 30.



57. The ratification of the Convention being almost universal, the level of assessed contributions will remain roughly stable – provided these contributions are paid. Therefore, any increase in the level of income, and as a consequence, in the level of the World Heritage Fund budget, can be expected only from the “Other income” part.
58. This shows clearly in the chart above, where the increase in the level of the Fund in 2022-2023 comes from the “Other income”, whose share in the Fund has been continuously increasing since the 2016-2017 budget. This increase is mainly due to interest income coupled with the level of unrestricted voluntary contributions by States Parties. It cannot be too much emphasized that such contributions are currently the only way to increase the level of the core World Heritage Fund. They amounted to US\$ 119,726 in 2016-2017 and became US\$ 420,151 in 2018-2019. This 3.5 fold increase depends on 5 States Parties only: Australia, the Netherlands, Norway, Sweden and Turkey. The level of the budget of the Fund will continue to increase only if other States Parties join in this effort, such as Palestine and Panama did in 2021.

## **B. Proposed budget 2022-2023 (Annexe VI)**

59. For the usual advisory services of the Advisory Bodies for 2022-2023, it was decided to **retain the current levels in local currencies**. As this was the case for the budget of the current biennium, the exchange rate used to convert the Advisory Bodies budgets into US dollars was the average monthly UN operational rates of exchange calculated over the 2 preceding years, i.e. the period 2019-2020. It amounts to 0.885 EUR/US\$ and 0.966 CHF/US\$, which makes a total in dollars of US\$ 3,539,398. i.e. 60% of the total World Heritage Fund budget. The detailed budget of each Advisory Body is included in Annex VIII.
60. The proposed breakdown for the World Heritage Fund for 2022-2023 can be found in Annex VI. The increase by US\$ 275,907 of the proposed budget compared with the current biennium will benefit the budget lines “Retrospective inventory” (plus US\$ 10,000) and “International Assistance” (plus US\$ 213,000). Moreover, for the first time since 2012 some funds (a bit more than US\$ 50,000) are earmarked for capacity building activities.

## **C. Preliminary Assessment (Annex VII)**

61. As recalled in Documents WHC/21/44.COM/8, WHC/21/44.COM/11 and WHC/21/44.COM/12, a reform of the nomination process is currently ongoing. The World Heritage Committee (Decision **43 COM 12**, Baku, 2019) endorsed the principle of a two-phase Nomination Process, with a new mechanism referred to as “Preliminary

Assessment” as a first phase, and the current mechanism (as described in paragraph 128 of the Operational Guidelines) as a second phase. The timeline and modalities for the implementation of this two-phase Nomination Process, which are described in document WHC/21/44.COM/12, will be examined by the Committee at the present session under items 11 (Follow-up to Recommendations of Evaluations and Audits on Working Methods and outcomes of the ad-hoc working group) and 12 (Revision of the Operational Guidelines) of the Provisional agenda.

62. This new process would entail additional work both in terms of Advisory Services (desk reviews, dialogue with States Parties, review by the panel, reporting) as well as for the World Heritage Centre. A detailed breakdown of the costs for the Preliminary Assessment for one year is shown in Annex VII. As the budget of the World Heritage Fund is barely adequate to cover usual activities, adopting and implementing the new Preliminary Assessment Mechanism would result in a funding gap of **US\$ 1.18 million**, which is the amount necessary per biennium to undertake this new work.
63. Therefore, when the Committee decides on the operationalization of the Preliminary Assessment and makes it statutory, it will have also to decide on its sustainable funding.
64. Since the World Heritage Fund budget is based on an income which is rather stable, absorbing the cost of the Preliminary Assessment into the existing budget would entail that all budget lines would have to be cut, having overall consequences on the implementation of the Convention, notably on the protection of cultural and natural heritage for example via the International assistance or the reactive monitoring process.
65. The sustainability of this Preliminary Assessment mechanism can only be achieved by increasing the level of the World Heritage core Fund, which could be partially achieved by the full and regular payment of the assessed contributions and more specifically the full and regular payment of assessed voluntary contributions (Article 16.2).
66. The additional financing of the Preliminary Assessment - and ensuring its limited impact on the budget of the World Heritage Fund - could be also achieved by reducing the maximum number of nomination dossiers that go through the Preliminary Assessment process, while ensuring that there are sufficient additional voluntary contributions for its funding. To this end, additional contributions to the sub-account for the evaluation of nominations coupled with a decision to dedicate this sub-account to funding the Preliminary Assessment in addition to conservation activities, would also be beneficial.

#### **IV. FOLLOW-UP TO DECISION 43 COM 14**

##### **A. Resource Mobilization and Communication (RMC) Plan (Decision 42 COM 14, paragraph 16) (Annex IX)**

67. Since the adoption of the “Resource mobilization and communication strategy” outline by the World Heritage Committee in 2018 (Decision **42 COM 14**), the Secretariat has set up and begun the implementation of a Resource Mobilization and Communication Plan. A progress report was provided to the World Heritage Committee at its 43rd session (Baku, 2019) for the calendar year 2018. A cumulative report for 2018-2020 is provided in Annex IX of the present document.
68. The implementation of the Resource Mobilization Plan for 2018-2020 gave encouraging results: the target of US\$ 750,000 for the World Heritage Fund over 3 years was reached whereas the target for extrabudgetary funds was largely exceeded. Since the timeline defined in the strategy was 2018-2021, the implementation will be pursued in 2021 and reported upon to the World Heritage Committee at its 45th session.

**B. Cost-sharing model for the evaluation of nominations (Decision 42 COM 14, paragraph 18)**

69. At its 43rd session (Baku, 2019), the Committee adopted the proposal by Norway of a cost-sharing model for the evaluation of nominations (see document WHC/19/42.COM/12A, Annex E), which had been recommended for approval by the Ad-hoc Working Group of 2017-2018. According to Decision **43 COM 14**, paragraph 13, with some exceptions (Least Developed Countries or Low Income Economies (as defined by the United Nations Economic and Social Council's Committee for Development Policy), Lower Middle Income Countries as defined by the World Bank, Small Island Developing States and States Parties in a post-conflict situation), nominating States Parties should contribute towards the financing of evaluation of nominations by paying voluntarily a lump sum to a new dedicated sub-account of the World Heritage Fund. The funds thus saved under the World Heritage Fund could be dedicated to conservation activities.
70. The sub-account was established in October 2019. Following the completeness check of nomination files submitted as of 1 February 2020, 18 nomination dossiers from Upper Middle Income or High Income countries (including 2 transboundary sites) were assessed as "complete", and therefore the following 24 States Parties were invited to voluntarily contribute to the sub-account: Bosnia and Herzegovina, Chile, China, Czechia, France (twice, as it was involved in 2 nomination files), Gabon, Germany (twice, as it was involved in 2 nomination files), Iran, Italy (twice, as it was involved in 2 nomination files), Japan, Jordan, Latvia, Mexico, Montenegro, Netherlands, North Macedonia, Poland (twice, as it was involved in 2 nomination files), Russian Federation, Serbia, Slovakia, Slovenia, Spain, Switzerland and United-Kingdom.
71. If US\$ 22,000 had been received for 16 nomination dossiers and US\$ 44,000 for each of the 2 transboundary nomination files, this would have meant a total of US\$ 440,000 which could have been saved under the budget of the World Heritage Fund and reoriented towards conservation. As shown in the financial reports prepared by BSP, in their Annex 1, table entitled "Other voluntary contributions", a total of US\$ 86,218 was received as of 31 December 2020, from Czechia, Germany, Italy, Slovenia and Spain. This represents 19.5% of what might have been expected. Nevertheless, these funds were reoriented towards conservation activities as foreseen in the Committee's Decision **43 COM 14** paragraph 12 (see above paragraphs 51-52).

**C. Roadmap for the Sustainability of the World Heritage Fund (Decision 41 COM 14, paragraph 14) – Status of implementation of the short-term measures**

72. The "Roadmap for the Sustainability of the World Heritage Fund" was endorsed by the Committee at its 41st session (Krakow, 2017). It included a set of short-term measures to be implemented within 3 years, with a view to enhance cooperation, predictability, efficiency, and regular monitoring of efforts towards achieving sustainability of the Fund.
73. As requested by the World Heritage Committee by Decision **43 COM 14**, paragraph 15, a report on the status of implementation of these measures is provided herewith.



**IMPLEMENTATION OF THE SHORT-TERM MEASURES DEFINED  
IN THE ROADMAP FOR THE SUSTAINABILITY OF THE WORLD HERITAGE FUND**

Short-term measure	Achievements after 3 years
<b>1. Holding of side-events during Committee sessions on “Marketplace” webpage, as basis for further developing Forum of Partners</b>	<p>The original idea of the “Marketplace” was to seek additional funding for International Assistance requests which had been recommended for approval but could not be approved for lack of resources within the World Heritage Fund’s budget. The “Marketplace” webpage featuring four such requests was presented to the World Heritage Committee at its 40th session (Istanbul/Paris, 2016) and gathered positive feedback. Three of the requests found donors at the end of 2016, and the fourth one was funded in 2017.</p> <p>In the meantime, and following discussions held at the ad hoc working group, the successful concept of the “IA Marketplace” has been extended to other projects, which were featured during a side-event at the 41st session of the World Heritage Committee (Krakow, 2017). Since 2017, 9 projects publicized on the “Marketplace” have been funded for a total of US\$ 1,129,051.</p> <p>A benefit concert and fundraising event was also organized during the 42nd session of the World Heritage Committee (Manama, 2018) to support the widows of the fallen rangers of Virunga National Park. The amount collected was US\$ 5,973, which was transferred directly to the Virunga Foundation.</p> <p>Currently there are still 21 projects publicized on the “Marketplace” webpage which may be funded in the future.</p> <p>Concerning the development of a Forum of Partners, it is recommended that it is embedded in broader UNESCO’s initiatives such as the Strategic Transformation, in order not to duplicate ongoing efforts such as the Partners’ Forum organized by UNESCO in September 2018 within the framework of the Structured Financing Dialogue. Moreover, the reorganization of the fund-raising activities at the level of the Culture Sector (of which the World Heritage Centre is part) is still under way. Finally, the level of funding available for temporary staff has not allowed to retain the 2 persons in charge of the PACT initiative and no additional human resources were contributed for fundraising (see below short-term measure n°5).</p>
<b>2. Continuation of voluntary fundraising measures endorsed by the Committee, with target of several (10 or more) States Parties</b>	<p>In 2018-2020, 4 States Parties doubled their assessed contributions as a long-standing commitment, namely Australia, Norway, Sweden and Turkey. The Netherlands has also been providing each year since 2018 a voluntary contribution which is more than a doubling of its compulsory contribution. This brings to 5 the number of States Parties voluntarily doubling / increasing their annual compulsory contributions. Since 2018, no other State Party has doubled its contribution, except Palestine and Panama for the first time in 2021.</p>



Short-term measure	Achievements after 3 years
<b>doubling their annual contributions</b>	
<b>3. Voluntary annual contributions from some sites</b>	<p>At its 40th session (Istanbul/UNESCO, 2016), the World Heritage Committee decided “to initiate a consultation process on a possible annual fee for World Heritage listed properties on a voluntary basis” (Decision <b>40 COM 15</b>).</p> <p>Two online consultation surveys were subsequently carried out in 2017 and 2018 respectively, in order to leave enough time to all States Parties for internal consultations.</p> <p>The results of the surveys were presented to the World Heritage Committee in 2017 and 2018. Out of 193 States Parties consulted, 74 replied (i.e. 38.3%) and positive responses came from only 94 properties out of the 1,092 properties appearing in the World Heritage List in 2018, i.e. 8.6%. The very low level of replies to the surveys, on one side, and the even lower percentage of positive responses, on the other were not very encouraging. However, some funds came from 7 States Parties in 2018-2020, namely Albania, Andorra, Bulgaria, Italy, Portugal, Slovakia and Viet Nam for a total US\$ 19,849.</p> <p>Since then the World Heritage Committee has also invited States Parties which had not responded to the survey to continue consultations with their respective local administrations.</p> <p>If each of the 1,121 sites currently inscribed gave US\$ 1,000 per year, this would mean US\$ 1,121,000 per year for the World Heritage Fund.</p>
<b>4. Links on listed properties’ websites for donations to the Fund</b>	<p>The assessment regarding this measure, which concerns the 1,121 sites inscribed on the World Heritage List, is still ongoing.</p>
<b>5. Support for increasing capacities of the World Heritage Centre, including for fundraising</b>	<p>The Committee encouraged all States Parties to assist the Secretariat in fundraising activities (Decision <b>42 COM 14</b>). A circular letter was sent to the States Parties to that effect (CL/WHC-19/03 dated 9 April 2019), inviting them to assist the Secretariat in its fund-raising efforts through, among others, in-kind/pro-bono consultancy, communication advice, prospecting potential donors, advocating for World Heritage, etc. For the time being no State Party has provided any response on this subject.</p>

Short-term measure	Achievements after 3 years
	Contributions to the sub-account on human capacities over 5 years (2016-2020) amounted to US\$ 1,765,418 which represent only 35% of the target of US\$ 5 million (US\$ 1 million per year) set out by Resolution <b>19 GA 8</b> . Moreover, no additional human resources were contributed for fundraising.
<b>6. Comprehensive resource mobilization and communication strategy, integrating a revised PACT strategy, adopted by the Committee to expand donor base, including, as appropriate, civil society and multilateral funds and institutions</b>	<p>A “Resource mobilization and communication strategy” outline was adopted by the World Heritage Committee in 2018 (Decision <b>42 COM 14</b>). As a follow-up, the Secretariat has set up and begun the implementation of a Resource Mobilization and Communication Plan for an initial 4-year period (2018-2021). The progress report for 2018-2020 is provided above in paragraph IV.A) of the present document.</p> <p>Although encouraging since they exceeded the target, the results obtained under the World Heritage Fund (close to US\$ 0.8 million) are far from covering the amount needed to reach the target of the Roadmap set at US\$ 6,900 per site. For 1,121 sites inscribed, it means a budget of US\$ 7.7 million whereas the World Heritage Fund budget proposed for 2022-2023 is US\$ 5.9 million only.</p>
<b>7. Enhanced engagement of Category 2 Centres, field offices and local actors</b>	<p>Category 2 Centres (C2Cs) are funding various capacity building activities (see document WHC/21/44.COM/6). Moreover, fund raising was one of the main topic of discussions during the 7<sup>th</sup> coordination meeting of C2Cs (Bahrain, April 2019). Their conclusions were that some coordination was necessary to avoid approaching the same donors at the same time. They intend to prepare a communication strategy focused on the direct and indirect effects of fund raising on World Heritage and consider that the World Heritage Centre should increase the visibility of the C2Cs in order to increase their fund-raising possibilities.</p> <p>Some Field Offices, often with backstopping from the World Heritage Centre, have raised funds for several projects related to World Heritage which started in 2018, 2019 or 2020, for a total revenue of US\$ 14.2 million. But this concerns mostly 2 regions: Asia (71%) and Arab States (24%).</p>
<b>8. Informal Core Group on resource mobilization</b>	The Ad-hoc Working Group which met in 2017-2018 did not recommend creating a formal group while at the same time wishing to ensure State Party lead support on this. It felt that it was important to encourage all States Parties to support the World Heritage Centre in its fundraising activities. It therefore suggested having a State Party “focal point” from each electoral group which could liaise and coordinate between the

Short-term measure	Achievements after 3 years
	Secretariat and the States Parties from their respective groups, in assisting the Secretariat in its fund-raising efforts (see also short-term measure n°5 above). Such “focal points” have not been designated to date.
<b>9. Prioritization of conservation through action plans for sites on Danger List and those in need, with linkages to international assistance and Forum of Partners</b>	<p>As indicated in Document WHC/21/44.COM/7, the World Heritage Centre and the Advisory Bodies have been considering options and approaches for assisting States Parties in the development of costed action plans to achieve corrective measures for properties inscribed on the List of World Heritage in Danger. However, the conditions and the underlying reasons for inscription of properties on the List of World Heritage in Danger vary greatly and in some cases, a costed action plan might not always be an appropriate or effective tool. It is also important to emphasize that the development of costed action plans remains the responsibility of States Parties. For the time being, no International Assistance request has been submitted to support the preparation of a costed action plan.</p> <p>Within the Framework of the World Heritage Leadership Programme, IUCN and ICCROM have held discussions with the State Party of Australia which has expressed interest in supporting a workshop to discuss existing approaches and to pilot development of costed action plans in one or two properties inscribed on the List of World Heritage in Danger.</p>
<b>10. Mapping study of advisory services implications</b>	<p>At the request of the Committee, a “Comparative Mapping Study of Forms and Models for use of Advisory Services by International Instruments and Programmes” was presented at its 41st session in 2017. The Committee decided that the Ad-hoc Working Group would analyse the recommendations of this Comparative Mapping Study by the UNESCO Internal Oversight Service and “develop proposals in view of optimizing the use of the resources of the World Heritage Fund” (Decision <b>41 COM 12A</b>, paragraph 4).</p> <p>The Ad-hoc Working Group 2017-2018 examined in details the recommendations made by IOS. In terms of funding, the results of this work were:</p> <ul style="list-style-type: none"> <li>- the endorsement of the “Cost-sharing model for the evaluation of nominations” which was subsequently approved by the Committee at its 43rd session (Baku, 2019) – see paragraph IV.B) above.</li> <li>- the change in process in the evaluation of International Assistance, which is now less heavy for the Advisory Bodies, since aligning the workload with the actual resources is a way of alleviating the pressures on the Fund.</li> </ul>

74. Globally, the short-term measures adopted by the World Heritage Committee yielded **limited results**: a third of the projects publicised on the “MarketPlace” have found donors; half of the target of 10 States Parties doubling their assessed contributions has been reached; around US\$ 19,000 have been provided by World Heritage sites. No additional human resources have been made available for fundraising; no State Party has provided in-kind/pro-bono consultancy, communication advice, etc. The mapping of advisory services inspired the cost-sharing model for the evaluation of nominations which led to the Decision **43 COM 14** regarding the cost-sharing model and resulted in the receipt of US\$ 86,218 for its first year of implementation, that is less than 20% of what might have been expected.
75. Meanwhile, classical fund raising with bilateral donors (mostly States Parties and the European Union) has remained effective as always though with its usual shortcomings (unpredictability, lack of flexibility, funding limited to certain countries / topics / regions). The preference of donors for earmarked funding is not limited to the field of extrabudgetary resources: even under the World Heritage Fund, in 2018-2020 the contributions towards specific activities represent US\$ 11,524,710 against US\$ 1,210,619 for lightly or non-earmarked contributions<sup>4</sup>. The issue of attractiveness of lightly or non-earmarked schemes is not specific to the World Heritage Convention but rather concerns UNESCO as a whole and as such is addressed as part of the Structured Financing Dialogue initiated in the Organization in 2016. Any solution to increase lightly or non-earmarked funding will thus need to align with those of the Organization as a whole.

#### **D. Other recommendations related to mobilization of additional resources**

76. Some of the recommendations made by the External Auditor in the “External Audit on the mobilization of extrabudgetary resources” (Document 202 EX/32.INF) are related to World Heritage and are currently under consideration of implementation in collaboration with several UNESCO corporate services. These are:
- Recommendation No. 23. *The External Auditor recommends registering in the form of trademarks the term “World Heritage” and its derivatives in order to guarantee their protection against uses not authorized by UNESCO. Licensing agreements should be signed in order to collect fees established in accordance with the applicable commercial standards. The External Auditor recommends establishing, in standard-form contracts and agreements, financial reporting and account certification arrangements in order to give UNESCO reasonable assurances regarding the reported turnover and the royalties paid.*
  - Recommendation No. 24. *The External Auditor recommends allocating the income from fees and royalties to the programmes concerned, subject to the costs incurred by UNESCO in promoting its brands, and reporting each year to the governing bodies of the sites covered by licence agreements the results of their joint actions.*
77. However, it is to be noted that in the framework of the online consultation on the preparation of the 41 C/4 and 41 C/5 documents requested by the General Conference (see Document WHC/21/44.COM/INF.5A1), branding and merchandising (linked with visibility) were rated as the lowest priority among the funding opportunities to be explored in priority (beyond States Parties and EU) to raise additional funds for the World Heritage Convention in the period 2022-2025, while 73% of the respondents have identified the “international finance organisations, including regional development banks” as the main funding opportunities, far before foundations (49.2% of the respondents).

---

<sup>4</sup> See Annex I, table entitled “Other voluntary contributions”.

## **V. Draft Decision: 44 COM 14**

*The World Heritage Committee,*

1. Having examined Document WHC/21/44.COM/14,
2. Recalls that the payment of compulsory and assessed voluntary contributions is, as per Article 16 of the World Heritage Convention, an obligation incumbent on all States Parties which have ratified the Convention and calls upon all States Parties, which have not yet paid the totality of their Assessed Contributions, including Voluntary Contributions in accordance with Article 16.2 of the Convention, to ensure that their contributions are paid in the best of time to enable planning and optimum utilization;
3. Noting that supplementary Voluntary Contributions increase the level of future World Heritage Fund budget, warmly thanks those States Parties which have already made such contributions in 2020 and in the past years and also calls upon all States Parties to consider allocating supplementary unrestricted Voluntary Contributions to the World Heritage Fund, either on the basis of one of the options recommended by the General Assembly of States Parties to the World Heritage Convention at its 19th session (2013), or by paying a voluntary annual fee for each property inscribed on the World Heritage List;
4. Thanks the States Parties and private entities that have contributed to World Heritage Fund and its activities and invites other States Parties and private entities to contribute similarly;
5. Notes with appreciation the financial and in-kind contributions provided by the Chinese authorities for the organization of the extended 44th session of the World Heritage Committee;
6. Also recalls that the sustainability of the World Heritage Fund and overall funding for World Heritage are strategic issues and a shared responsibility which concerns all States Parties and relevant partners, affecting the overall credibility of the World Heritage Convention, including effectiveness and efficiency of World Heritage protection everywhere;

### **Part I: Implementation of the budget for the biennia 2018-2019 and 2020-2021**

7. Takes note of the statement of accounts of the World Heritage Fund for 2018-2019 as of 31 December 2019;
8. Also takes note of the statement of accounts of the World Heritage Fund for 2020-2021 as of 31 December 2020;
9. Approves the reallocation of US\$ 30,000 from budget line « Advisory Missions » to budget line « Studies and Evaluations » under the 2020-2021 budget in order to finance the evaluation of the World Heritage Capacity Building Strategy requested by Decision **43 COM 6** (Baku, 2019);

### **Part II: Preparation of the budget for the biennium 2022-2023**

10. Approves the budget for the World Heritage Fund for the biennium 2022-2023 and its corresponding breakdown as shown in Annex VI of Document WHC/21/44.COM/14;
11. Noting the costs of the Preliminary Assessment as described in Annex VII of Document WHC/21/44.COM/14 and acknowledging the fact that absorbing it into the existing budget would have overall consequences on the implementation of the Convention, and in particular on conservation activities;

12. Decides...

**Part III: Follow-up to Decision 43 COM 14**

13. Also takes note with appreciation of the report on the implementation of the Resource Mobilization and Communication Plan for 2018-2020;
14. Congratulates the World Heritage Centre for its efforts on extrabudgetary resource mobilization, encourages all States Parties and invites them to support these initiatives for the benefit of the Convention;
15. Warmly thanks the States Parties who have contributed to the funding of the evaluation or monitoring missions undertaken by the Advisory Bodies and to the sub-account on the evaluation of nominations, and calls upon all States Parties to consider acting the same way;
16. Also requests the World Heritage Centre to report on the implementation of the World Heritage Fund and of the Resource Mobilization and Communication Plan for 2018-2021 at its 45th session.

## **ANNEXES**

- ✓ **Annex I** - Certified Financial Statements relating to the World Heritage Fund for the period 1 January 2018 - 31 December 2019
- ✓ **Annex II** - Consolidated Table of allotments and expenditures for activities financed by the three funding sources as at 31 December 2019
- ✓ **Annex III** - Certified Financial Statements relating to the World Heritage Fund for the period 1 January 2020 – 31 December 2020
- ✓ **Annex IV** - Consolidated Table of allotments and expenditures for activities financed by the three funding sources as at 31 December 2020
- ✓ **Annex V** - Statement of compulsory and voluntary contributions to the World Heritage Fund as at 31 May 2021
- ✓ **Annex VI** – Budget proposal for the World Heritage Fund for the biennium 2022-2023
- ✓ **Annex VII** – Costing of the Preliminary Assessment for one year
- ✓ **Annex VIII** - Budget proposals of the Advisory Bodies for the biennium 2022-2023
- ✓ **Annex IX** - Resource Mobilization and Communication Plan 2018-2020

# **ANNEX I**

**Certified Financial Statements  
relating to the World Heritage Fund  
for the period 1 January 2018 - 31 December 2019**



UNESCO  
WORLD HERITAGE FUND  
STATEMENT OF INCOME AND EXPENDITURE AND CHANGES IN RESERVES AND FUND BALANCES  
FOR THE PERIOD 1 JANUARY 2018 TO 31 DECEMBER 2019

(EXPRESSED IN US DOLLARS)

	Programme Activities*	International Assistance Funding	Enhancing the Human Capacities of the Secretariat	Promotional Activities	Fund Dedicated to Specific Activities	Funding the evaluation of nominations to the World Heritage List	Emergency Reserve Fund	Total as at 31.12.2019	Comparative 31.12.2017
<b>INCOME</b>									
Assessed contributions:									
Compulsory	4,038,108	-	-	-	-	-	-	4,038,108	3,980,816
Voluntary	980,751	-	-	-	-	-	-	980,751	1,303,968
Total assessed contributions	5,018,859	-	-	-	-	-	-	5,018,859	5,284,784
Other income:									
Interest	416,324	-	-	-	-	-	-	416,324	178,673
Voluntary Contributions (see annex 1)	420,151	-	670,699	311,757	5,796,733	-	-	7,199,340	3,984,892
Other	2,296	-	3,479	29,677	-	-	-	35,452	54,974
Transfer from other funds	-	-	-	-	39,195	-	-	39,195	11,281
Online donations - General	37,484	-	-	16,489	-	-	-	53,973	30,952
Online donations - Map	6,886	-	-	2,076	-	-	-	8,962	7,609
Total other income	883,141	-	674,178	359,999	5,835,928	-	-	7,753,246	4,268,381
<b>TOTAL INCOME</b>	<b>5,902,000</b>	<b>-</b>	<b>674,178</b>	<b>359,999</b>	<b>5,835,928</b>	<b>-</b>	<b>-</b>	<b>12,772,105</b>	<b>9,553,165</b>
Disbursements	3,849,846	99,173	691,265	349,222	2,462,345	-	147,490	7,599,341	7,320,662
Management Costs on Disbursements	-	6,942	50,149	28,157	186,635	-	-	271,883	321,879
Provision for unliquidated obligations	796,657	16,603	2,157	10,846	115,713	-	53,585	995,561	1,019,427
Provision for exchange fluctuation	214,983	-	-	-	-	-	-	214,983	11,033
<b>TOTAL EXPENDITURE</b>	<b>4,861,486</b>	<b>122,718</b>	<b>743,571</b>	<b>388,225</b>	<b>2,764,693</b>	<b>-</b>	<b>201,075</b>	<b>9,081,768</b>	<b>8,673,001</b>
<b>EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE</b>	<b>1,040,514</b>	<b>(122,718)</b>	<b>(69,393)</b>	<b>(28,226)</b>	<b>3,071,235</b>	<b>-</b>	<b>(201,075)</b>	<b>3,690,337</b>	<b>880,164</b>
Savings on prior years' obligations and other adjustments	184,710	31,244	-	-	6,523	-	(71,653)	150,824	405,697
Funds related to the carry over of the International Assistance budget (IAC)	(149,312)	-	-	-	-	-	-	(149,312)	(107,802)
Transfer between funds	(306,417)	-	-	-	-	-	306,417	-	-
Reserves and fund balances, beginning of the period	3,133,693	192,046	745,970	234,824	2,177,572	-	218,088	6,702,193	5,524,134
<b>RESERVES AND FUND BALANCES, END OF THE PERIOD</b>	<b>3,903,188</b>	<b>100,572</b>	<b>676,577</b>	<b>206,598</b>	<b>5,255,330</b>	<b>-</b>	<b>251,777</b>	<b>10,394,042</b>	<b>6,702,193</b>

\* detailed expenditure are provided in statement I.I

Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.  
The total income and expenditure are in accordance with UNESCO's financial records.

issued on: 5 March 2020

  
Eprima SARR  
Chief Grants Management Section,  
Bureau of Strategic Planning

UNESCO  
WORLD HERITAGE FUND  
SCHEDULE OF APPROPRIATIONS AND EXPENDITURE  
AS AT 31 DECEMBER 2019  
(EXPRESSED IN US DOLLARS)

	Allocation 2018/2019	Expenditure Plan 2018/2019	Disbursements 2018-2019	Unliquidated Obligations	Total Expenditure
<b>A. EXPECTED RESULT 1: TANGIBLE HERITAGE IDENTIFIED, PROTECTED, MONITORED AND SUSTAINABLY MANAGED BY MEMBER STATES</b>					
<u><b>Action 1: Support to the World Heritage Governing Bodies</b></u>					
<b>1.1. Organisation of meetings</b>					
<b>1.1.4. World Heritage Committees</b>					
1.1.4. Attendance at meetings by Committee members from LDCs - Y1	50,000	31,648	31,648	-	<b>31,648</b>
1.1.4. Attendance at meetings by Committee members from LDCs - Y2	50,000	38,352	38,235	-	<b>38,235</b>
<b>1.1.7. Meetings with Advisory Bodies</b>	15,000	10,000	3,999	-	<b>3,999</b>
<b>1.1.8. Evaluation Services for Advisory Bodies</b>					
1.1.8a. ICOMOS	1,877,973	1,739,988	1,404,975	276,560	<b>1,681,535</b>
1.1.8b. IUCN	1,700,000	1,552,293	1,269,946	238,311	<b>1,508,257</b>
1.1.8c. ICCROM	371,835	258,579	207,762	38,450	<b>246,212</b>
1.1.8d. Initial amount to cover exchange rate fluctuation	-	49,140	-	49,139	<b>49,139</b>
<b>1.1.9. Cooperation with other Conventions and Organisations</b>	6,000	6,000	3,508	1,376	<b>4,884</b>
<b>1.3. Knowledge Management</b>					
1.3.1. Information Management System	33,000	31,000	300	28,146	<b>28,446</b>
<b>TOTAL Action 1</b>	<b>4,103,808</b>	<b>3,717,000</b>	<b>2,960,373</b>	<b>631,982</b>	<b>3,592,355</b>
<u><b>Action 2: Identification, management and promotion of World Heritage</b></u>					
<b>2.0. Advisory Missions</b>	95,000	145,000	98,099	4,510	<b>102,609</b>
<b>2.1. Credibility of the World Heritage List</b>					
<b>2.1.2. Retrospective inventory</b>	100,000	50,000	40,958	2,845	<b>43,803</b>
<b>2.2. Conservation of World Heritage Properties</b>					
<b>2.2.1. Periodic Reporting</b>					
Global	100,000	95,000	76,020	17,700	<b>93,720</b>
Arab States	40,000	35,000	13,075	21,925	<b>35,000</b>
Africa	40,000	35,000	34,134	59	<b>34,193</b>
Asia and Pacific	5,000	-	-	-	<b>-</b>
<b>2.2.2. Reactive and Reinforced Monitoring</b>					
Global	120,000	100,000	-	-	<b>-</b>
Africa	-	-	22,740	5,745	<b>28,485</b>
Arab States	-	-	12,120	-	<b>12,120</b>
Asia and Pacific	-	-	27,588	6,927	<b>34,515</b>
Europe and North America	-	-	12,982	2,324	<b>15,306</b>
Latin America and Caribbean	-	-	6,789	-	<b>6,789</b>
<b>2.2.3. Regional Programmes follow-up to Periodic Reporting</b>					
Africa	120,000	60,000	59,538	45	<b>59,583</b>
Arab States	100,000	-	-	-	<b>-</b>
Asia and Pacific	100,000	-	-	-	<b>-</b>
Europe and North America	100,000	-	-	-	<b>-</b>
Latin America and Caribbean	100,000	-	-	-	<b>-</b>
<b>2.2.4. Sites in danger</b>					
Global	150,000	150,000	-	-	<b>-</b>
Africa	-	-	7,521	296	<b>7,817</b>
Arab States	-	-	22,398	48,000	<b>70,398</b>
Asia and Pacific	-	-	9,706	2,408	<b>12,114</b>
Europe and North America	-	-	-	-	<b>-</b>
Latin America and Caribbean	-	-	19,777	-	<b>19,777</b>
<b>2.2.5. International Assistance</b>					
<b>2.2.5.1. International Assistance - Preparatory</b>					
Global	200,000	150,000	-	-	<b>-</b>
Africa	-	-	43,799	12,620	<b>56,419</b>
Arab States	-	-	-	-	<b>-</b>
Asia and Pacific	-	-	-	-	<b>-</b>
Europe and North America	-	-	-	-	<b>-</b>
Latin America and Caribbean	-	-	36,003	4,000	<b>40,003</b>
<b>2.2.5.2. International Assistance - Conservation and Management</b>					
Global	815,468	710,468	-	-	<b>-</b>
Africa	-	-	186,953	32,886	<b>219,839</b>

	Allocation 2018/2019	Expenditure Plan 2018/2019	Disbursements 2018-2019	Unliquidated Obligations	Total Expenditure
. Arab States			30,000	-	<b>30,000</b>
. Asia and Pacific			29,615	112	<b>29,727</b>
. Europe and North America			-	-	-
. Latin America and Caribbean			-	-	-
<b>2.3. Capacity Building in States Parties</b>					
<b>2.3.1. Education and World Heritage</b>					
. World Heritage in Young Hands / Education Programme	104,000	54,000	50,791	2,273	<b>53,064</b>
<b>2.4. Public Awareness, Involvement and Support for World Heritage through Communication</b>					
<b>2.4.2. Awareness and Publications (and Basic Texts)</b>	120,000	48,876	48,867	-	<b>48,867</b>
<b>2.4.3. World Heritage Resource Manuals</b>	50,000	-	-	-	-
<b>TOTAL Action 2</b>	<b>2,459,468</b>	<b>1,633,344</b>	<b>889,473</b>	<b>164,675</b>	<b>1,054,148</b>
<b>TOTAL A</b>	<b>6,563,276</b>	<b>5,350,344</b>	<b>3,849,846</b>	<b>796,657</b>	<b>4,646,503</b>
<b>B. Emergency reserve fund</b>	400,000	400,000	147,490	53,585	<b>201,075</b>
<b>C. Provision for exchange rate fluctuation</b>	400,000	400,000	-	214,983	<b>214,983</b>
<b>TOTAL (A + B + C)</b>	<b>7,363,276</b>	<b>6,150,344</b>	<b>3,997,336</b>	<b>1,065,225</b>	<b>5,062,561</b>

Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.

## UNESCO

## WORLD HERITAGE FUND

STATEMENT OF ASSETS, LIABILITIES, RESERVES AND FUND BALANCES  
AS AT 31 DECEMBER 2019

(EXPRESSED IN US DOLLARS)

	31.12.2019	Comparative 31.12.2017
<b>Assets:</b>		
Cash and term deposits	11,152,566	7,529,238
Compulsory assessed contributions receivable from States Parties	504,482	318,749
<b>Total Assets</b>	<b>11,657,048</b>	<b>7,847,987</b>
<b>Liabilities:</b>		
Unliquidated obligations - current biennium	1,210,544	1,030,460
Unliquidated obligations - previous years	19,505	1,010
Unliquidated obligations International Assistance carry over	12,259	4,864
Contributions received in advance	20,698	109,460
<b>Total liabilities</b>	<b>1,263,006</b>	<b>1,145,794</b>
<b>Reserves and fund balances:</b>		
Contingency reserve	1,000,000	1,000,000
Emergency reserve fund	251,777	218,088
International Assistance Additional Funding	100,572	192,046
Enhancing the Human Capacities of the Secretariat	676,577	745,970
Promotional activities	206,598	234,824
Fund dedicated to specific activities	5,255,330	2,177,572
Funding the evaluation of nominations to the World Heritage List	-	-
Operating reserves	2,903,188	2,133,693
<b>Total reserves and fund balances</b>	<b>10,394,042</b>	<b>6,702,193</b>
<b>Total liabilities, reserves and fund balances</b>	<b>11,657,048</b>	<b>7,847,987</b>

Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.

**UNESCO**  
**WORLD HERITAGE FUND**  
**STATEMENT OF CASH FLOWS**  
**FOR THE PERIOD 1 JANUARY 2018 TO 31 DECEMBER 2019**  
**(EXPRESSED IN US DOLLARS)**

	Programme Activities*	International Assistance Funding	Enhancing the Human Capacities of the Secretariat	Promotional Activities	Fund Dedicated to Specific Activities	Funding the evaluation of nominations to the World Heritage List	Emergency Reserve Fund	Total
Cash at beginning of the period	3,782,173	197,546	745,970	234,824	2,255,635	-	313,090	7,529,238
<b>INFLOW</b>								
Cash received from States Parties - Compulsory	3,763,613	-	-	-	-	-	-	3,763,613
Cash received from States Parties - Voluntary	980,751	-	-	-	-	-	-	980,751
Other income:								
Interest	416,324	-	-	-	-	-	-	416,324
Voluntary Contributions	420,151	-	670,699	311,757	5,796,733	-	-	7,199,340
Other	2,296	-	3,479	29,677	-	-	-	35,452
Transfer from other funds	-	-	-	-	39,195	-	-	39,195
Online donations - General	37,484	-	-	16,489	-	-	-	53,973
Online donations - Map	6,886	-	-	2,076	-	-	-	8,962
Total	5,627,505	-	674,178	359,999	5,835,928	-	-	12,497,610
<b>OUTFLOW</b>								
Total Programme 2018/2019 Cash Disbursed	3,849,846	106,115	741,414	377,379	2,648,980	-	147,490	7,871,224
Payments related to prior biennia	668,196	(25,744)	-	-	71,541	-	147,148	861,141
Payments related to the carry over of the previous biennia	141,917	-	-	-	-	-	-	141,917
International Assistance budget								
Total	4,659,959	80,371	741,414	377,379	2,720,521	-	294,638	8,874,282
<b>EXCESS (SHORTFALL) of Cash Inflows over Outflows</b>	<b>967,546</b>	<b>(80,371)</b>	<b>(67,236)</b>	<b>(17,380)</b>	<b>3,115,407</b>	<b>-</b>	<b>(294,638)</b>	<b>3,623,328</b>
Transfer between funds	(306,417)	-	-	-	-	-	306,417	-
Cash at the end of the period	4,443,302	117,175	678,734	217,444	5,371,042	-	324,869	11,152,566

## UNESCO

## WORLD HERITAGE FUND

LIST OF OTHER VOLUNTARY CONTRIBUTIONS  
FOR THE PERIOD 1 JANUARY 2018 TO 31 DECEMBER 2019

(EXPRESSED IN US DOLLARS)

Funds received for Programme Activities:

Albania	945
Andorra	1,000
Australia (supplementary voluntary contribution as option 1)	148,534
Bulgaria	900
Cambodia	2,000
Italy	491
Lithuania	4,660
Netherlands	122,455
Norway (supplementary voluntary contribution as option 1)	27,954
Philippines	2,500
Portugal	5,714
Slovakia	3,086
Sweden (supplementary voluntary contribution as option 1)	60,760
Turkey (supplementary voluntary contribution as option 1)	33,238
Viet Nam	5,914

<b>TOTAL</b>	<b>420,151</b>
--------------	----------------

Funds International Assistance Funding:

<b>TOTAL</b>	<b>-</b>
--------------	----------

Funds received for Enhancing the Human Capacities of the Secretariat:

Kazakhstan	50,000
Monaco	22,488
Montenegro	1,852
Norway	122,639
Republic of Korea	60,000
Slovakia	16,877
Spain	101,665
Sweden	295,178

<b>TOTAL</b>	<b>670,699</b>
--------------	----------------

Funds received for Promotional Activities:

Kobi Graphis Co., LTD.	115,000
Tokyo Broadcasting System Inc	80,000
Montblanc International GmbH	116,757

<b>TOTAL</b>	<b>311,757</b>
--------------	----------------

Funds received for Specific Activities:

Andorra	6,826
Australia	100,170
Azerbaijan	630,370
Bahrain	813,090
Belgium	3,000
Canada	74,738
France	5,574
Germany	245,493
Kazakhstan	10,000
Norway	2,928,361
Republic of Korea	194,683
Saudi Arabia	99,950
Turkey	44,803
Architecture Week	14,080
Better World	4,000
Fondation Franz Weber	80,483
Fondation Prince Albert II	134,502
German World Heritage Foundation	38,284
Great Barrier Reef Foundation	47,579
Seabourn Cruise Line Limited	50,000
The Ocean Foundation	100,000
Zweites Deutsches Fernsehen (ZDF) Anstalt des öffentlichen Rechts	170,747

<b>TOTAL</b>	<b>5,796,733</b>
--------------	------------------

<b>GRAND TOTAL</b>	<b>7,199,340</b>
--------------------	------------------

**UNESCO**  
**FUND DEDICATED TO SPECIFIC ACTIVITIES**  
**SCHEDULE OF EXPENDITURE**  
**FOR THE PERIOD 1 JANUARY 2018 TO 31 DECEMBER 2019**  
**(EXPRESSED IN US DOLLARS)**

	Allocation 2018/2019	2018/2019 Disbursements	Unliquidated Obligations	Total Expenditure
Undistributed budget	730,153			
1. World Heritage Committee	740,000	722,458	-	<b>722,458</b>
2. Meetings with States Parties	-	-	-	-
3. Cooperation with other Conventions	-	-	-	-
4. Information Management System	-	-	-	-
5. Global Strategy	14,555	3,368	18	<b>3,386</b>
6. Periodic Reporting	12,400	11,371	-	<b>11,371</b>
7. Regional Programmes follow up PR	438,462	334,812	1,254	<b>336,066</b>
8. Sites in danger	-	-	-	-
9. Marine	327,203	306,020	18,497	<b>324,517</b>
10. Tourism	35,333	30,733	-	<b>30,733</b>
11. Earthen Architecture	-	-	-	-
12. Cities	9,000	8,946	-	<b>8,946</b>
13. HEADS	-	-	-	-
14. Forest	-	-	-	-
15. SIDS	-	-	-	-
16. Climate Change	-	-	-	-
17. Astronomy	2,000	607	-	<b>607</b>
18. Initiative on Heritage Religious	28,053	2,026	-	<b>2,026</b>
19. Conservation Activities	193,408	139,507	51,755	<b>191,262</b>
20. Education and World Heritage	105,638	98,092	-	<b>98,092</b>
21. Capacity Building	3,000	1,286	-	<b>1,286</b>
22. Promotion of Partnerships	216,435	210,996	715	<b>211,711</b>
23. Awareness & Publications (& BT)	485,819	461,559	18,000	<b>479,559</b>
24. World Heritage Resource Manuals	-	-	-	-
25. Reforming the nomination process	68,000	49,015	18,569	<b>67,584</b>
26. WH Policy Compendium Online tool	56,100	52,944	2,765	<b>55,709</b>
27. International Indigenous Peoples forum for WH	30,050	28,605	-	<b>28,605</b>
Management Costs	258,963	186,635	4,140	<b>190,775</b>
<b>Total</b>	<b>3,754,572</b>	<b>2,648,980</b>	<b>115,713</b>	<b>2,764,693</b>

Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.

**UNESCO**  
**FUND DEDICATED TO SPECIFIC ACTIVITIES**  
**FORECAST FROM YEAR 2020 TO YEAR 2022**  
**(EXPRESSED IN US DOLLARS)**

	Year 2020	Year 2021	Year 2022	Total Expenditure
<b>Action 1 - Support to the World Heritage Governing bodies</b>				
1.1. Organisation of meetings	351,130	305,000	-	<b>656,130</b>
1.2. Studies & evaluations	-	50,000	-	<b>50,000</b>
1.3. Information management	20,001	-	-	<b>20,001</b>
	<b>371,131</b>	<b>355,000</b>	<b>-</b>	<b>726,131</b>
<b>Action 2 - Identification, management and promotion of World Heritage</b>				
2.1. Credibility of the World Heritage List	90,960	35,759	-	<b>126,719</b>
2.2. Conservation of World Heritage Properties	2,347,819	128,298	120,698	<b>2,596,815</b>
2.3. Capacity Building in States Parties	-	-	-	<b>-</b>
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	163,975	77,341	-	<b>241,316</b>
2.5. Communities	401,066	-	-	<b>401,066</b>
	<b>3,003,820</b>	<b>241,397</b>	<b>120,698</b>	<b>3,365,916</b>
<b>International Assistance - Emergency</b>	<b>200,000</b>	<b>-</b>	<b>-</b>	<b>200,000</b>
<b>Sub-total</b>	<b>3,574,951</b>	<b>596,397</b>	<b>120,698</b>	<b>4,292,047</b>
<b>Management Costs</b>	<b>250,247</b>	<b>41,748</b>	<b>8,449</b>	<b>300,444</b>
<b>Total</b>	<b>3,825,198</b>	<b>638,145</b>	<b>129,147</b>	<b>4,592,491</b>



**THE WORLD HERITAGE FUND / LE FONDS DU PATRIMOINE MONDIAL**

**Statement of Compulsory Contributions as at 31 December 2019 / Etat des contributions obligatoires au 31 décembre 2019**

( Expressed in US Dollars / Exprimé en Dollars EU )

	States Parties / Etats Parties	Total unpaid (advance) contributions as of Contributions impayées (avancées) au 31/12/18	Contributions assessed for/ Contributions mises en recouvrement pour 2019	Payments received in/Paiements reçus en 2019	Unpaid contributions for prior years/ Contributions impayées pour années antérieures	Unpaid contributions for/ Contributions impayées pour 2019	Total unpaid contributions as at date/ Contributions impayées à date	(Advance received)/ (Avance reçue)	Total unpaid (advance) contributions/ Contributions impayées (avancées)	Date of last payment/ Date du dernier paiement
1	Afghanistan	-	228		-	228	228	-	228	4-Sep-18
2	Albania	-	253	282	-	-	-	(29)	(29)	24-May-19
3	Algeria	5,277	4,508	14,253	-	-	-	(4,468)	(4,468)	20-May-19
4	Andorra	196	152	348	-	-	-	-	-	19-Mar-19
5	Angola	318	253	571	-	-	-	-	-	27-Nov-19
6	Antigua and Barbuda	-	76		-	76	76	-	76	11-May-18
7	Argentina	-	29,911		-	29,911	29,911	-	29,911	18-Dec-18
8	Armenia	-	228	228	-	-	-	-	-	22-Jan-19
9	Australia	-	72,231	72,231	-	-	-	-	-	24-Jan-19
10	Austria	-	22,135	22,135	-	-	-	-	-	1-Feb-19
11	Azerbaijan	-	1,596	1,596	-	-	-	-	-	15-Mar-19
12	Bahamas	2,137	583	1,954	183	583	766	-	766	16-May-19
13	Bahrain	-	1,646	1,616	-	30	30	-	30	18-Nov-19
14	Bangladesh	-	253		-	253	253	-	253	25-Jun-18
15	Barbados	458	228		458	228	686	-	686	27-May-16
16	Belarus	-	1,596	1,596	-	-	-	-	-	26-Dec-19
17	Belgium	39	26,846	26,845	-	40	40	-	40	1-Aug-19
18	Belize	33	25	64	-	-	-	(6)	(6)	20-Nov-19
19	Benin	(11)	101	90	-	-	-	-	-	17-May-19
20	Bhutan	33	25	58	-	-	-	-	-	3-Jun-19
21	Bolivia, Plurinational State of	-	532	392	-	140	140	-	140	27-Sep-19
22	Bosnia and Herzegovina	-	405	405	-	-	-	-	-	24-Apr-19
23	Botswana	457	456	913	-	-	-	-	-	28-Jun-19
24	Brunei Darussalam	1,894	810		1,894	810	2,704	-	2,704	16-Mar-16
25	Burkina Faso	(1,352)	101	1,221	-	-	-	(2,472)	(2,472)	4-Oct-19
26	Burundi	-	25	25	-	-	-	-	-	6-Nov-19
27	Cambodia	-	203	203	-	-	-	-	-	23-May-19
28	Cameroon	(2,980)	431		-	-	-	(2,549)	(2,549)	13-Aug-09
29	Canada	-	89,352	89,352	-	-	-	-	-	20-Feb-19
30	Central African Republic	(2,078)	25		-	-	-	(2,053)	(2,053)	23-Mar-06
31	Chad	-	127		-	127	127	-	127	3-Oct-17
32	Chile	-	13,296		-	13,296	13,296	-	13,296	9-May-18
33	China	-	392,385	392,385	-	-	-	-	-	10-Oct-19
34	Colombia	21,026	9,422		21,026	9,422	30,448	-	30,448	28-Aug-17
35	Comoros	(66)	25		-	-	-	(41)	(41)	19-Jan-17
36	Congo	196	203		196	203	399	-	399	14-Jun-17
37	Cook Islands	66	25	91	-	-	-	-	-	23-Sep-19
38	Costa Rica	(2,372)	2,026	2,955	-	-	-	(3,301)	(3,301)	21-Jun-19
39	Côte d'Ivoire	-	431	431	-	-	-	-	-	25-Sep-19
40	Croatia	3,232	2,507	5,739	-	-	-	-	-	7-Oct-19
41	Cuba	21	2,609	2,630	-	-	-	-	-	20-Feb-19
42	Cyprus	-	1,165	1,165	-	-	-	-	-	16-Oct-19
43	Czechia	-	10,156	10,156	-	-	-	-	-	16-Jul-19
44	Democratic People's Republic of Korea	-	203	203	-	-	-	-	-	24-May-19
45	Democratic Republic of the Congo	(497)	253		-	-	-	(244)	(244)	23-Jan-18
46	Djibouti	-	25	25	-	-	-	-	-	31-Jul-19
47	Dominica	198	25		198	25	223	-	223	19-Nov-12
48	Dominican Republic	1,588	1,722	3,310	-	-	-	-	-	30-Dec-19
49	Ecuador	-	2,609	2,609	-	-	-	-	-	6-Mar-19
50	Egypt	-	6,078	6,078	-	-	-	-	-	23-Sep-19
51	El Salvador	457	405	1,272	-	-	-	(410)	(410)	22-Nov-19
52	Equatorial Guinea	-	532		-	532	532	-	532	17-Apr-18
53	Eritrea	(7)	25	18	-	-	-	-	-	23-Apr-19
54	Estonia	-	1,266	1,266	-	-	-	-	-	4-Feb-19
55	Eswatini	-	76		-	76	76	-	76	10-Apr-18
56	Ethiopia	-	253	281	-	-	-	(28)	(28)	5-Nov-19
57	Fiji	112	101	213	-	-	-	-	-	20-Nov-19
58	Finland	-	13,752	13,752	-	-	-	-	-	31-Jan-19
59	Gabon	1,132	481		1,132	481	1,613	-	1,613	18-Feb-14
60	Gambia	-	25	200	-	-	-	(175)	(175)	27-Nov-19
61	Georgia	(855)	253		-	-	-	(602)	(602)	25-Apr-13
62	Ghana	-	481		-	481	481	-	481	5-Jun-18
63	Greece	456	11,954	12,397	-	13	13	-	13	23-Apr-19
64	Grenada	-	25	25	-	-	-	-	-	20-Feb-19
65	Guatemala	-	1,165	1,165	-	-	-	-	-	9-May-19
66	Guinea	-	101		-	101	101	-	101	4-Apr-18
67	Guinea-Bissau	361	25	386	-	-	-	-	-	6-Nov-19
68	Guyana	65	76	141	-	-	-	-	-	14-May-19
69	Haiti	118	101		118	101	219	-	219	20-Jan-17
70	Honduras	-	304		-	304	304	-	304	12-Mar-18
71	Hungary	-	6,737	6,737	-	-	-	-	-	14-May-19
72	Iceland	-	912	912	-	-	-	-	-	29-Nov-19
73	India	48,166	27,251		48,166	27,251	75,417	-	75,417	3-Aug-16
74	Indonesia	-	17,754	17,754	-	-	-	-	-	22-Feb-19
75	Iran, Islamic Republic of	24,749	13,018		24,749	13,018	37,767	-	37,767	6-Sep-17
76	Iraq	-	4,230	4,230	-	-	-	-	-	27-Mar-19



**THE WORLD HERITAGE FUND / LE FONDS DU PATRIMOINE MONDIAL**

**Statement of Compulsory Contributions as at 31 December 2019 / Etat des contributions obligatoires au 31 décembre 2019**

( Expressed in US Dollars / Exprimé en Dollars EU )

	States Parties / Etats Parties	Total unpaid (advance) contributions as of Contributions impayées (avances) au 31/12/18	Contributions assessed for/ Contributions mises en recouvrement pour 2019	Payments received in/Paiements reçus en 2019	Unpaid contributions for prior years/ Contributions impayées pour années antérieures	Unpaid contributions for/ Contributions impayées pour 2019	Total unpaid contributions as at date/ Contributions impayées à date	(Advance received)/ (Avance reçue)	Total unpaid (advance) contributions/ Contributions impayées (avances)	Date of last payment/ Date du dernier paiement
77	Ireland	-	12,131	12,131	-	-	-	-	-	19-Apr-19
78	Israel	93,445	12,410	12,410	93,445	12,410	105,855	-	105,855	25-Mar-11
79	Italy	40	108,094	108,094	-	40	40	-	40	15-May-19
80	Jamaica	20	253	253	-	20	20	-	20	26-Apr-19
81	Japan	-	279,910	279,910	-	-	-	-	-	7-Nov-19
82	Jordan	-	684	684	-	-	-	-	-	28-May-19
83	Kazakhstan	-	5,825	5,825	-	-	-	-	-	29-Mar-19
84	Kenya	28	785	28	-	785	785	-	785	31-Jan-19
85	Kiribati	-	25		-	25	25	-	25	29-Feb-16
86	Kuwait	-	8,231		-	8,231	8,231	-	8,231	10-May-18
87	Kyrgyzstan	-	76		-	76	76	-	76	19-Jun-18
88	Lao People's Democratic Republic	196	152	348	-	-	-	-	-	6-Nov-19
89	Latvia	-	1,545	1,545	-	-	-	-	-	17-Jan-19
90	Lebanon	1,502	1,545		1,502	1,545	3,047	-	3,047	22-Jun-18
91	Lesotho	22	25		22	25	47	-	47	10-Nov-15
92	Liberia	33	25		33	25	58	-	58	7-Nov-17
93	Libya	(2,765)	988		-	-	-	(1,777)	(1,777)	10-Oct-12
94	Lithuania	-	2,330	2,330	-	-	-	-	-	5-Mar-19
95	Luxembourg	-	2,178	2,178	-	-	-	-	-	21-May-19
96	Madagascar	98	127		98	127	225	-	225	16-Oct-17
97	Malawi	65	76	141	-	-	-	-	-	22-Jan-19
98	Malaysia	-	11,144	11,144	-	-	-	-	-	21-Nov-19
99	Maldives	195	127		195	127	322	-	322	9-Apr-15
100	Mali	98	127	225	-	-	-	-	-	1-Oct-19
101	Malta	-	557	557	-	-	-	-	-	11-Mar-19
102	Marshall Islands	423	25	448	-	-	-	-	-	30-May-19
103	Mauritania	192	76		192	76	268	-	268	
104	Mauritius	-	355	355	-	-	-	-	-	4-Feb-19
105	Mexico	-	42,219	42,219	-	-	-	-	-	26-Nov-19
106	Micronesia, Federated States of	-	25	50	-	-	-	(25)	(25)	13-Nov-19
107	Monaco	-	355		-	355	355	-	355	25-Jan-18
108	Mongolia	-	152	134	-	18	18	-	18	30-May-19
109	Montenegro	121	127	248	-	-	-	-	-	12-Apr-19
110	Morocco	-	1,798	1,798	-	-	-	-	-	28-Mar-19
111	Mozambique	-	127	127	-	-	-	-	-	2-Jul-19
112	Myanmar	9	253	270	-	-	-	(8)	(8)	22-May-19
113	Namibia	327	304	304	23	304	327	-	327	1-Mar-19
114	Nepal	-	228	228	-	-	-	-	-	21-Oct-19
115	Netherlands	-	44,322	44,322	-	-	-	-	-	18-Oct-19
116	New Zealand	8,750	9,523	18,273	-	-	-	-	-	13-Nov-19
117	Nicaragua	393	152		393	152	545	-	545	27-Mar-15
118	Niger	65	76	141	-	-	-	-	-	17-Apr-19
119	Nigeria	-	8,180	8,180	-	-	-	-	-	29-May-19
120	Niue	99	25	124	-	-	-	-	-	6-Aug-19
121	North Macedonia	-	228	228	-	-	-	-	-	23-May-19
122	Pakistan	3,220	3,748	3,213	7	3,748	3,755	-	3,755	1-Mar-19
123	Palau	-	25		-	25	25	-	25	26-Apr-18
124	Palestine	-	253		-	253	253	-	253	17-Dec-18
125	Panama	-	1,469	1,469	-	-	-	-	-	17-Jun-19
126	Papua New Guinea	262	329		262	329	591	-	591	11-Apr-17
127	Paraguay	520	532		520	532	1,052	-	1,052	6-Jan-17
128	Peru	4,440	4,964		4,440	4,964	9,404	-	9,404	10-Jan-18
129	Philippines	-	6,712	6,712	-	-	-	-	-	13-Jun-19
130	Poland	-	26,213	26,213	-	-	-	-	-	13-Feb-19
131	Portugal	(185)	11,448	11,263	-	-	-	-	-	1-Oct-19
132	Qatar	1,989	9,219	11,208	-	-	-	-	-	27-Sep-19
133	Republic of Korea	-	74,106	74,106	-	-	-	-	-	26-Dec-19
134	Romania	-	6,484	6,484	-	-	-	-	-	7-Mar-19
135	Russian Federation	-	78,614	78,614	-	-	-	-	-	19-Feb-19
136	Rwanda	-	101	101	-	-	-	-	-	14-Feb-19
137	Saint Kitts and Nevis	33	25	58	-	-	-	-	-	24-Apr-19
138	Saint Lucia	-	25	33	-	-	-	(8)	(8)	1-Jan-19
139	Saint Vincent and the Grenadines	-	25	25	-	-	-	-	-	22-Jan-19
140	Samoa	66	25		66	25	91	-	91	3-May-16
141	San Marino	-	76	76	-	-	-	-	-	7-Mar-19
142	Sao Tome and Principe	398	25		398	25	423	-	423	
143	Saudi Arabia	-	38,319	39,023	-	-	-	(704)	(704)	20-Nov-19
144	Senegal	163	228	718	-	-	-	(327)	(327)	30-Sep-19
145	Serbia	-	912	912	-	-	-	-	-	30-Jan-19
146	Seychelles	66	76	284	-	-	-	(142)	(142)	1-Mar-19
147	Sierra Leone	132	25		132	25	157	-	157	16-May-05
148	Singapore	-	15,854	15,854	-	-	-	-	-	25-Feb-19
149	Slovakia	-	4,989	4,976	-	13	13	-	13	15-Feb-19
150	Slovenia	2,743	2,482	5,225	-	-	-	-	-	1-Sep-19
151	Solomon Islands	66	25	91	-	-	-	-	-	10-May-19
152	Spain	7,251	70,155	77,406	-	-	-	-	-	9-Apr-19



**THE WORLD HERITAGE FUND / LE FONDS DU PATRIMOINE MONDIAL**

**Statement of Compulsory Contributions as at 31 December 2019 / Etat des contributions obligatoires au 31 décembre 2019**

( Expressed in US Dollars / Exprimé en Dollars EU )

	States Parties / Etats Parties	Total unpaid (advance) contributions as of Contributions impayées (avances) au 31/12/18	Contributions assessed for/ Contributions mises en recouvrement pour 2019	Payments received in/Paiements reçus en 2019	Unpaid contributions for prior years/ Contributions impayées pour années antérieures	Unpaid contributions for/ Contributions impayées pour 2019	Total unpaid contributions as at date/ Contributions impayées à date	(Advance received)/ (Avance reçue)	Total unpaid (advance) contributions/ Contributions impayées (avances)	Date of last payment/ Date du dernier paiement
153	Sri Lanka	-	1,444	1,444	-	-	-	-	-	29-Apr-19
154	Sudan	689	253		689	253	942	-	942	20-Jan-14
155	Suriname	543	152		543	152	695	-	695	8-Oct-15
156	Sweden	-	29,607	29,607	-	-	-	-	-	30-Jan-19
157	Switzerland	-	37,610	37,610	-	-	-	-	-	14-Mar-19
158	Syrian Arab Republic	-	355		-	355	355	-	355	16-May-18
159	Tajikistan	131	127		131	127	258	-	258	6-Mar-17
160	Thailand	-	10,029	10,029	-	-	-	-	-	12-Apr-19
161	Timor-Leste	-	76		-	76	76	-	76	2-Feb-18
162	Togo	(33)	76		-	43	43	-	43	5-Dec-11
163	Tonga	27	25	52	-	-	-	-	-	4-Nov-19
164	Trinidad and Tobago	1,110	1,317	1,095	15	1,317	1,332	-	1,332	23-Apr-19
165	Tunisia	1,828	810		1,828	810	2,638	-	2,638	9-May-16
166	Turkey	-	44,803	44,803	-	-	-	-	-	11-Mar-19
167	Turkmenistan	849	1,089	1,938	-	-	-	-	-	29-Oct-19
168	Uganda	-	253	253	-	-	-	-	-	7-May-19
169	Ukraine	-	1,874	1,874	-	-	-	-	-	1-Mar-19
170	United Arab Emirates	(50)	20,135	20,085	-	-	-	-	-	17-Jun-19
171	United Kingdom of Great Britain and Northern Ireland	18	149,275	149,275	-	18	18	-	18	14-Jun-19
172	United Republic of Tanzania	(915)	253		-	-	-	(662)	(662)	24-Apr-17
173	Uruguay	(425)	2,837	2,412	-	-	-	-	-	4-Nov-19
174	Uzbekistan	-	1,038	1,038	-	-	-	-	-	26-Apr-19
175	Vanuatu	33	25	58	-	-	-	-	-	1-Jun-19
176	Venezuela, Bolivarian Republic of	127,597	23,807		127,597	23,807	151,404	-	151,404	5-Nov-15
177	Viet Nam	1,894	2,507	4,401	-	-	-	-	-	21-Feb-19
178	Yemen	1,631	253		1,631	253	1,884	-	1,884	17-Jan-14
179	Zambia	(920)	253		-	-	-	(667)	(667)	9-Feb-06
180	Zimbabwe	-	152	152	-	-	-	-	-	19-Dec-19
<b>TOTAL</b>		<b>361,094</b>	<b>2,047,647</b>	<b>1,937,936</b>	<b>332,282</b>	<b>159,221</b>	<b>491,503</b>	<b>(20,698)</b>	<b>470,805</b>	

Arrears due from non-State Party:  
Socialist Fed.Rep. of Yugoslavia = USD 12,979

**Statement of Assessed Voluntary Contributions as at 31 December 2019 / Etat des contributions volontaires mises en recouvrement au 31 décembre 2019**

(Expressed in US Dollars / Exprimé en Dollars EU)

	States Parties	Contributions assessed for/ Contributions mises en recouvrement pour 2014-2015	Contributions assessed for/ Contributions mises en recouvrement pour 2016-2017	Contributions assessed for/ Contributions mises en recouvrement pour 2018-2019	Paid in/ Payé en 2010-2011	Paid in/ Payé en 2012-2013	Paid in/ Payé en 2014-2015	Paid in/ Payé en 2016-2017	Paid in/ Payé en 2018-2019	Date of last payment/ Date du dernier paiement
1	Brazil	191,590	249,642	221,189	132,095	80,833	95,775	441,562	124,594	7-Dec-18
2	Bulgaria	3,070	2,938	2,963	1,212	2,718	3,041	2,880	2,344	23-May-19
3	Cabo Verde	66	66	58	-	-	186	33		1-Feb-17
4	Denmark	44,078	38,136	37,177	48,120	22,009	44,018	38,076	37,117	1-Feb-19
5	France	365,222	317,292	303,337	399,898	382,593	365,222	317,292	303,337	28-Mar-19
6	Germany	466,372	417,202	407,668	523,647	495,006	531,127	417,202	407,668	4-Feb-19
7	Holy See	66	66	58	-	-	-	73		17-Jan-17
8	Norway	55,570	55,440	52,363	56,846	56,223	55,570	55,440	76,946	14-Feb-19
9	Oman	6,660	7,378	7,437	2,808	6,108	3,330	7,378	7,437	6-Feb-19
10	Republic of Moldova	196	262	232	-	98	98	262	131	7-Mar-18
11	South Africa	24,292	23,770	20,775	34,290	24,716	24,292	23,770	20,775	20-Jun-19
12	South Sudan		153	301	-	-	-	-	402	6-Aug-19
13	United States of America	1,436,600	1,436,600	1,275,485	1,326,195	-	-	-		17-Oct-11
<b>TOTAL</b>		<b>2,593,782</b>	<b>2,548,945</b>	<b>2,329,043</b>	<b>2,525,111</b>	<b>1,070,304</b>	<b>1,122,659</b>	<b>1,303,968</b>	<b>980,751</b>	



## **ANNEX II**

**Consolidated Table of allotments and  
expenditures for activities financed by the  
three funding sources as at 31 December 2019**

**Table 1 - GENERAL OVERVIEW OF THE 2018-2019 PROGRAMME AND BUDGET FOR THE WORLD HERITAGE CONVENTION RELATED TO ALL SOURCES OF FUNDING**  
**[Revised format as approved by Decision 38 COM 12 paragraph 5]**

	Biennium 2018-2019			Extra-budgetary Annual Allotment US\$
	World Heritage Fund US\$	UNESCO (Regular Budget) US\$	Total World Heritage Fund + UNESCO Regular Budget US\$	
<b>Action 1</b> <b>SUPPORT TO THE WORLD HERITAGE GOVERNING BODIES</b>				
1.1 Organisation of meetings (1)	871 800	880 079	1 751 879	0
1.2. Studies and Evaluations (2)	0	30 584	30 584	71 736
1.3. Information Management (3)	141 027	0	141 027	0
<b>TOTAL Action 1</b>	<b>1 012 827</b>	<b>910 663</b>	<b>1 923 490</b>	<b>71 736</b>
<b>Action 2</b> <b>IDENTIFICATION, MANAGEMENT AND PROMOTION OF WORLD HERITAGE</b>				
2.1 Preparation & Assessment of Nominations (4)	2 364 055	294 813	2 658 868	480 199
2.2 Conservation, management and monitoring of properties (5)	4 213 599	2 196 665	6 410 264	5 774 623
2.3 Capacity Building Activities (6)	374 308	367 190	741 499	787 303
2.4 Public Awareness and Support (7)	832 441	336 609	1 169 050	71 115
<b>TOTAL Action 2</b>	<b>7 784 403</b>	<b>3 195 277</b>	<b>10 979 680</b>	<b>7 113 240</b>
<b>PERSONNEL AND OPERATING COSTS</b>				
3.1 Personnel costs	743 571	7 826 629	8 570 200	1 740 925
3.2 General Operating Expenses	0	0	0	2 559
3.3 UNESCO Common Charges	0	0	0	0
3.4 Provision for exchange rate fluctuation	449 140	0	449 140	0
<b>TOTAL PERSONNEL AND OPERATING COSTS</b>	<b>1 192 711</b>	<b>7 826 629</b>	<b>9 019 340</b>	<b>1 743 484</b>
<b>Earmarked activities</b>	<b>1 169 489</b>	0	1 169 489	0
Regular programme budget managed directly by CLT for the following activities: <i>Museum Review, International Year for the Rapprochement of Cultures, World Report, World Cultural Diversity Festival, UN Reform, PCPD</i>	0	123 771	123 771	0
<b>GRAND TOTAL</b>	<b>11 159 430</b>	<b>12 056 339</b>	<b>23 215 769</b>	<b>8 928 460</b>

Table 1 summarizes the information contained in the following Attachment 1 and the figures indicated in Attachment 1 are reflected into Table 1 as per format approved by Decision 38 COM 12 paragraph as follows:

- (1) Includes World Heritage Committees, General Assembly, Attendance at meetings by Committee members, Attendance at extraordinary meetings, Meetings with States Parties, Meetings with Advisory Bodies
- (2) Includes Studies and Evaluations
- (3) Includes Information management and Retrospective inventory
- (4) Includes ICOMOS and IUCN Advisory services and International Assistance
- (5) Includes ICOMOS and IUCN Reactive monitoring missions, Cooperation with other Conventions & Organisations, Periodic Reporting, Reactive & Reinforced Monitoring, Regional Programmes follow-up to Periodic Reporting, In Danger Sites, International Assistance, Thematic Programmes and International Assistance - Emergency
- (6) Includes training activities of ICCROM, International Assistance and Education & World Heritage
- (7) Includes Promotion of Partnerships, Awareness & Publications and World Heritage Reference Manuals

**Attachment 1- PROGRESS REPORT OF THE 2018-2019 WORLD HERITAGE PROGRAMME & BUDGET BY CHAPTER as at 31 December 2019**

	World Heritage Fund		Regular Budget		TOTAL (WHF + RP)		Extra-budgetary		GRAND TOTAL
	Budget 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Workplans 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Budget 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Annual Allotment 2019 US\$	Expenditure as at 31 Dec 2019 US\$	Expenditure as at 31 Dec 2019 US\$
	(a)	(b)	(c)	(d)	(a) + (c)	(b) + (d)	(e)	(f)	(b) + (d) + (f)
<b>Action 1</b>									
<b>Support to the World Heritage Governing bodies</b>									
1.1. Organisation of meetings	4 477 800	4 336 939	880 079	798 876	5 357 879	5 135 815	0	0	5 135 815
1.1.1. World Heritage Committees	791 800	773 030	880 079	798 876	1 671 879	1 571 906			1 571 906
1.1.2. Administrative Support to WHC									
1.1.3. General Assembly of States Parties									
1.1.4. Attendance at meetings by Committee members	70 000	69 883			70 000	69 883			69 883
1.1.5. Attendance at extraordinary meetings									
1.1.6. Meetings with States Parties									
1.1.7. Meetings with Advisory Bodies	10 000	3 999			10 000	3 999			3 999
1.1.8. Evaluation services for Advisory Bodies	3 600 000	3 485 143			3 600 000	3 485 143			3 485 143
1.1.8a. ICOMOS	1 739 988	1 681 535			1 739 988	1 681 535			1 681 535
Advisory services									
Monitoring services									
1.1.8b. IUCN	1 552 293	1 508 257			1 552 293	1 508 257			1 508 257
Advisory services									
Monitoring services									
Training activities									
1.1.8c. ICCROM	258 579	246 212			258 579	246 212			246 212
Advisory services									
Monitoring services									
Training activities									
1.1.8d. Initial amount to cover exchange rate fluctuation	49 140	49 139			49 140				49 139
1.1.9. Cooperation with other Conventions &	6 000	4 884			6 000	4 884			4 884
1.2. Studies & evaluations		0	30 584	13 368	30 584	13 368	71 736	70 738	84 106
1.2.1.Studies to support future policy development			30 584	13 368	30 584	13 368	71 736	70 738	84 106
1.2.2.Evaluation									
1.2.3.Management Audit of WHC									
1.3. Information management	91 027	88 055	0		91 027	88 055			88 055
1.3.1.Information management system	91 027	88 055			91 027	88 055			88 055
TOTAL Action 1	4 568 827	4 424 994	910 663	812 244	5 479 490	5 237 238	71 736	70 738	5 307 976
<b>Action 2</b>									
<b>Identification, management and promotion of World Heritage</b>									
2.0. Advisory Missions	145 000	102 609	0	0	145 000	102 609			102 609
2.1. Credibility of the World Heritage List	138 334	119 741	10 000	10 000	148 334	129 741	0	0	129 741
2.1.1. Registration of World Heritage Nominations and other related documentation									
2.1.2. Retrospective inventory	50 000	43 803			50 000	43 803			43 803
2.1.3. Global Strategy	88 334	75 938	10 000	10 000	98 334	85 938	0	0	75 938
. Global	88 334	75 938			88 334	75 938			75 938
. Africa									
. Arab States									
. Asia & Pacific									
. Europe & North America									
. Latin America & Caribbean									
2.1.4. Outstanding Universal Value					0	0			
2.1.5. Africa									
2.2. Conservation of World Heritage Properties	2 591 525	1 908 038	2 481 478	2 375 201	5 073 003	4 283 239	6 069 997	4 026 260	8 309 499
2.2.1. Periodic Reporting	178 268	175 080	250 853	245 575	429 121	420 655	0		420 655
. Global	108 268	105 887			108 268				105 887
. Arab States	35 000	35 000			35 000				35 000
. Africa	35 000	34 193	250 853	245 575	285 853	279 768			279 768
. Asia & Pacific									
. Europe & North America									
. Latin America & Caribbean									

	World Heritage Fund		Regular Budget		TOTAL (WHF + RP)		Extra-budgetary		GRAND TOTAL
	Budget 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Workplans 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Budget 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Annual Allotment 2019 US\$	Expenditure as at 31 Dec 2019 US\$	Expenditure as at 31 Dec 2019 US\$
	(a)	(b)	(c)	(d)	(a) + (c)	(b) + (d)	(e)	(f)	(b) + (d) + (f)
<b>2.2.2. Reactive &amp; Reinforced Monitoring</b>	<b>100 000</b>	<b>97 215</b>	<b>0</b>	<b>0</b>	<b>100 000</b>	<b>97 215</b>			<b>97 215</b>
. Global									
. Africa		28 485				28 485			28 485
. Arab States		12 120				12 120			12 120
. Asia & Pacific		34 515				34 515			34 515
. Europe & North America		15 306				15 306			15 306
. Latin America & Caribbean		6 789				6 789			6 789
<b>2.2.3. Regional Programmes follow-up to</b>	<b>543 424</b>	<b>429 774</b>	<b>343 873</b>	<b>342 943</b>	<b>887 297</b>	<b>772 717</b>	<b>59 905</b>	<b>22 412</b>	<b>795 129</b>
. Africa	152 441	152 029			152 441	152 029	23 364	5 644	157 673
. Arab States	105 395	65 863	151 883	150 956	257 278	216 819			216 819
. Asia & Pacific	134 654	112 042	99 999	99 998	234 653	212 040	16 768	16 768	228 808
. Europe & North America	51 897	51 897			51 897	51 897			51 897
. Latin America & Caribbean	99 038	47 943	91 991	91 989	191 029	139 932	19 773		139 932
<b>2.2.4. Sites in Danger</b>	<b>150 000</b>	<b>110 106</b>			<b>150 000</b>	<b>110 106</b>	<b>42 681</b>	<b>4 147</b>	<b>114 253</b>
. Global Reserve									
. Africa		7 817				7 817			7 817
. Arab States		70 398				70 398			70 398
. Asia & Pacific		12 114				12 114	42 681	4 147	16 261
. Europe & North America									
. Central & Eastern Europe									
. Latin America & Caribbean		19 777				19 777			19 777
<b>2.2.5. International Assistance</b>	<b>983 186</b>	<b>498 706</b>	<b>1 318 075</b>	<b>1 287 299</b>	<b>2 301 261</b>	<b>1 786 005</b>	<b>1 652 099</b>	<b>794 412</b>	<b>2 580 417</b>
International Assistance - Preparatory	242 718				242 718		480 199	332 002	332 002
. Global									
. Africa		130 137	269 813	263 947	269 813	394 084	52 135	32 996	427 079
. Arab States			25 000	25 000	25 000	25 000	85 665	3 846	28 846
. Asia & Pacific		19 000				19 000	191 246	148 276	167 276
. Europe & North America									
. Central & Eastern Europe									
. Latin America & Caribbean		40 003			0	40 003	151 153	146 885	186 888
International Assistance - Conservation & Management	740 468				740 468	0	1 171 900	462 410	462 410
. Global			67 272	67 027			48 808	25 631	92 658
. Africa		219 839	107 342	107 344	107 342	327 183	369 487	190 944	518 127
. Arab States		30 000	104 629	104 465	104 629	134 465	187 935		134 465
. Asia & Pacific		29 727	551 976	527 762	551 976	557 489	433 021	126 467	683 956
. Latin America & Caribbean		30 000	192 042	127 215	192 042	157 215	132 649	119 369	276 584
<b>2.2.6. Thematic Programmes</b>	<b>429 700</b>	<b>392 507</b>	<b>539 437</b>	<b>470 144</b>	<b>969 137</b>	<b>862 651</b>	<b>4 315 312</b>	<b>3 205 289</b>	<b>4 067 940</b>
. Marine Programme	350 107	347 233	112 470	111 435	462 577	458 669	266 429	108 289	566 957
. Tourism	37 806	32 884	373 310	307 944	411 116	340 828	1 431 505	1 368 178	1 709 006
. Earthen Architecture									0
. Cities	9 630	9 572	21 658	18 773	31 288	28 345	252 603	27 259	55 605
. Human Evolution (HEADS)									
. Climate change	0	0	31 999	31 992	31 999	31 992	59 854	3 709	35 700
. Forests							2 295 223	1 690 213	1 690 213
. SIDS							9 698	7 642	7 642
. Initiative on Heritage Religious	30 017	2 168			30 017	2 168			2 168
. Astronomy	2 140	649			2 140	649			649

	World Heritage Fund		Regular Budget		TOTAL (WHF + RP)		Extra-budgetary		GRAND TOTAL
	Budget 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Workplans 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Budget 2018-2019 US\$	Expenditure as at 31 Dec 2019 US\$	Annual Allotment 2019 US\$	Expenditure as at 31 Dec 2019 US\$	Expenditure as at 31 Dec 2019 US\$
	(a)	(b)	(c)	(d)	(a) + (c)	(b) + (d)	(e)	(f)	(b) + (d) + (f)
<b>2.2.7 Conservation Activities</b>	206 947	204 650	29 241	29 241	236 187	233 891			233 891
<b>2.3. Capacity Building in States Parties</b>	170 243	159 398	367 190	365 003	537 433	524 402	787 303	436 215	960 617
<b>2.3.1. Education &amp; World Heritage</b>	167 033	158 022	51 999	51 878	219 032	209 900	160 251	133 624	343 524
World Heritage in Young Hands									0
<b>2.3.2. Capacity Building</b>	3 210	1 376	315 191	313 126	318 401	314 502	627 051	302 592	617 094
<b>2.4. Public Awareness, Involvement &amp; Support for World Heritage Through Communication</b>	832 441	819 133	336 609	315 930	1 169 050	1 135 063	71 115	47 608,00	1 182 671
<b>2.4.1. Promotion of Partnerships</b>	231 585	226 531			231 585	226 531		0	226 531
<b>2.4.2. Awareness &amp; Publications</b>	600 856	592 602	336 609	315 930	937 464	908 532	71 115	47 608	956 140
<b>2.4.3. World Heritage Reference Manuals</b>					0				
<b>TOTAL Action 2</b>	<b>3 877 543</b>	<b>3 108 920</b>	<b>3 195 277</b>	<b>3 066 134</b>	<b>7 072 820</b>	<b>6 175 054</b>	<b>6 928 415</b>	<b>4 510 084</b>	<b>10 685 138</b>
<b>GRAND TOTAL Action 1+ Action 2</b>	<b>8 446 370</b>	<b>7 533 914</b>	<b>4 105 940</b>	<b>3 878 378</b>	<b>12 552 310</b>	<b>11 412 292</b>	<b>7 000 150</b>	<b>4 580 822</b>	<b>15 993 114</b>
<b>Earmarked activities (1)</b>	<b>781 264</b>	<b>388 225</b>			<b>781 264</b>	<b>388 225</b>			<b>388 225</b>
Promotional (2)	388 225	388 225			388 225	388 225			388 225
Other									
<b>International Assistance - Emergency</b>	<b>400 000</b>	<b>201 075</b>			<b>400 000</b>	<b>201 075</b>	<b>184 825</b>	<b>19 000</b>	<b>220 075</b>
<b>Personnel and operating costs</b>									
<b>3.1. Personnel costs</b>	<b>743 571</b>	<b>743 571</b>	<b>7 826 629</b>	<b>7 636 238</b>	<b>8 570 200</b>	<b>8 379 809</b>	<b>1 740 925</b>	<b>1 360 408</b>	<b>9 740 217</b>
3.1.1. Established posts (3)			7 826 629	7 636 238	7 826 629	7 636 238			7 636 238
3.1.2. Junior Professional Expert (JPO)							393 754	320 815	320 815
3.1.3. Temporary personnel (4)	743 571	743 571			743 571	743 571	1 347 172	1 039 593	1 783 164
<b>3.2 General Operating Expenses</b>			0	0	0	0	2 559	120	120
<b>3.3 UNESCO common charges</b>			0	0					
<b>3.4 Provision for exchange rate fluctuation</b>	<b>400 000</b>	<b>214 983</b>	0	0	<b>400 000</b>	<b>214 983</b>			<b>214 983</b>
<b>TOTAL Personnel and operating costs</b>	<b>1 143 571</b>	<b>958 554</b>	<b>7 826 629</b>	<b>7 636 238</b>	<b>8 970 200</b>	<b>8 594 792</b>	<b>1 743 484</b>	<b>1 360 528</b>	<b>9 955 320</b>
<b>3.5.Regular programme budget managed directly by CLT for the following activities: Museum Review, International Year for the Rapprochement of Cultures, World Report, World Cultural Diversity Festival, UN Reform, PCPD</b>			123 771	118 966	123 771	118 966			118 966
<b>GRAND TOTAL</b>	<b>11 159 430</b>	<b>9 081 768</b>	<b>12 056 339</b>	<b>11 633 582</b>	<b>23 215 769</b>	<b>20 715 350</b>	<b>8 928 460</b>	<b>5 960 349</b>	<b>26 675 699</b>

#### Notes

(a) This includes the WHF budget approved and revised by the World Heritage Committee at its 41st session, as well as the provisions for Earmarked Activities, International Assistance - Emergency and exchange rate fluctuation.

(b) This includes the disbursements and ULOs as of 31.12.2019 for the World Heritage Fund as per Statement I.I of Schedule of Appropriations and Expenditure of BFM Financial Report on the WHF.

(c) This includes the allocations for 2018-2019 under the regular programme budget with the additional appropriations.

(d) This includes the disbursements and ULOs as of 31.12.2019.

Note from BFM: The RP figures exclude all indirect activity costs attributable to WHC such as the share of the Executive Office, administrative costs, common charges etc.

(e) This represents the allotments made during 2019 which include carried forward funds from the previous years.

(f) This includes 2019 disbursements + 2019 unliquidated obligations (ULOs) with a delivery date in 2019. Commitments with a delivery date after 31.12.2019 are reflected and reported in the appropriate year of delivery.

Note from BFM: Note from BFM: 2019 allotments for Voluntary contributions include funds made available during 2019 plus funds carried forward from 2018 including unspent funds plus funds related to unliquidated commitments. Expenditures include disbursements and unliquidated obligations (source SAP).

(1) This relates to the earmarked contributions not yet allocated to the various programmatic actions - which will be distributed throughout the rest of the biennium.

(2) Promotional Activities are not allocated to the actions

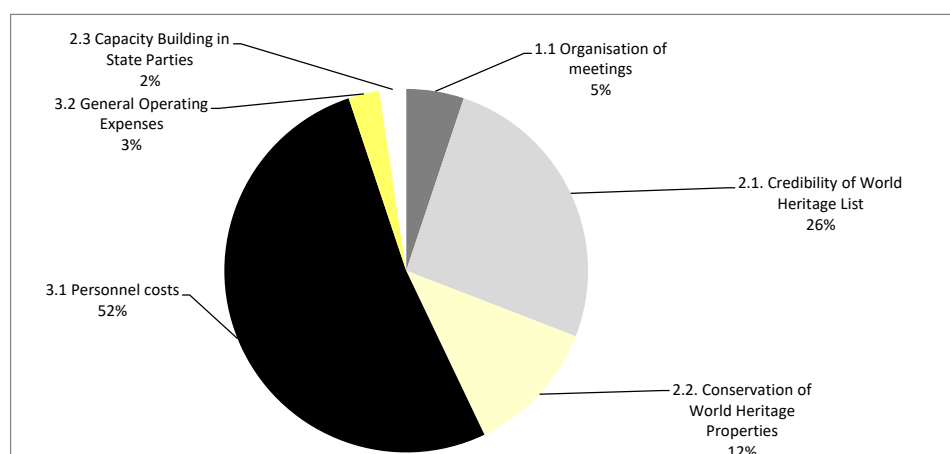
(3) Temporary personnel means PA (Project Appointments) or other temporary contracts.



**Attachment 2 - SUMMARY OF THE 2018-2019 PROGRAMME AND BUDGET RELATED TO THE ADVISORY BODIES (1)**

	World Heritage Fund US\$	Extra-budgetary Funds US\$	Regular Budget US\$	Total US\$
<b>ICOMOS</b>	<b>1 739 988</b>			<b>1 739 988</b>
<b>1.1 Organisation of meetings</b>	<b>57 950</b>			<b>57 950</b>
<b>2.1. Credibility of World Heritage List</b>	<b>597 268</b>			<b>597 268</b>
2.1.1 Registration of World Heritage Nominations and other related documentation	586 599			586 599
2.1.2 Retrospective inventory (incl. SOUV)	10 669			10 669
<b>2.2. Conservation of World Heritage Properties</b>	<b>200 475</b>			<b>200 475</b>
2.2.1 Periodic Reporting	2 410			
2.2.2 Reactive Monitoring	198 065			198 065
<b>3.1 Personnel costs</b>	<b>845 502</b>			<b>845 502</b>
<b>3.2 General Operating Expenses</b>	<b>38 793</b>			<b>38 793</b>
<b>IUCN</b>	<b>1 552 293</b>			<b>1 552 293</b>
<b>1.1 Organisation of meetings</b>	<b>51 512</b>			<b>51 512</b>
<b>2.1. Credibility of World Heritage List</b>	<b>317 073</b>			<b>317 073</b>
2.1.1 Registration of World Heritage Nominations and other related documentation	317 073			317 073
<b>2.2. Conservation of World Heritage Properties</b>	<b>208 781</b>			<b>208 781</b>
2.2.1 Periodic Reporting	54 634			54 634
2.2.2 Reactive Monitoring	154 146			154 146
<b>3.1 Personnel costs</b>	<b>937 723</b>			<b>937 723</b>
<b>3.2 General Operating Expenses</b>	<b>37 204</b>			<b>37 204</b>
<b>ICCROM</b>	<b>258 579</b>			<b>258 579</b>
<b>1.1 Organisation of meetings</b>	<b>72 736</b>			<b>72 736</b>
<b>2.2. Conservation of World Heritage Properties</b>	<b>18 097</b>			<b>18 097</b>
2.2.1 Periodic Reporting	2 302			
2.2.2 Reactive Monitoring	15 795			
<b>2.3 Capacity Building in State Parties</b>	<b>83 602</b>			<b>83 602</b>
<b>3.1 Personnel costs</b>	<b>61 795</b>			<b>61 795</b>
<b>3.2 General Operating Expenses</b>	<b>22 349</b>			<b>22 349</b>
<b>GRAND TOTAL (ICOMOS, IUCN, ICCROM)</b>	<b>3 550 860</b>	<b>0</b>	<b>0</b>	<b>3 550 860</b>

(1) These are the amounts approved by the World Heritage Committee for the three Advisory Bodies using the detailed budgets submitted by the latter in 2017 (see Document WHC-17/41.COM/14 Annex V).



**Attachment 3 - SUMMARY OF THE 2018-2019 PROGRAMME & BUDGET BY REGION  
UNDER ACTION 2**

	<b>World Heritage Fund US\$</b>	<b>Other Extra- budgetary US\$</b>	<b>UNESCO (Regular Budget) US\$</b>	<b>Total US\$</b>
<b>Activities Budgeted by Region</b>	<b>613 424</b>	<b>1 705 877</b>	<b>1 845 528</b>	<b>4 164 830</b>
<b>Africa</b>	<b>187 441</b>	<b>444 986</b>	<b>628 008</b>	<b>1 260 435</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	187 441	444 986	628 008	1 260 435
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Arab States</b>	<b>140 395</b>	<b>273 600</b>	<b>281 512</b>	<b>695 507</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	140 395	273 600	281 512	695 507
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Asia and Pacific</b>	<b>134 654</b>	<b>683 716</b>	<b>651 975</b>	<b>1 470 345</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	134 654	683 716	651 975	1 470 345
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Europe and North America</b>	<b>51 897</b>	<b>0</b>	<b>0</b>	<b>51 897</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	51 897	0	0	51 897
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Latin America and Caribbean</b>	<b>99 038</b>	<b>303 574</b>	<b>284 033</b>	<b>686 645</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	99 038	303 574	284 033	686 645
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0

	World Heritage Fund US\$	Other Extra- budgetary US\$	UNESCO (Regular Budget) US\$	Total US\$
<b>Activities not Budgeted by Region</b>	<b>3 264 119</b>	<b>5 222 537</b>	<b>1 349 749</b>	<b>9 836 404</b>
<b>2.0. Advisory Mission</b>	<b>145 000</b>		<b>0</b>	<b>145 000</b>
<b>2.1. Credibility of World Heritage List</b>	<b>138 334</b>	<b>0</b>	<b>10 000</b>	<b>148 334</b>
2.1.1. Registration of World Heritage Nominations and other related documentation	0	0	0	0
2.1.2. Retrospective inventory	50 000	0	0	50 000
2.1.3. Global Strategy	88 334	0	10 000	98 334
<b>2.2 Conservation of World Heritage Properties</b>	<b>1 978 101</b>	<b>4 364 120</b>	<b>635 950</b>	<b>6 869 902</b>
2.2.1 Periodic Reporting	108 268		0	108 268
2.2.2. Reactive & Reinforced monitoring	100 000	0	0	100 000
2.2.4. In Danger sites	150 000		0	150 000
2.2.5. International Assistance	983 186	48 808	67 272	1 099 266
2.2.6. Thematic Programmes	429 700	4 315 312	539 437	5 284 449
2.2.7. Conservation Activities	206 947		29 241	236 187
<b>2.3 Capacity Building in State Parties</b>	<b>170 243</b>	<b>787 303</b>	<b>367 190</b>	<b>1 324 736</b>
2.3.1. Education & World Heritage	167 033	160 251	51 999	379 283
2.3.2. Capacity building in States Parties	3 210	627 051	315 191	945 453
<b>2.4. Public Awareness, Involvement &amp; Support for World Heritage Through Communication</b>	<b>832 441</b>	<b>71 115</b>	<b>336 609</b>	<b>1 240 165</b>
2.4.1. Promotion of Partnerships	231 585	0	0	231 585
2.4.2. Awareness & Publications	600 856	71 115	336 609	1 008 579
2.4.3. World Heritage Reference Manuals	0	0	0	0
<b>GRAND TOTAL</b>	<b>3 877 543</b>	<b>6 928 415</b>	<b>3 195 277</b>	<b>14 001 235</b>

#### Attachment 4 - STAFFING TABLE

Table for <u>Established posts</u>	Number of Posts for 2018-2019	Staff Cost Budget 2018-2019
<b>Posts financed from Regular Programme</b>		
<i>Established Posts</i>	27	7 301 375
- professional staff	19	6 048 375
- general service staff	8	1 253 000
<b>Sub-Total Regular Programme (a)</b>	<b>27</b>	<b>7 301 375</b>
<b>Posts financed from Extra-budgetary Funds (including FITOCA)</b>		
<i>Junior Professional Officers</i>	4	835 340
<i>FITOCA Established Posts</i>	0	0
- professional staff	0	0
- general service staff	0	0
<b>Sub-Total Extra-budgetary Funds (including FITOCA) (b)</b>	<b>4</b>	<b>835 340</b>
<b>Sub-total 1 (a) + (b)</b>	<b>31</b>	<b>8 136 715</b>
Table for <u>Temporary Assistance</u>	Number of Persons for 2018-2019	2018-2019
<b>Posts financed from Regular Programme</b>		
<i>Temporary Posts :</i>	1	60 000
- professional staff	1	60 000
- general service staff	0	0
<i>Temporary Assistance :</i>	2	96 000
- Service contract	2	96 000
<b>Sub-Total Regular Programme (c)</b>	<b>3</b>	<b>156 000</b>
<b>Posts financed from Extra-budgetary Funds and Seconded Personnel</b>		
<i>Temporary Posts :</i>	1	240 000
- professional staff	1	240 000
- general service staff		
<i>Temporary Assistance :</i>	27	4 296 700
- Project Appointment (PA)	19	3 858 200
- Service contract	8	438 500
<i>Seconded Personnel</i>	1	253 032
<b>Sub-Total Extra-budgetary Funds and Seconded Personnel (d)</b>	<b>29</b>	<b>4 789 732</b>
<b>Sub-total 2 (c) + (d)</b>	<b>32</b>	<b>4 945 732</b>
<b>Grand Total (Sub-Total 1+2)</b>	<b>63</b>	<b>13 082 447</b>

Notes:

Following the restructuring of Culture Sector, a P3 and a G5 positions have been transferred to another division (CLT/CEM).

## **ANNEX III**

**Certified Financial Statements  
relating to the World Heritage Fund  
for the period 1 January 2020 – 31 December 2020**

UNESCO  
WORLD HERITAGE FUND  
STATEMENT OF INCOME AND EXPENDITURE AND CHANGES IN RESERVES AND FUND BALANCES  
FOR THE PERIOD 1 JANUARY 2020 TO 31 DECEMBER 2020  
(EXPRESSED IN US DOLLARS)

	Programme Activities*	International Assistance Funding	Enhancing the Human Capacities of the Secretariat	Promotional Activities	Fund Dedicated to Specific Activities	Funding the evaluation of nominations to the World Heritage List	Emergency Reserve Fund	Total as at 31.12.2020	Comparative 31.12.2018
<b>INCOME</b>									
Assessed contributions:									
Compulsory	2,116,849	-	-	-	-	-	-	2,116,849	1,990,461
Voluntary	510,539	-	-	-	-	-	-	510,539	555,918
Total assessed contributions	2,627,388	-	-	-	-	-	-	2,627,388	2,546,379
Other income:									
Interest	180,125	-	-	-	-	-	-	180,125	166,254
Voluntary Contributions (see annex 1)	324,422	-	274,605	154,289	4,696,355	86,218	-	5,535,890	2,333,668
Other	1,856	-	-	3,441	-	-	-	5,297	5,128
Transfer from other funds	512	-	-	-	-	-	-	512	-
Online donations - General	-	-	-	32,624	-	-	-	32,624	30,132
Online donations - Map	-	-	-	2,533	-	-	-	2,533	4,934
Total other income	506,915	-	274,605	192,887	4,696,355	86,218	-	5,756,981	2,540,116
<b>TOTAL INCOME</b>	<b>3,134,303</b>	<b>-</b>	<b>274,605</b>	<b>192,887</b>	<b>4,696,355</b>	<b>86,218</b>	<b>-</b>	<b>8,384,369</b>	<b>5,086,495</b>
Disbursements	1,662,907	45,627	233,477	174,779	1,438,384	-	52,500	3,607,674	3,767,598
Management Costs on Disbursements	-	3,194	16,343	12,234	100,687	-	-	132,458	134,977
Provision for unliquidated obligations	2,331,071	33,011	-	5,263	789,269	-	56,715	3,215,329	543,634
Provision for exchange fluctuation	40,982	-	-	-	-	-	-	40,982	-
<b>TOTAL EXPENDITURE</b>	<b>4,034,960</b>	<b>81,832</b>	<b>249,820</b>	<b>192,276</b>	<b>2,328,340</b>	<b>-</b>	<b>109,215</b>	<b>6,996,443</b>	<b>4,446,209</b>
<b>EXCESS (SHORTFALL) OF INCOME OVER EXPENDITURE</b>	<b>(900,657)</b>	<b>(81,832)</b>	<b>24,785</b>	<b>611</b>	<b>2,368,015</b>	<b>86,218</b>	<b>(109,215)</b>	<b>1,387,926</b>	<b>640,286</b>
Savings on prior years' obligations and other adjustments	153,566	-	(41)	2,397	17,404	-	(168,385)	4,941	77,495
Funds related to the carry over of the International Assistance budget (IAC)	(342,219)	-	-	-	-	-	-	(342,219)	(123,993)
Transfer between funds	(316,008)	-	-	-	-	-	316,008	-	-
Reserves and fund balances, beginning of the period	3,903,188	100,572	676,577	206,598	5,255,330	-	251,777	10,394,042	6,702,193
<b>RESERVES AND FUND BALANCES, END OF THE PERIOD</b>	<b>2,497,870</b>	<b>18,740</b>	<b>701,321</b>	<b>209,606</b>	<b>7,640,749</b>	<b>86,218</b>	<b>290,185</b>	<b>11,444,690</b>	<b>7,295,981</b>

\* detailed expenditure are provided in statement I.I

Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.  
The total income and expenditure are in accordance with UNESCO's financial records.

issued on: 1 March 2021

  
Ebrima SARR  
Chief Grants Management Section,  
Bureau of Strategic Planning

UNESCO  
WORLD HERITAGE FUND  
SCHEDULE OF APPROPRIATIONS AND EXPENDITURE  
AS AT 31 DECEMBER 2020  
(EXPRESSED IN US DOLLARS)

	Allocation 2020/2021	2020 Disbursements	Unliquidated Obligations	Total Expenditure
<b>A. EXPECTED RESULT 1: TANGIBLE HERITAGE IDENTIFIED, PROTECTED, MONITORED AND SUSTAINABLY MANAGED BY MEMBER STATES</b>				
<b><u>Action 1: Support to the World Heritage Governing Bodies</u></b>				
<b>1.1. Organisation of meetings</b>				
<b>1.1.4. World Heritage Committees</b>				
1.1.4. Attendance at meetings by Committee members from LDCs - Y1	49,000	-	-	-
1.1.4. Attendance at meetings by Committee members from LDCs - Y2	49,000	-	-	-
<b>1.1.7. Meetings with Advisory Bodies</b>	8,000	-	-	-
<b>1.1.8. Evaluation Services for Advisory Bodies</b>				
1.1.8a. ICOMOS	1,797,936	511,362	1,226,472	1,737,834
1.1.8b. IUCN	1,492,177	730,866	761,248	1,492,114
1.1.8c. ICCROM	261,939	77,262	173,788	251,050
1.1.8d. Amount to cover exchange rate fluctuation	-	-	-	-
<b>1.1.9. Cooperation with other Conventions and Organisations</b>	10,000	-	-	-
<b>1.3. Knowledge Management</b>				
1.3.1. Information Management System	30,000	-	450	450
<b>TOTAL Action 1</b>	<b>3,698,052</b>	<b>1,319,490</b>	<b>2,161,958</b>	<b>3,481,448</b>
<b><u>Action 2: Identification, management and promotion of World Heritage</u></b>				
<b>2.1. Credibility of the World Heritage List</b>				
2.1.2. Retrospective inventory	50,000	24,521	21,647	46,168
2.1.6 Upstream Support	100,000	-	-	-
<b>2.2. Conservation of World Heritage Properties</b>				
<b>2.2.1. Periodic Reporting</b>				
. Global	125,000	12,775	1,722	14,497
. Arab States	10,000	6,019	3,981	10,000
. Africa	20,000	1,000	4,000	5,000
. Asia and Pacific	5,000	-	-	-
. Latin America & Caribbean	10,000	-	-	-
<b>2.2.2. Reactive and Reinforced Monitoring</b>	100,000			
. Global		-	-	-
. Africa		13,166	1,635	14,801
. Arab States		-	-	-
. Asia and Pacific		2,390	-	2,390
. Europe and North America		2,795	-	2,795
. Latin America and Caribbean		-	-	-
<b>2.2.3. Regional Programmes follow-up to Periodic Reporting</b>				
. Africa	60,000	-	-	-
. Arab States	-	-	-	-
. Asia and Pacific	-	-	-	-
. Europe and North America	-	-	-	-
. Latin America and Caribbean	-	-	-	-
<b>2.2.4. Sites in danger</b>	180,000			
. Global		-	-	-
. Africa		-	-	-
. Arab States		14,876	13,696	28,572
. Asia and Pacific		-	-	-
. Europe and North America		-	-	-

	Allocation 2020/2021	2020 Disbursements	Unliquidated Obligations	Total Expenditure
. <i>Latin America and Caribbean</i>		-	-	-
<b>2.2.5. International Assistance</b>				
<b>2.2.5.1. International Assistance - Preparatory</b>	190,000			
. <i>Global</i>		-	-	-
. <i>Africa</i>		27,535	10,392	<b>37,927</b>
. <i>Arab States</i>		-	-	-
. <i>Asia and Pacific</i>		23,034	20,225	<b>43,259</b>
. <i>Europe and North America</i>		-	-	-
. <i>Latin America and Caribbean</i>		3,309	11,560	<b>14,869</b>
<b>2.2.5.2. International Assistance - Conservation and Management</b>	860,000			
. <i>Global</i>		-	-	-
. <i>Africa</i>		114,274	38,137	<b>152,411</b>
. <i>Arab States</i>		48,000	12,000	<b>60,000</b>
. <i>Asia and Pacific</i>		-	-	-
. <i>Europe and North America</i>		-	-	-
. <i>Latin America and Caribbean</i>		8,203	17,900	<b>26,103</b>
<b>2.2.8. Advisory Missions</b>	100,000	1,908	38	<b>1,946</b>
<b>2.3. Capacity Building in States Parties</b>				
<b>2.3.1. Education and World Heritage</b>				
. <i>World Heritage in Young Hands / Education Programme</i>	70,000	37,711	2,968	<b>40,679</b>
<b>2.4. Public Awareness, Involvement and Support for World Heritage through Communication</b>				
<b>2.4.2. Awareness and Publications (and Basic Texts)</b>	48,041	1,901	9,212	<b>11,113</b>
<b>TOTAL Action 2</b>	<b>1,928,041</b>	<b>343,417</b>	<b>169,113</b>	<b>512,530</b>
<b>TOTAL A</b>	<b>5,626,093</b>	<b>1,662,907</b>	<b>2,331,071</b>	<b>3,993,978</b>
<b>B. Emergency reserve fund</b>	400,000	52,500	56,715	<b>109,215</b>
<b>C. Provision for exchange rate fluctuation</b>	400,000	22,521	18,461	<b>40,982</b>
<b>TOTAL (A + B + C)</b>	<b>6,426,093</b>	<b>1,737,928</b>	<b>2,406,247</b>	<b>4,144,175</b>

Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.



**UNESCO**

**WORLD HERITAGE FUND**

**LIST OF OTHER VOLUNTARY CONTRIBUTIONS**  
**FOR THE PERIOD 1 JANUARY 2020 TO 31 DECEMBER 2020**

**(EXPRESSED IN US DOLLARS)**

<u>Funds received for Programme Activities:</u>	
Australia (supplementary voluntary contribution as option 1)	146,903
Bulgaria	900
Cambodia	1,000
Netherlands	73,255
Norway (supplementary voluntary contribution as option 1)	25,460
Sweden (supplementary voluntary contribution as option 1)	30,587
Turkey (supplementary voluntary contribution as option 1)	46,317
<b>TOTAL</b>	<b>324,422</b>
<u>Funds International Assistance Funding:</u>	
<b>TOTAL</b>	<b>-</b>
<u>Funds received for Enhancing the Human Capacities of the Secretariat:</u>	
France	73,675
Germany	117,509
Monaco	11,737
Slovakia	17,921
Spain	53,763
<b>TOTAL</b>	<b>274,605</b>
<u>Funds received for Promotional Activities:</u>	
Kobi Graphis Co., LTD.	60,000
Tokyo Broadcasting System Inc	40,000
Montblanc International GmbH	54,289
<b>TOTAL</b>	<b>154,289</b>
<u>Funds received for Specific Activities:</u>	
Andorra	13,673
China	795,000
France	369,498
Norway	3,427,602
Viet Nam	2,934
Association Juridiction de Saint-Emilion	5,457
Deutsche Stiftung Welterbe	27,902
Zweites Deutsches Fernsehen (ZDF) Anstalt des öffentlichen Rechts	54,289
<b>TOTAL</b>	<b>4,696,355</b>
<u>Funding the evaluation of nominations to the World Heritage List</u>	
Germany	24,017
Czechia	4,400
Spain	22,396
Slovenia	23,557
Italy	11,848
<b>TOTAL</b>	<b>86,218</b>
<b>GRAND TOTAL</b>	<b>5,535,890</b>

**UNESCO**  
**FUND DEDICATED TO SPECIFIC ACTIVITIES**  
**SCHEDULE OF EXPENDITURE**  
**FOR THE PERIOD 1 JANUARY 2020 TO 31 DECEMBER 2020**  
**(EXPRESSED IN US DOLLARS)**

	Allocation 2020/2021	2020 Disbursements	Unliquidated Obligations	Total Expenditure
Undistributed budget	3,204,563			
<b>Action 1 - Support to the World Heritage Governing Bodies</b>				
1.1. Organisation of meetings	364,875	343,489	2,307	<b>345,796</b>
1.1.9. Cooperation with other Conventions & Organisations	-	-	-	-
1.2. Studies & evaluations	-	-	-	-
1.3. Information management	18,735	18,362	-	<b>18,362</b>
<b>Action 2 - Identification, management and promotion of World Heritage</b>				
2.1.2. Retrospective inventory	-	-	-	-
2.1.3. Global Strategy	100,900	96,559	-	<b>96,559</b>
2.1.6. Upstream support	-	-	-	-
2.2.1. Periodic Reporting	-	-	-	-
2.2.2. Reactive & Reinforced Monitoring	-	-	-	-
2.2.3. Regional Programmes follow-up to Periodic Reporting	120,000	113,213	1,000	<b>114,213</b>
2.2.4. Sites in Danger	669,441	249,173	300,000	<b>549,173</b>
2.2.5. International Assistance	-	-	-	-
2.2.6.1 Marine Programme	65,956	65,953	-	<b>65,953</b>
2.2.6.2 Tourism	48,928	47,308	-	<b>47,308</b>
2.2.6.3 Earthen Architecture	-	-	-	-
2.2.6.4 Cities	51,428	18,027	3,142	<b>21,169</b>
2.2.6.5 Human Evolution (HEADS)	-	-	-	-
2.2.6.6 Climate change	1,604	-	-	-
2.2.6.7 Forests	-	-	-	-
2.2.6.8 SIDS	-	-	-	-
2.2.6.9 Initiative on Religious Heritage	37,078	-	37,000	<b>37,000</b>
2.2.6.10 Astronomy	4,114	1,282	-	<b>1,282</b>
2.2.7 Conservation Activities	262,985	164,259	69,240	<b>233,499</b>
2.2.8 Advisory Missions	-	-	-	-
2.3.1. Education & World Heritage	50,009	49,759	-	<b>49,759</b>
2.3.2. Capacity Building	-	-	-	-
2.4.1. Promotion of Partnerships	30,100	21,720	-	<b>21,720</b>
2.4.2. Awareness & Publications	148,598	144,339	1,619	<b>145,958</b>
2.4.3. World Heritage Reference Manuals	-	-	-	-
2.5. Communities	377,119	104,041	151,327	<b>255,368</b>
International Assistance - Emergency	172,900	900	172,000	<b>172,900</b>
Management Costs	401,053	100,687	51,634	<b>152,321</b>
<b>Total</b>	<b>6,130,386</b>	<b>1,539,071</b>	<b>789,269</b>	<b>2,328,340</b>

*Financial Report issued by the Grants Management Section, Bureau of Strategic Planning.*

## **ANNEX IV**

**Consolidated Table of allotments and expenditures  
for activities financed by the three funding sources  
as at 31 December 2020**

**Table 1 - GENERAL OVERVIEW OF THE 2020-2021 PROGRAMME AND BUDGET FOR THE WORLD HERITAGE CONVENTION RELATED TO ALL SOURCES OF FUNDING**  
**[Revised format as approved by Decision 38 COM 12 paragraph 5]**

	2020-2021 Biennium			Voluntary contributions allocated in year 2020 US\$
	World Heritage Fund US\$	UNESCO (Regular Budget) US\$	Total World Heritage Fund + UNESCO Regular Budget US\$	
<b>Action 1</b> <b>SUPPORT TO THE WORLD HERITAGE GOVERNING BODIES</b>				
1.1 Organisation of meetings (1)	496 416	791 426	1 287 842	0
1.2. Studies and Evaluations (2)	0	17 216	17 216	59 990
1.3. Information Management (3)	100 046	0	100 046	0
<b>TOTAL Action 1</b>	<b>596 463</b>	<b>808 642</b>	<b>1 405 105</b>	<b>59 990</b>
<b>Action 2</b> <b>IDENTIFICATION, MANAGEMENT AND PROMOTION OF WORLD HERITAGE</b>				
2.1 Preparation & Assessment of Nominations (4)	2 015 667	305 199	2 320 866	121 326
2.2 Conservation, management and monitoring of properties (5)	5 620 128	2 102 722	7 722 851	2 581 696
2.3 Capacity Building Activities (6)	337 923	432 165	770 088	540 252
2.4 Public Awareness and Support (7)	239 248	20 027	259 275	58 804
<b>TOTAL Action 2</b>	<b>8 212 966</b>	<b>2 860 114</b>	<b>11 073 080</b>	<b>3 302 078</b>
<b>PERSONNEL AND OPERATING COSTS</b>				
3.1 Personnel costs	249 820	7 505 900	7 755 720	2 329 042
3.2 General Operating Expenses	0	0	0	3 972
3.3 UNESCO Common Charges	0	0	0	0
3.4 Provision for exchange rate fluctuation	400 000	0	400 000	0
<b>TOTAL PERSONNEL AND OPERATING COSTS</b>	<b>649 820</b>	<b>7 505 900</b>	<b>8 155 720</b>	<b>2 333 014</b>
<b>Earmarked activities</b>	<b>3 621 158</b>	0	3 621 158	0
Regular programme budget managed directly by CLT for the following activities: <i>Museum Review, International Year for the Rapprochement of Cultures, World Report, World Cultural Diversity Festival, UN Reform, PCPD</i>	0	161 257	161 257	0
<b>GRAND TOTAL</b>	<b>13 080 407</b>	<b>11 335 913</b>	<b>24 416 320</b>	<b>5 695 082</b>

Table 1 summarizes the information contained in the following Attachment 1 and the figures indicated in Attachment 1 are reflected into Table 1 as per format approved by Decision 38 COM 12 paragraph as follows:

- (1) Includes World Heritage Committees, General Assembly, Attendance at meetings by Committee members, Attendance at extraordinary meetings, Meetings with States Parties, Meetings with Advisory Bodies
- (2) Includes Studies and Evaluations
- (3) Includes Information management and Retrospective inventory
- (4) Includes ICOMOS and IUCN Advisory services and International Assistance
- (5) Includes ICOMOS and IUCN Reactive monitoring missions, Cooperation with other Conventions & Organisations, Periodic Reporting, Reactive & Reinforced Monitoring, Regional Programmes follow-up to Periodic Reporting, In Danger Sites, International Assistance, Communities, Thematic Programmes and International Assistance - Emergency
- (6) Includes training activities of ICCROM, International Assistance and Education & World Heritage
- (7) Includes Promotion of Partnerships, Awareness & Publications and World Heritage Reference Manuals

Note from BFM: The RP figures exclude all indirect costs attributable to WHC such as the share of the Executive Office, administrative costs, common charges etc.

Attachment 1- PROGRESS REPORT OF THE 2020-2021 WORLD HERITAGE PROGRAMME & BUDGET BY CHAPTER as at 31 December 2020

	World Heritage Fund		Regular Budget		TOTAL (WHF + RP)		Voluntary contributions		GRAND TOTAL
	Budget 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Workplans 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Budget 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Fund allocated in year 2020 US\$	Expenditure as at 31 Dec 2020 US\$	Expenditure as at 31 Dec 2020 US\$
	(a)	(b)	(c)	(d)	(a) + (c)	(b) + (d)	(e)	(f)	(b) + (d) + (f)
<b>Action 1</b>									
<b>Support to the World Heritage Governing bodies</b>									
<b>1.1. Organisation of meetings</b>	<b>4 058 468</b>	<b>3 851 000</b>	<b>791 426</b>	<b>185 037</b>	<b>4 849 894</b>	<b>4 036 036</b>	<b>0</b>	<b>0</b>	<b>4 036 036</b>
1.1.1. World Heritage Committees	390 416	370 002	664 276	164 569	1 054 692	534 570			534 570
1.1.2. Administrative Support to WHC									0
1.1.3. General Assembly of States Parties	98 000	0			98 000	0			0
1.1.4. Attendance at meetings by Committee members									0
1.1.5. Attendance at extraordinary meetings									0
1.1.6. Meetings with States Parties	8 000	0			8 000	0			0
1.1.7. Meetings with Advisory Bodies									0
1.1.8. Evaluation services for Advisory Bodies	<b>3 552 052</b>	<b>3 480 998</b>			<b>3 552 052</b>	<b>3 480 998</b>			<b>3 480 998</b>
1.1.8a. ICOMOS	<b>1 797 936</b>	<b>1 737 834</b>			<b>1 797 936</b>	<b>1 737 834</b>			<b>1 737 834</b>
Advisory services									0
Monitoring services									0
1.1.8b. IUCN	<b>1 492 177</b>	<b>1 492 114</b>			<b>1 492 177</b>	<b>1 492 114</b>			<b>1 492 114</b>
Advisory services									0
Monitoring services									0
Training activities									0
1.1.8c. ICCROM	<b>261 939</b>	<b>251 050</b>			<b>261 939</b>	<b>251 050</b>			<b>251 050</b>
Advisory services									0
Monitoring services									0
Training activities									0
1.1.8d. Initial amount to cover exchange rate fluctuation	<b>0</b>	<b>0</b>			<b>0</b>	<b>0</b>			<b>0</b>
1.1.9. Cooperation with other Conventions & Organisations	<b>10 000</b>	<b>0</b>			<b>10 000</b>	<b>0</b>			<b>0</b>
<b>1.2. Studies &amp; evaluations</b>	<b>0</b>	<b>0</b>	<b>17 216</b>	<b>16 490</b>	<b>17 216</b>	<b>16 490</b>	<b>59 990</b>	<b>26 761</b>	<b>43 251</b>
1.2.1. Studies to support future policy development			17 216	16 490	17 216	16 490	59 990	26 761	43 251
1.2.2. Evaluation									0
1.2.3. Management Audit of WHC									0
<b>1.3. Information management</b>	<b>50 046</b>	<b>20 097</b>	<b>0</b>		<b>50 046</b>	<b>20 097</b>			<b>20 097</b>
1.3.1. Information management system	50 046	20 097			50 046	20 097			20 097
<b>TOTAL Action 1</b>	<b>4 108 515</b>	<b>3 871 097</b>	<b>808 642</b>	<b>201 527</b>	<b>4 917 157</b>	<b>4 072 624</b>	<b>59 990</b>	<b>26 761</b>	<b>4 099 385</b>
<b>Action 2</b>									
<b>Identification, management and promotion of World Heritage</b>									
<b>2.1. Credibility of the World Heritage List</b>	<b>257 963</b>	<b>149 486</b>	<b>10 000</b>	<b>9 468</b>	<b>267 963</b>	<b>158 955</b>	<b>65 953</b>	<b>4 607</b>	<b>163 562</b>
2.1.1. Registration of World Heritage Nominations and other related documentation			10 000	9 468	10 000	9 468			9 468
2.1.2. Retrospective inventory	50 000	46 168			50 000	46 168			46 168
2.1.3. Global Strategy	<b>107 963</b>	<b>103 318</b>			107 963	103 318	<b>65 953</b>	<b>4 607</b>	<b>107 925</b>
. Global	107 963	103 318			107 963	103 318			103 318
. Africa									0
. Arab States									0
. Asia & Pacific							16 333	4 607	4 607
. Europe & North America									0
. Latin America & Caribbean							49 620	0	0
2.1.4. Outstanding Universal Value									0
2.1.5. Africa									0
2.1.6 Upstream Support	100 000	0			100 000	0			0

	World Heritage Fund		Regular Budget		TOTAL (WHF + RP)		Voluntary contributions		GRAND TOTAL
	Budget 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Workplans 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Budget 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Fund allocated in year 2020 US\$	Expenditure as at 31 Dec 2020 US\$	Expenditure as at 31 Dec 2020 US\$
	(a)	(b)	(c)	(d)	(a) + (c)	(b) + (d)	(e)	(f)	(b) + (d) + (f)
<b>2.2. Conservation of World Heritage Properties</b>	<b>3 091 673</b>	<b>1 640 870</b>	<b>2 382 568</b>	<b>639 872</b>	<b>5 474 241</b>	<b>2 280 742</b>	<b>2 315 550</b>	<b>1 459 841</b>	<b>3 740 583</b>
<b>2.2.1. Periodic Reporting</b>	<b>170 000</b>	<b>29 497</b>	<b>181 913</b>	<b>84 207</b>	<b>351 913</b>	<b>113 704</b>	<b>387</b>		<b>113 704</b>
. Global	125 000	14 497			125 000	14 497	387		14 497
. Arab States	10 000	10 000			10 000	10 000			10 000
. Africa	20 000	5 000	81 913	33 946	101 913	38 946			38 946
. Asia & Pacific	5 000	0	100 000	50 261	105 000	50 261			50 261
. Europe & North America	0	0			0	0			0
. Latin America & Caribbean	10 000	0			10 000	0			0
<b>2.2.2. Reactive &amp; Reinforced Monitoring</b>	<b>100 000</b>	<b>19 986</b>	<b>0</b>	<b>0</b>	<b>100 000</b>	<b>19 986</b>			<b>19 986</b>
. Global									
. Africa		14 801				14 801			14 801
. Arab States		0				0			0
. Asia & Pacific		2 390				2 390			2 390
. Europe & North America		2 795				2 795			2 795
. Latin America & Caribbean		0				0			0
<b>2.2.3. Regional Programmes follow-up to Periodic</b>	<b>188 400</b>	<b>122 208</b>	<b>0</b>	<b>0</b>	<b>188 400</b>	<b>122 208</b>	<b>47 375</b>	<b>16 430</b>	<b>138 638</b>
. Africa	60 000	0			60 000	0	8 430	8 430	8 430
. Arab States	74 900	71 512			74 900	71 512			71 512
. Asia & Pacific	53 500	50 696			53 500	50 696			50 696
. Europe & North America	0	0			0	0			0
. Latin America & Caribbean	0	0			0	0	38 945	8 000	8 000
<b>2.2.4. Sites in Danger</b>	<b>896 302</b>	<b>616 187</b>	<b>30 000</b>		<b>926 302</b>	<b>616 187</b>	<b>93 428</b>	<b>14 676</b>	<b>630 863</b>
. Global Reserve	0	0							
. Africa	683 730	559 323	30 000		713 730	559 323			559 323
. Arab States	32 572	56 864			32 572	56 864	53 766	13 549	70 413
. Asia & Pacific	0	0			0	0	39 661	1 127	1 127
. Europe & North America	0	0			0	0			0
. Central & Eastern Europe	0	0			0	0			0
. Latin America & Caribbean	0	0			0	0			0
<b>2.2.5. International Assistance</b>	<b>1 131 832</b>	<b>416 401</b>	<b>1 759 744</b>	<b>531 325</b>	<b>2 891 576</b>	<b>947 725</b>	<b>596 021</b>	<b>140 100</b>	<b>1 087 825</b>
International Assistance - Preparatory	215 051				215 051		55 373	17 843	17 843
. Global									
. Africa		52 278	295 199	100 822	295 199	153 100	32 860	13 722	166 822
. Arab States					0	0			0
. Asia & Pacific		43 259				43 259	16 626	0	43 259
. Europe & North America									
. Central & Eastern Europe									
. Latin America & Caribbean		25 569			0	25 569	5 887	4 121	29 690
International Assistance - Conservation & Management	916 781				916 781	0	540 648	122 257	122 257
. Global							27 532	23 130	23 130
. Africa		209 192	272 921	70 208	272 921	279 399	161 035	65 733	345 132
. Arab States		60 000	734 215	203 535	734 215	263 535	32 527	0	263 535
. Asia & Pacific		0			0	0	315 481	30 357	30 357
. Europe & North America			193 176	50 765	193 176	50 765			50 765
. Latin America & Caribbean		26 103	264 232	105 994	264 232	132 097	4 073	3 037	135 134
<b>2.2.6. Thematic Programmes</b>	<b>223 746</b>	<b>184 802</b>	<b>271 039</b>	<b>24 341</b>	<b>494 785</b>	<b>209 143</b>	<b>1 578 340</b>	<b>1 288 635</b>	<b>1 497 777</b>
. Marine Programme	70 573	70 570	4 807	4 104	75 380	74 674	87 398	74 706	149 379
. Tourism	52 353	50 620	31 804	1 802	84 157	52 421	237 513	170 879	223 301
. Earthen Architecture									0
. Cities	55 028	22 651	197 818	12 848	252 846	35 499	217 457	95 350	130 850
. Human Evolution (HEADS)									
. Climate change	1 716	0			1 716	0	109 713	37 243	37 243
. Forests							925 474	910 456	910 456
. SIDS			36 610	5 587	36 610	5 587	785	0	5 587
. Initiative on Religious Heritage	39 673	39 590			39 673	39 590			39 590
. Astronomy	4 402	1 372			4 402	1 372			1 372
<b>2.2.7 Conservation Activities</b>	<b>281 394</b>	<b>249 844</b>	<b>134 977</b>		<b>416 371</b>	<b>249 844</b>			<b>249 844</b>
<b>2.2.8 Advisory Missions</b>	<b>100 000</b>	<b>1 946</b>	<b>4 895</b>		<b>104 895</b>	<b>1 946</b>			<b>1 946</b>

	World Heritage Fund		Regular Budget		TOTAL (WHF + RP)		Voluntary contributions		GRAND TOTAL
	Budget 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Workplans 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Budget 2020-2021 US\$	Expenditure as at 31 Dec 2020 US\$	Fund allocated in year 2020 US\$	Expenditure as at 31 Dec 2020 US\$	Expenditure as at 31 Dec 2020 US\$
	(a)	(b)	(c)	(d)	(a) + (c)	(b) + (d)	(e)	(f)	(b) + (d) + (f)
<b>2.3. Capacity Building in States Parties</b>	123 510	93 921	432 165	119 632	555 675	213 553	540 252	307 791	521 344
<b>2.3.1. Education &amp; World Heritage</b>	123 510	93 921	100 103	6 034	223 612	99 955	102 138	73 467	173 422
World Heritage in Young Hands									0
<b>2.3.2. Capacity Building</b>	0	0	332 062	113 597	332 062	113 597	438 114	234 324	347 921
<b>2.4. Public Awareness, Involvement &amp; Support for World Heritage Through Communication</b>	239 248	190 528	20 027	9 000	259 275	199 529	58 804	13 685,00	213 214
<b>2.4.1. Promotion of Partnerships</b>	32 207	23 240			32 207	23 240	58 713	13 685	36 925
<b>2.4.2. Awareness &amp; Publications</b>	207 041	167 288	20 027	9 000	227 068	176 288	91	0	176 288
<b>2.4.3. World Heritage Reference Manuals</b>					0				0
<b>2.5 Communities</b>	403 517	273 244	15 354		418 871	273 244			273 244
<b>TOTAL Action 2</b>	4 115 911	2 348 049	2 860 114	777 973	6 976 025	3 126 022	2 980 559	1 785 924	4 911 946
<b>GRAND TOTAL Action 1+ Action 2</b>	8 224 426	6 219 146	3 668 756	979 500	11 893 182	7 198 646	3 040 549	1 812 685	9 011 331
<b>Earmarked activities (1)</b>	3 428 882	192 276			3 428 882	192 276			192 276
Promotional (2)	192 276	192 276			192 276	192 276			192 276
Other									
<b>International Assistance - Emergency</b>	585 003	294 218			585 003	294 218	321 519	114 691	408 909
<b>Personnel and operating costs</b>									
<b>3.1. Personnel costs</b>	249 820	249 820	7 505 900	3 581 500	7 755 720	3 831 320	2 329 042	1 816 703	5 648 023
3.1.1. Established posts			7 505 900	3 581 500	7 505 900	3 581 500			3 581 500
3.1.2. Junior Professional Expert (JPO)							476 198	437 071	437 071
3.1.3. Temporary personnel (3)	249 820	249 820			249 820	249 820	1 852 844	1 379 632	1 629 452
<b>3.2 General Operating Expenses</b>			0	0	0	0	3 972		0
<b>3.3 UNESCO common charges</b>			0	0					
<b>3.4 Provision for exchange rate fluctuation</b>	400 000	40 982	0	0	400 000	40 982			40 982
<b>TOTAL Personnel and operating costs</b>	649 820	290 802	7 505 900	3 581 500	8 155 720	3 872 302	2 333 014	1 816 703	5 689 005
<b>3.5.Regular programme budget managed directly by CLT for the following activities: Museum Review, International Year for the Rapprochement of Cultures, World Report, World Cultural Diversity Festival, UN Reform, PCPD</b>			161 257	27 534	161 257	27 534			27 534
<b>GRAND TOTAL</b>	13 080 407	6 996 442	11 335 913	4 588 534	24 416 320	11 584 976	5 695 082	3 744 079	15 329 055

#### Notes

(a) This includes the WHF budget approved and revised by the World Heritage Committee at its 43rd session, as well as the provisions for Earmarked Activities, International Assistance - Emergency and exchange rate fluctuation.

(b) This includes the disbursements and Obligations as of 31.12.2020 for the World Heritage Fund as per Statement I.I of Schedule of Appropriations and Expenditure of BFM Financial Report on the WHF.

(c) This includes the allocations for 2020-2021 under the regular programme budget with the additional appropriations.

(d) This includes the disbursements and Obligations as of 31.12.2020.

Note from BFM: The RP figures exclude all indirect costs attributable to WHC such as the share of the Executive Office, administrative costs, common charges etc

(e) This represents the fund allocated during 2020 which include carried forward funds from the previous years.

(f) This includes 2020 disbursements + 2020 unliquidated obligations (Obligations) with a delivery date in 2020. Commitments with a delivery date after 31.12.2020 are reflected and reported in the appropriate year of delivery.

Note from BFM: Fund allocated include allocation made during the year plus carried forward funds from the previous years including unspent funds plus funds related to unliquidated commitments. Expenditures include Disbursements and Obligations.

(1) Contributions non encore affectées aux actions programmatiques - qui seront versées sur le reste de l'exercice, y compris pour les activités promotionnelles.

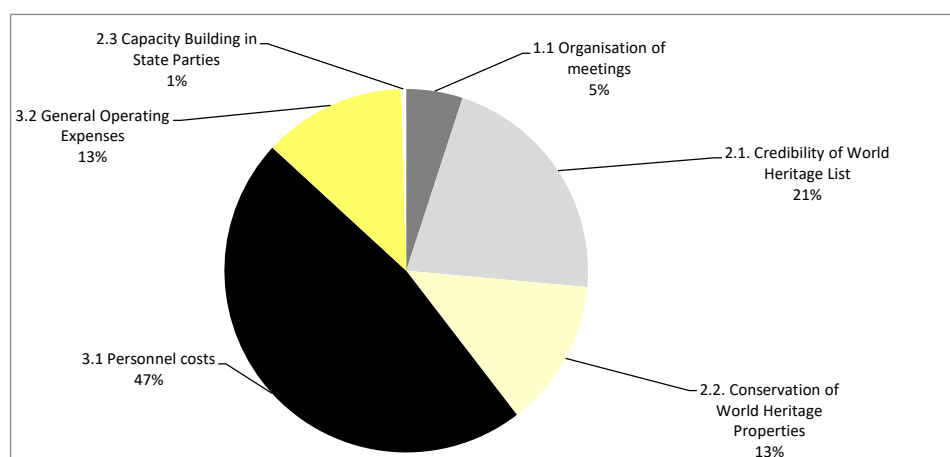
(2) Promotional Activities are not allocated to the actions

(3) Temporary personnel means PA (Project Appointments) or other temporary contracts.

Attachment 2 - SUMMARY OF THE 2020-2021 PROGRAMME AND BUDGET RELATED TO THE ADVISORY BODIES (1)

	World Heritage Fund US\$	Voluntary contributions US\$	Regular Budget US\$	Total US\$
<b>ICOMOS</b>	<b>1 797 936</b>			<b>1 797 936</b>
1.1 Organisation of meetings	63 751			63 751
2.1. Credibility of World Heritage List	505 419			505 419
2.1.1 Registration of World Heritage Nominations and other related documentation	493 681			493 681
2.1.2 Retrospective inventory (incl. SOUV)	11 738			11 738
2.2. Conservation of World Heritage Properties	238 267			238 267
2.2.1 Periodic Reporting	2 651			
2.2.2 Reactive Monitoring	235 616			235 616
3.1 Personnel costs	786 893			786 893
3.2 General Operating Expenses	203 605			203 605
<b>IUCN</b>	<b>1 492 177</b>			<b>1 492 177</b>
1.1 Organisation of meetings	53 768			53 768
2.1. Credibility of World Heritage List	255 397			255 397
2.1.1 Registration of World Heritage Nominations and other related documentation	255 397			255 397
2.2. Conservation of World Heritage Properties	204 684			204 684
2.2.1 Periodic Reporting	3 055			3 055
2.2.2 Reactive Monitoring	201 629			201 629
3.1 Personnel costs	757 577			757 577
3.2 General Operating Expenses	220 750			220 750
<b>ICCROM</b>	<b>261 940</b>			<b>261 939</b>
1.1 Organisation of meetings	60 686			60 686
2.2. Conservation of World Heritage Properties	23 706			23 706
2.2.1 Periodic Reporting	0			
2.2.2 Reactive Monitoring	23 705			
2.3 Capacity Building in State Parties	17 262			17 262
3.1 Personnel costs	134 328			134 328
3.2 General Operating Expenses	25 959			25 959
<b>GRAND TOTAL (ICOMOS, IUCN, ICCROM)</b>	<b>3 552 053</b>	<b>0</b>	<b>0</b>	<b>3 552 052</b>

(1) These are the amounts approved by the World Heritage Committee for the three Advisory Bodies using the detailed budgets submitted by the latter in 2019(see Document WHC-19/43.COM/14 Annex V).





**Attachment 3 - SUMMARY OF THE 2020-2021 PROGRAMME & BUDGET BY REGION  
UNDER ACTION 2**

	<b>World Heritage Fund US\$</b>	<b>Other Voluntry contributions US\$</b>	<b>UNESCO (Regular Budget) US\$</b>	<b>Total  US\$</b>
<b>Activities Budgeted by Region</b>	<b>949 702</b>	<b>775 244</b>	<b>1 971 657</b>	<b>3 696 603</b>
<b>Africa</b>	<b>763 730</b>	<b>202 325</b>	<b>680 033</b>	<b>1 646 088</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	763 730	202 325	680 033	1 646 088
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Arab States</b>	<b>117 472</b>	<b>86 293</b>	<b>734 215</b>	<b>937 981</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	117 472	86 293	734 215	937 981
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Asia and Pacific</b>	<b>58 500</b>	<b>388 101</b>	<b>100 000</b>	<b>546 601</b>
2.1. Credibility of World Heritage List	0	16 333	0	16 333
2.2 Conservation of World Heritage Properties	58 500	371 768	100 000	530 268
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Europe and North America</b>	<b>0</b>	<b>0</b>	<b>193 176</b>	<b>193 176</b>
2.1. Credibility of World Heritage List	0	0	0	0
2.2 Conservation of World Heritage Properties	0	0	193 176	193 176
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0
<b>Latin America and Caribbean</b>	<b>10 000</b>	<b>98 525</b>	<b>264 232</b>	<b>372 757</b>
2.1. Credibility of World Heritage List	0	49 620	0	49 620
2.2 Conservation of World Heritage Properties	10 000	48 905	264 232	323 137
2.3 Capacity Building in State Parties	0	0	0	0
2.4. Public Awareness, Involvement & Support for World Heritage Through Communication	0	0	0	0

	World Heritage Fund US\$	Other Voluntry contributions US\$	UNESCO (Regular Budget) US\$	Total  US\$
<b>Activities not Budgeted by Region</b>	<b>3 166 209</b>	<b>2 205 315</b>	<b>888 457</b>	<b>6 259 981</b>
<b>2.1. Credibility of World Heritage List</b>	<b>257 963</b>	<b>0</b>	<b>10 000</b>	<b>267 963</b>
2.1.1. Registration of World Heritage Nominations and other related documentation	0	0	10 000	10 000
2.1.2. Retrospective inventory	50 000	0	0	50 000
2.1.3. Global Strategy	107 963	0	0	107 963
2.1.6 Upstream Support	100 000	0	0	100 000
<b>2.2 Conservation of World Heritage Properties</b>	<b>2 141 971</b>	<b>1 606 259</b>	<b>410 911</b>	<b>4 159 141</b>
2.2.1 Periodic Reporting	125 000	387	0	125 387
2.2.2. Reactive & Reinforced monitoring	100 000	0	0	100 000
2.2.4. In Danger sites	180 000	0	0	180 000
2.2.5. International Assistance	1 131 832	27 532	0	1 159 364
2.2.6. Thematic Programmes	223 746	1 578 340	271 039	2 073 125
2.2.7. Conservation Activities	281 394	0	134 977	416 371
2.2.8. Advisory Mission	100 000	0	4 895	104 895
<b>2.3 Capacity Building in State Parties</b>	<b>123 510</b>	<b>540 252</b>	<b>432 165</b>	<b>1 095 927</b>
2.3.1. Education & World Heritage	123 510	102 138	100 103	325 750
2.3.2. Capacity building in States Parties	0	438 114	332 062	770 176
<b>2.4. Public Awareness, Involvement &amp; Support for World Heritage Through Communication</b>	<b>239 248</b>	<b>58 804</b>	<b>20 027</b>	<b>318 078</b>
2.4.1. Promotion of Partnerships	32 207	58 713	0	90 920
2.4.2. Awareness & Publications	207 041	91	20 027	227 158
2.4.3. World Heritage Reference Manuals	0	0	0	0
<b>2.5 Communities</b>	<b>403 517</b>	<b>0</b>	<b>15 354</b>	<b>418 871</b>
<b>GRAND TOTAL</b>	<b>4 115 911</b>	<b>2 980 559</b>	<b>2 860 114</b>	<b>9 956 584</b>

**Attachment 4 - STAFFING TABLE**

<b>Table for <u>Established posts</u></b>	<b>Number of Posts for 2020-2021</b>	<b>Staff Cost Budget 2020-2021</b>
<b>Posts financed from Regular Programme</b>		
<i>Established Posts</i>		
- professional staff	19	6 033 900
- general service staff	9	1 472 000
<b>Sub-Total Regular Programme (a)</b>	<b>28</b>	<b>7 505 900</b>
<b>Posts financed from Voluntary contributions (including FITOCA)</b>		
<i>Junior Professional Officers</i>	4	836 004
<i>FITOCA Established Posts</i>		
- professional staff		
- general service staff		
<b>Sub-Total Voluntary contributions (including FITOCA) (b)</b>	<b>4</b>	<b>836 004</b>
<b>Sub-total 1 (a) + (b)</b>	<b>32</b>	<b>8 341 904</b>
<b>Table for <u>Temporary Assistance</u></b>	<b>Number of Posts for 2020-2021</b>	<b>Staff Cost Budget 2020-2021</b>
<b>Posts financed from Regular Programme</b>		
<i>Temporary Posts :</i>		
- professional staff	2	245 213
- general service staff		
<i>Temporary Assistance :</i>		
- Service contract	3	177 574
<b>Sub-Total Regular Programme (c)</b>	<b>5</b>	<b>422 787</b>
<b>Posts financed from Voluntary contributions and Seconded Personnel</b>		
<i>Temporary Posts :</i>		
- professional staff	1	112 526
- general service staff		
<i>Temporary Assistance :</i>		
- Project Appointment (PA)	20	4 288 428
- Service contract	8	523 815
<i>Seconded Personnel</i>	1	395 653
<b>Sub-Total Voluntary contributions and Seconded Personnel (d)</b>	<b>30</b>	<b>5 320 422</b>
<b>Sub-total 2 (c) + (d)</b>	<b>35</b>	<b>5 743 209</b>
<b>Grand Total (Sub-Total 1+2)</b>	<b>67</b>	<b>14 085 113</b>

## **ANNEX V**

**Statement of compulsory and voluntary  
contributions to the World Heritage Fund  
as at 31 May 2021**

**THE WORLD HERITAGE FUND / LE FONDS DU PATRIMOINE MONDIAL**  
**Statement of Assessed Contributions as at 31 May 2021 / Etat des contributions mises en recouvrement au 31 mai 2021**  
(Expressed in USD / Exprimé en USD)

				Unpaid Contributions / Contributions impayées			Date of last payment/ Date du dernier paiement
Assessed compulsory contributions/ Contributions obligatoires mises en recouvrement	Total unpaid or (advance) as of/ Total impayé ou (avance) au 31/12/2020	Contributions assessed for/ Contributions mises en recouvrement pour 2021	Payments received in/ Paielements reçus en 2021	For prior years/ Pour années antérieures	Contributions for/ Contributions pour 2021	Total unpaid or (advance)/ Total impayé ou (avance)	
	(A)	(B)	(C)			(A + B + C)	
1 Afghanistan	-	236		-	236	236	6-Jun-20
2 Albania	233	262		233	262	495	24-May-19
3 Algeria	-	4,660	(4,640)	-	20	20	22-Feb-21
4 Andorra	-	157	(157)	-	-	-	5-Mar-21
5 Angola	262	262		262	262	524	27-Nov-19
6 Antigua and Barbuda	155	79		155	79	234	11-May-18
7 Argentina	60,832	30,921	(29,911)	30,921	30,921	61,842	5-Feb-20
8 Armenia	-	236	(236)	-	-	-	19-Jan-21
9 Australia	(74,672)	74,672		-	-	-	17-Dec-20
10 Austria	-	22,883	(22,883)	-	-	-	5-Feb-21
11 Azerbaijan	-	1,649	(1,649)	-	-	-	18-Feb-21
12 Bahamas	1,368	602		1,368	602	1,970	16-May-19
13 Bahrain	-	1,702		-	1,702	1,702	18-Aug-20
14 Bangladesh	-	262	(262)	-	-	-	8-Mar-21
15 Barbados	-	236		-	236	236	11-Mar-20
16 Belarus	-	1,649	(1,649)	-	-	-	8-Apr-21
17 Belgium	40	27,753	(22,202)	-	5,591	5,591	26-Feb-21
18 Belize	20	26		20	26	46	20-Nov-19
19 Benin	17	105		17	105	122	14-Oct-20
20 Bhutan	-	26		-	26	26	17-Jun-20
21 Bolivia, Plurinational State of	690	550		690	550	1,240	27-Sep-19
22 Bosnia and Herzegovina	-	419	(419)	-	-	-	5-Feb-21
23 Botswana	-	471		-	471	471	10-Jun-20
24 Brunei Darussalam	-	838	(838)	-	-	-	4-Feb-21
25 Burkina Faso	(2,367)	105		-	-	(2,262)	4-Oct-19
26 Burundi	26	26		26	26	52	6-Nov-19
27 Cambodia	-	209		-	209	209	4-Nov-20
28 Cameroon	(2,104)	445		-	-	(1,659)	13-Aug-09
29 Canada	(92,371)	92,371		-	-	-	15-Dec-20
30 Central African Republic	(2,027)	26		-	-	(2,001)	23-Mar-06
31 Chad	258	131		258	131	389	3-Oct-17
32 Chile	-	13,746	(13,746)	-	-	-	28-Apr-21
33 China	-	405,643		-	405,643	405,643	29-Oct-20
34 Colombia	40,188	9,740		40,188	9,740	49,928	28-Aug-17
35 Comoros	(41)	26		-	-	(15)	18-Aug-20
36 Congo	608	209	(994)	-	-	(177)	27-Jan-21
37 Cook Islands	26	26	(52)	-	-	-	5-May-21
38 Costa Rica	(2,681)	2,095		-	-	(586)	26-Feb-20
39 Côte d'Ivoire	(30)	445		-	415	415	25-Sep-19
40 Croatia	20	2,592	(2,592)	-	20	20	14-May-21
41 Cuba	33	2,697		33	2,697	2,730	26-Feb-20
42 Cyprus	-	1,204		-	1,204	1,204	24-Feb-20
43 Czechia	(10,499)	10,499		-	-	-	17-Dec-20
44 Democratic People's Republic of Korea	-	209		-	209	209	11-Dec-20
45 Democratic Republic of the Congo	18	262	(280)	-	-	-	8-Mar-21
46 Djibouti	-	26		-	26	26	20-Nov-20
47 Dominica	249	26		249	26	275	19-Nov-12
48 Dominican Republic	-	1,780		-	1,780	1,780	29-Dec-20
49 Ecuador	-	2,697		-	2,697	2,697	29-Dec-20
50 Egypt	6,284	6,284	(12,568)	-	-	-	24-Feb-21
51 El Salvador	9	419		9	419	428	22-Nov-19
52 Equatorial Guinea	(107)	550		-	443	443	10-Mar-20
53 Eritrea	-	26		-	26	26	29-Sep-20
54 Estonia	-	1,309	(1,309)	-	-	-	5-Feb-21
55 Eswatini	155	79	(234)	-	-	-	26-May-21
56 Ethiopia	-	262		-	262	262	23-Oct-20
57 Fiji	105	105	(105)	-	105	105	19-Jan-21
58 Finland	-	14,217	(15,453)	-	-	(1,236)	27-Jan-21
59 Gabon	2,110	497		2,110	497	2,607	18-Feb-14
60 Gambia	(149)	26		-	-	(123)	27-Nov-19
61 Georgia	(340)	262		-	-	(78)	25-Apr-13
62 Ghana	-	497		-	497	497	9-Sep-20
63 Greece	12,371	12,358		12,371	12,358	24,729	23-Apr-19
64 Grenada	-	26	(26)	-	-	-	11-Mar-21
65 Guatemala	-	1,204		-	1,204	1,204	26-Aug-20
66 Guinea	206	105	(350)	-	-	(39)	1-Apr-21
67 Guinea-Bissau	26	26		26	26	52	6-Nov-19
68 Guyana	79	79		79	79	158	14-May-19
69 Haiti	324	105		324	105	429	20-Jan-17
70 Honduras	618	314		618	314	932	12-Mar-18
71 Hungary	-	6,965		-	6,965	6,965	9-Mar-20
72 Iceland	943	943		943	943	1,886	29-Nov-19
73 India	-	28,172	(28,172)	-	-	-	5-May-21
74 Indonesia	-	18,354		-	18,354	18,354	27-Feb-20
75 Iran, Islamic Republic of	51,225	13,458		51,225	13,458	64,683	6-Sep-17

**THE WORLD HERITAGE FUND / LE FONDS DU PATRIMOINE MONDIAL**  
**Statement of Assessed Contributions as at 31 May 2021 / Etat des contributions mises en recouvrement au 31 mai 2021**  
(Expressed in USD / Exprimé en USD)

				Unpaid Contributions / Contributions impayées			Date of last payment/ Date du dernier paiement
Assessed compulsory contributions/ Contributions obligatoires mises en recouvrement	Total unpaid or (advance) as of/ Total impayé ou (avance) au 31/12/2020	Contributions assessed for/ Contributions mises en recouvrement pour 2021	Payments received in/ Palements reçus en 2021	For prior years/ Pour années antérieures	Contributions for/ Contributions pour 2021	Total unpaid or (advance)/ Total impayé ou (avance)	
76 Iraq	4,372	4,372		4,372	4,372	8,744	27-Mar-19
77 Ireland	-	12,541	(12,541)	-	-	-	9-Feb-21
78 Israel	118,684	12,829		118,684	12,829	131,513	25-Mar-11
79 Italy	40	111,746	(111,786)	-	-	-	28-Apr-21
80 Jamaica	20	262	(282)	-	-	-	20-Jan-21
81 Japan	26	289,367		26	289,367	289,393	15-Oct-20
82 Jordan	-	707		-	707	707	26-Jun-20
83 Kazakhstan	-	6,022	(6,022)	-	-	-	8-Apr-21
84 Kenya	-	812	(812)	-	-	-	8-Apr-21
85 Kiribati	51	26		51	26	77	29-Feb-16
86 Kuwait	16,740	8,509	(25,249)	-	-	-	20-Apr-21
87 Kyrgyzstan	155	79		155	79	234	19-Jun-18
88 Lao People's Democratic Republic	-	157		-	157	157	1-Dec-20
89 Latvia	-	1,597		-	1,597	1,597	28-Jan-20
90 Lebanon	1,624	1,597	(1,572)	52	1,597	1,649	20-May-21
91 Lesotho	73	26	(99)	-	-	-	17-May-21
92 Liberia	84	26		84	26	110	7-Nov-17
93 Libya	(756)	1,021		-	265	265	10-Oct-12
94 Lithuania	(2,409)	2,409		-	-	-	18-Dec-20
95 Luxembourg	-	2,252		-	2,252	2,252	27-Jul-20
96 Madagascar	356	131	(457)	-	30	30	16-Feb-21
97 Malawi	79	79	(158)	-	-	-	11-Jan-21
98 Malaysia	(13)	11,520	(11,507)	-	-	-	27-Jan-21
99 Maldives	-	131		-	131	131	30-Dec-20
100 Mali	131	131	(384)	-	-	(122)	27-Apr-21
101 Malta	576	576	(1,186)	-	-	(34)	11-Mar-21
102 Marshall Islands	26	26		26	26	52	30-May-19
103 Mauritania	(6)	79		-	73	73	9-Dec-20
104 Mauritius	(367)	367		-	-	-	29-Dec-20
105 Mexico	-	43,646		-	43,646	43,646	30-Sep-20
106 Micronesia, Federated States of	-	26		-	26	26	13-Nov-19
107 Monaco	(27)	367	(340)	-	-	-	1-Mar-21
108 Mongolia	175	157		175	157	332	30-May-19
109 Montenegro	-	131		-	131	131	7-Apr-20
110 Morocco	-	1,859		-	1,859	1,859	13-Mar-20
111 Mozambique	131	131		131	131	262	2-Jul-19
112 Myanmar	(8)	262	(276)	-	-	(22)	17-Feb-21
113 Namibia	327	314	(641)	-	-	-	8-Feb-21
114 Nepal	236	236		236	236	472	21-Oct-19
115 Netherlands	-	45,819	(45,428)	-	391	391	22-Jan-21
116 New Zealand	-	9,845		-	9,845	9,845	21-Jan-20
117 Nicaragua	702	157		702	157	859	27-Mar-15
118 Niger	79	79		79	79	158	17-Apr-19
119 Nigeria	8,457	8,457		8,457	8,457	16,914	29-May-19
120 Niue	26	26		26	26	52	6-Aug-19
121 North Macedonia	-	236	(236)	-	-	-	21-May-21
122 Pakistan	4,208	3,875	(4,273)	-	3,810	3,810	6-Apr-21
123 Palau	51	26		51	26	77	26-Apr-18
124 Palestine	-	262	(262)	-	-	-	13-Jan-21
125 Panama	-	1,519	(1,519)	-	-	-	6-May-21
126 Papua New Guinea	931	340		931	340	1,271	11-Apr-17
127 Paraguay	550	550		550	550	1,100	21-Jan-20
128 Peru	-	5,132		-	5,132	5,132	29-Jan-20
129 Philippines	-	6,938	(6,938)	-	-	-	16-Feb-21
130 Poland	-	27,099	(27,099)	-	-	-	1-Feb-21
131 Portugal	-	11,834	(5,917)	-	5,917	5,917	4-Jan-21
132 Qatar	30	9,530	(9,530)	-	30	30	24-Feb-21
133 Republic of Korea	-	76,610	(76,610)	-	-	-	26-Mar-21
134 Romania	-	6,703	(6,703)	-	-	-	13-May-21
135 Russian Federation	-	81,270	(81,270)	-	-	-	15-Jan-21
136 Rwanda	-	105		-	105	105	21-Aug-20
137 Saint Kitts and Nevis	-	26	(26)	-	-	-	12-Mar-21
138 Saint Lucia	18	26		18	26	44	1-Jan-19
139 Saint Vincent and the Grenadines	-	26	(26)	-	-	-	4-Mar-21
140 Samoa	117	26		117	26	143	3-May-16
141 San Marino	-	79	(79)	-	-	-	17-Feb-21
142 Sao Tome and Principe	449	26		449	26	475	-
143 Saudi Arabia	(704)	39,614		-	38,910	38,910	20-Nov-20
144 Senegal	(91)	236		-	145	145	30-Sep-19
145 Serbia	-	943	(943)	-	-	-	25-Jan-21
146 Seychelles	(63)	79		-	16	16	1-Mar-19
147 Sierra Leone	183	26		183	26	209	16-May-05
148 Singapore	-	16,390	(16,390)	-	-	-	29-Jan-21
149 Slovakia	-	5,158		-	5,158	5,158	4-Feb-20
150 Slovenia	-	2,566	(2,566)	-	-	-	2-Feb-21
151 Solomon Islands	26	26		26	26	52	10-May-19

**THE WORLD HERITAGE FUND / LE FONDS DU PATRIMOINE MONDIAL**  
**Statement of Assessed Contributions as at 31 May 2021 / Etat des contributions mises en recouvrement au 31 mai 2021**  
(Expressed in USD / Exprimé en USD)

				Unpaid Contributions / Contributions impayées			Date of last payment/ Date du dernier paiement
Assessed compulsory contributions/ Contributions obligatoires mises en recouvrement	Total unpaid or (advance) as of/ Total impayé ou (avance) au 31/12/2020	Contributions assessed for/ Contributions mises en recouvrement pour 2021	Payments received in/ Paielements reçus en 2021	For prior years/ Pour années antérieures	Contributions for/ Contributions pour 2021	Total unpaid or (advance)/ Total impayé ou (avance)	
152	Somalia	5	26	(36)	-	(5)	01-Apr-2021
153	Spain	-	72,525	(75,525)	-	(3,000)	24-May-21
154	Sri Lanka	-	1,492	-	1,492	1,492	4-Sep-20
155	Sudan	1,204	262	-	1,204	262	20-Jan-14
156	Suriname	852	157	-	852	1,009	8-Oct-15
157	Sweden	-	30,607	(30,648)	-	(41)	19-Jan-21
158	Switzerland	38,881	38,881	(77,762)	-	-	1-Mar-21
159	Syrian Arab Republic	367	367	(367)	-	367	26-Apr-21
160	Tajikistan	389	131	-	389	131	6-Mar-17
161	Thailand	(10,368)	10,368	-	-	-	30-Dec-20
162	Timor-Leste	155	79	-	155	79	2-Feb-18
163	Togo	122	79	-	122	79	5-Dec-11
164	Tonga	26	26	-	26	26	4-Nov-19
165	Trinidad and Tobago	-	1,361	-	-	1,361	4-Aug-20
166	Tunisia	838	838	-	838	838	4-Feb-20
167	Turkey	-	46,317	(46,317)	-	-	17-Feb-21
168	Turkmenistan	-	1,126	-	-	1,126	9-Nov-20
169	Uganda	-	262	-	-	262	30-Jul-20
170	Ukraine	-	1,937	(1,937)	-	-	15-Mar-21
171	United Arab Emirates	-	20,815	-	-	20,815	16-Mar-20
172	United Kingdom of Great Britain and Northern Ireland	18	154,319	-	18	154,319	24-Aug-20
173	United Republic of Tanzania	(400)	262	-	-	(138)	24-Apr-17
174	Uruguay	2,932	2,932	-	2,932	2,932	4-Nov-19
175	Uzbekistan	-	1,073	(1,073)	-	-	17-Feb-21
176	Vanuatu	-	26	(26)	-	-	25-Jan-21
177	Venezuela, Bolivarian Republic of	176,015	24,611	-	176,015	24,611	5-Nov-15
178	Viet Nam	-	2,592	(2,592)	-	-	26-Feb-21
179	Yemen	2,146	262	-	2,146	262	17-Jan-14
180	Zambia	(405)	262	-	-	(143)	9-Feb-06
181	Zimbabwe	-	157	-	-	157	6-Mar-20
<b>TOTAL</b>		<b>360,176</b>	<b>2,116,870</b>	<b>(856,137)</b>	<b>462,403</b>	<b>1,170,187</b>	<b>1,620,909</b>

\* With respect to the payment of contribution by Japan, the amounts outstanding for 2020 (USD 26) is due to technical reasons and will be addressed in 2021 / En ce qui concerne le paiement de la contribution du Japon, les montants restant dus pour 2020 (26 USD) sont dus pour des raisons techniques et seront traités en 2021.

Note: Arrears due from the Socialist Federal Republic of Yugoslavia (non-State party) amount to USD 12,979 / Les arriérés dus par la République socialiste fédérative de Yougoslavie (non-Etat partie) s'élèvent à 12,979 USD

Assessed voluntary contributions/ Contributions volontaires mises en recouvrement	Contributions assessed for/ Contributions mises en recouvrement pour 2016-2017	Contributions assessed for/ Contributions mises en recouvrement pour 2018-2019	Contributions assessed for/ Contributions mises en recouvrement pour 2020-2021	Paid in/ Payé en 2016-2017	Paid in/ Payé en 2018-2019	Paid in/ Payé en 2020-2021	Date of last payment/ Date du dernier paiement
1	Brazil	249,642	221,189	199,248	(441,562)	(124,594)	21-Jul-20
2	Bulgaria	2,938	2,963	3,090	(2,880)	(2,344)	17-Mar-20
3	Cabo Verde	66	58	52	(33)	-	1-Feb-17
4	Denmark	38,136	37,177	37,440	(38,076)	(37,117)	7-Jan-21
5	France	317,292	303,337	299,160	(317,292)	(303,337)	12-Feb-21
6	Germany	417,202	407,668	411,586	(417,202)	(407,668)	17-Feb-21
7	Holy See	66	58	52	(73)	-	17-Jan-17
8	Norway	55,440	52,363	50,950	(55,440)	(76,946)	23-Mar-21
9	Oman	7,378	7,437	7,750	(7,378)	(7,437)	9-Mar-21
10	Republic of Moldova	262	232	210	(262)	(131)	30-Oct-20
11	South Africa	23,770	20,775	18,380	(23,770)	(20,775)	11-Aug-20
12	South Sudan	153	301	418	-	(402)	15-Jan-21
13	United States of America	1,436,600	1,275,485	1,152,024	-	-	17-Oct-11
<b>TOTAL</b>		<b>2,548,945</b>	<b>2,329,043</b>	<b>2,180,360</b>	<b>(1,303,968)</b>	<b>(980,751)</b>	<b>(914,182)</b>

## **ANNEX VI**

**Budget proposal for the World Heritage Fund  
for the biennium 2022-2023**



WORLD HERITAGE FUND - BUDGET PROPOSAL FOR 2022-2023

EXPECTED RESULT 1: TANGIBLE HERITAGE IDENTIFIED, PROTECTED, MONITORED AND SUSTAINABLY MANAGED BY MEMBER STATES	Budget for WHF 2020-2021* IN US\$	Budget for WHF 2022-2023 IN US\$	Variation between 2022-2023 and 2020-2021
Action 1: Support to the World Heritage Governing Bodies			
1.1. Organisation of meetings	3 668 052	3 655 398	0%
1.1.4. World Heritage Committees	98 000	98 000	0%
1.1.4. Attendance at meetings by Committee members from developing countries-Y1	49 000	49 000	0%
1.1.4. Attendance at meetings by Committee members from developing countries-Y2	49 000	49 000	0%
1.1.7. Meetings with Advisory Bodies	8 000	8 000	0%
1.1.8. Advisory services**	3 552 052	3 539 398	0%
1.1.8a. ICOMOS	1 797 936	1 765 340	-2%
1.1.8b. IUCN	1 492 177	1 516 855	2%
1.1.8c. ICCROM	261 939	257 203	-2%
1.1.8d Amount to cover exchange rate fluctuation	0	0	0%
1.1.9. Cooperation with other Conventions & Organisations	10 000	10 000	0%
1.3. Knowledge Management	30 000	30 000	0%
1.3.1. Information Management System	30 000	30 000	0%
TOTAL Action 1	3 698 052	3 685 398	0%
Action 2 : Identification, management and promotion of World Heritage			
2.1. Credibility of the World Heritage List	150 000	160 000	7%
2.1.2. Retrospective inventory	50 000	60 000	20%
2.1.6 Upstream Support	100 000	100 000	0%
2.2. Conservation of World Heritage Properties	1 660 000	1 858 000	12%
2.2.1. Periodic Reporting	170 000	155 000	-9%
. Global	125 000	125 000	0%
. Arab States	10 000	0	-100%
. Africa	20 000	0	-100%
. Asia and Pacific	5 000	0	-100%
. Latin America & Caribbean	10 000	10 000	0%
. Europe & North America	0	20 000	100%
2.2.2. Reactive and Reinforced Monitoring	100 000	100 000	0%
. Global			
. Africa			
. Arab States			
. Asia and Pacific			
. Europe and North America			
. Latin America and Caribbean			
2.2.3. Regional Programmes follow-up to Periodic Reporting	60 000	60 000	0%
. Africa	60 000	60 000	0%
. Arab States			
. Asia and Pacific			
. Europe and North America			
. Latin America and Caribbean			
2.2.4. Sites in danger	180 000	180 000	0%
. Global			
. Africa			

EXPECTED RESULT 1: TANGIBLE HERITAGE IDENTIFIED, PROTECTED, MONITORED AND SUSTAINABLY MANAGED BY MEMBER STATES	Budget for WHF 2020-2021* IN US\$	Budget for WHF 2022-2023 IN US\$	Variation between 2022-2023 and 2020-2021
<ul style="list-style-type: none"> <li>. Arab States</li> <li>. Asia and Pacific</li> <li>. Europe and North America</li> <li>. Latin America and Caribbean</li> </ul>			
<b>2.2.5. International Assistance</b>	<b>1 050 000</b>	<b>1 263 000</b>	<b>20%</b>
2.2.5.1. International Assistance - Preparatory	190 000	280 000	47%
<ul style="list-style-type: none"> <li>. Global</li> <li>. Africa</li> <li>. Arab States</li> <li>. Asia and Pacific</li> <li>. Europe and North America</li> <li>. Latin America and Caribbean</li> </ul>			
2.2.5.2. International Assistance - Conservation and Management	860 000	983 000	14%
<ul style="list-style-type: none"> <li>. Global</li> <li>. Africa</li> <li>. Arab States</li> <li>. Asia and Pacific</li> <li>. Europe and North America</li> <li>. Latin America and Caribbean</li> </ul>			
<b>2.2.8. Advisory Missions</b>	<b>100 000</b>	<b>100 000</b>	<b>0%</b>
<b>2.3. Capacity Building in States Parties</b>	<b>70 000</b>	<b>150 560</b>	<b>115%</b>
<b>2.3.1. Education and World Heritage</b>	<b>70 000</b>	<b>100 000</b>	<b>43%</b>
. World Heritage in Young Hands/Education Programme	70 000	100 000	43%
<b>2.3.2. Capacity Building</b>	<b>0</b>	<b>50 560</b>	<b>100%</b>
<ul style="list-style-type: none"> <li>. Global</li> <li>. Africa</li> <li>. Arab States</li> <li>. Asia and Pacific</li> <li>. Europe and North America</li> <li>. Latin America and Caribbean</li> </ul>			
<b>2.4. Public Awareness, Involvement and Support for World Heritage through Communication</b>	<b>48 041</b>	<b>48 042</b>	<b>0%</b>
<b>2.4.2. Awareness and Publications (&amp; Basic Texts)</b>	<b>48 041</b>	<b>48 042</b>	<b>0%</b>
<b>TOTAL Action 2</b>	<b>1 928 041</b>	<b>2 216 602</b>	<b>15%</b>
<b>GRAND TOTAL (Action 1 + Action 2)</b>	<b>5 626 093</b>	<b>5 902 000</b>	<b>5%</b>
<b>International Assistance - Emergency Reserve Fund</b>	<b>400 000</b>	<b>400 000</b>	<b>0%</b>
<b>Provision for exchange rate fluctuation</b>	<b>400 000</b>	<b>400 000</b>	<b>0%</b>
<b>GRAND TOTAL (INCLUDING EMERGENCY ASSISTANCE AND PROVISION FOR EXCHANGE FLUCTUATIONS)</b>	<b>6 426 093</b>	<b>6 702 000</b>	<b>4%</b>

\* As voted in 2019 by Decicion **43 COM 14**

\*\* For the Advisory Bodies, the budget envelopes were calculated at 0.869 for Euro and 0.982 for Swiss Franc for the biennium 2020-2021 (UN average exchange rate over 2017-2018, i.e. 24 months) and at 0.885 for Euro and 0.966 for Swiss Franc for the biennium 2022-2023 (UN average exchange rate over 2019-2020, i.e. 24 months)

## **ANNEX VII**

### **Costing of the Preliminary Assessment for one year**

# PRELIMINARY ASSESSMENT - COSTING FOR 1 YEAR

\$ 590 610

## Assumptions

Number of Preliminary Assessment (PA) per year	35 (Nature, Culture, Mixed)
Desk Reviews: 6 per file	6
Panel meeting	5 days
Panel composition	12 12 people + 4 staff person (2 IUCN and 2 ICOMOS)
Dialogue	2 days per Preliminary Assessment
NB. We use a 2/3 to 1/3 split of costings between ICOMOS and IUCN	

PARAMETERS	
Number of Panel members	14 A panel of 12 people is the minimum, plus two travelling staff.
Paid Reviews per file	6 6 as a minimum, more probably needed for complex files
Rate per Review (EUR)	450

	Unit cost	Quantity	Cost	Equivalent US\$*	ICOMOS	Equivalent US\$*	IUCN	Equivalent US\$*
<b>I. COSTING FOR THE ADVISORY SERVICES</b>								
Panel 1 Travel - 1k average tickets	1000	14	14 000 €	\$ 15 819	9 333 €	\$ 10 546	5 094 CHF	\$ 5 273
Panel 1 plus 2 DSA - 5days per panellist	350	70	24 500 €	\$ 27 684	16 333 €	\$ 18 456	8 914 CHF	\$ 9 228
Panel 1 Honorarium - 1K per panellist	1000	12	12 000 €	\$ 13 559	8 000 €	\$ 9 040	4 366 CHF	\$ 4 520
Reviews - For 35 files (see parameters above)	450	210	94 500 €	\$ 106 780	63 000 €	\$ 71 186	34 383 CHF	\$ 35 593
Reports (honorarium of 1,200 per report)	1200	35	42 000 €	\$ 47 458	28 000 €	\$ 31 638	15 281 CHF	\$ 15 819
<b>Sub total panel costs</b>			<b>187 000 €</b>	<b>\$ 211 299</b>	<b>124 667 €</b>	<b>\$ 140 866</b>	<b>68 038 CHF</b>	<b>\$ 70 433</b>
<b>Scientific Staff</b>	<b>Days</b>							
Senior Mgt (IUCN and ICOMOS) per file	245	600						
<b>Subtotal</b>			<b>147 000 €</b>	<b>\$ 166 102</b>	<b>98 000 €</b>	<b>\$ 110 734</b>	<b>53 485 €</b>	<b>\$ 55 367</b>
<b>Administration</b>								
State Party Dialogue (2 day net each PA)	2	35	70 €					
Consultations (1 day net each PA)	1	35	35 €					
Coordination time (4 days per PA)	4	35	140 €					
Organise and admin Panels	11	1	11 €					
Production of the final report	1	35	35 €					
Total days			291 €					
Admin staff ICOMOS (100%; FTE*salary and oncosts - total)	70 000,00		70 000 €	\$ 79 096	70 000 €	\$ 79 096		
Admin staff IUCN (50%; FTE*salary and oncosts - total)	35 000,00		35 000 €				38 203 CHF	\$ 39 548
<b>Administration Costs (10%)</b>			<b>43 900 €</b>	<b>\$ 49 605</b>	<b>29 267 €</b>	<b>\$ 33 070</b>	<b>15 973 CHF</b>	<b>\$ 16 535</b>
<b>Contingency (1%)</b>			<b>4 390 €</b>	<b>\$ 4 960</b>	<b>2 927 €</b>	<b>\$ 3 307</b>	<b>1 597 CHF</b>	<b>\$ 1 653</b>
<b>Sub total Advisory services</b>			<b>487 290 €</b>	<b>\$ 550 610</b>	<b>324 860 €</b>	<b>\$ 367 073</b>	<b>177 296 CHF</b>	<b>\$ 183 537</b>
<b>II. COSTING FOR REVIEW &amp; COMPLETENESS CHECK</b>								
Review, comments and completeness check				\$ 40 000				
<b>Sub total Review</b>				<b>\$ 40 000</b>				
<b>TOTAL COST</b>				<b>\$ 590 610</b>				
<b>Cost Per Preliminary Assessment</b>				<b>\$ 16 875</b>				

\* The equivalent amounts in US\$ were calculated at 0.885 for Euro and 0.966 for Swiss Franc for the biennium 2022-2023 (UN average exchange rate over 2019-2020, i.e. 24 months)

## **ANNEX VIII**

### **Budget proposals of the Advisory Bodies for the biennium 2022-2023**



	Unit	Cost per unit	Quantity	2022 [EUR]	Unit	Cost per unit	Quantity	2023 [EUR]	TOTAL BIENNIUM [EUR]	TOTAL BIENNIUM in US\$ (at UN average rate of US\$ 1 = 0.885 EUR)	ICCROM CONTRIBUTION (estimates from previous biennium)	NARRATIVE
ABs Advisors-Honoraria [specify]				0				0	0			
External consultant fees [specify]				0				0	0			
			Sub-total	0			Sub-total	0	0			
10. Periodic Reporting and Regional Support to State Parties												
Participation in PR meetings - 3rd cycle		EUR 550	0	0		EUR 550	0	0	0			
Regional Support to World Heritage Sites				0				0	0			
			Sub-total	0			Sub-total	0	0			
11. Project Administration - C			All Subtotals	18 604			All Subtotals	18 604	37 208	42 043		
Project administration, communication, indirect costs			10%	1 860			10%	1 860	3 721	4 204		
Contingency			1%	186			1%	186	372	420		
Conservation and Monitoring Total				20 650	Monitoring Total			20 650	41 301	46 667	130 686	
D) EVALUATION AND ADVICE ON NOMINATIONS												
12. Professional Support											27 863	
Unit Director, Sites Unit	Month	EUR 13 932		0	Month	EUR 13 932		0	0			
Staff 2 [add title]	Month			0	Month			0	0			
Fixed office costs				0				0	0			
			Sub-total	0			Sub-total	0	0			
13. Direct costs of Evaluation												
ICOMOS World Heritage Panel - 2 meetings annually	Annual	EUR 4 000	0	0	Annual	EUR 4 000	0	0	0			Note: Due to budget negotiations in the past biennium, ICCROM agreed that with the need to focus on State of Conservation and Capacity Building more than nominations, we would not request funding to attend these meetings.
Honoraria for evaluation mission experts	Evaluation mission			0	Evaluation mission			0	0			
Travel expenses for evaluation mission experts	Evaluation mission			0	Evaluation mission			0	0			
Consultant fees for scientific support on nominations [specify]				0				0	0			
Translation, Printing and Delivery of Evaluation Report.				0				0	0			
Editing [specify whether internal or sub-contract]				0				0	0			
Printing [specify whether internal or sub-contract]				0				0	0			
			Sub-total	0			Sub-total	0	0			
14. Statements of Outstanding Universal Value												
Desk review of SoOUV - extrabudgetary funding required	SoOUV			0	SoOUV			0	0			
			Sub-total	0			Sub-total	0	0			
15. Global Strategy / Theme Studies												
Consultant fees [specify]				0	Page			0	0			
Translation	Page			0	Page			0	0			
Editing	Page			0	Page			0	0			
Printing [specify whether internal or sub-contract]	Copy			0	Copy			0	0			
			Sub-total	0			Sub-total	0	0			
16. Project Administration - D			All Subtotals	0			All Subtotals	0	0			
Project administration, communication, indirect costs			10%	0			10%	0	0			
Contingency			1%	0			1%	0	0			
Evaluations and Related Work on Nominations Total				0				0	0		27 863	
E) GLOBAL CAPACITY BUILDING STRATEGY												
17. Professional Support											27 863	
Unit Director, Partnership & Comms	month	EUR 13 932	0,47	6 508	month	EUR 13 932	0,47	6 508	13 016	14 707		
Unit Manager, Programme Unit	month	EUR 9 121	0,39	3 592	month	EUR 9 121	0,39	3 592	7 184	8 118		
Programme Manager, Programme Unit	month	EUR 8 841	3,38	29 862	month	EUR 8 841	3,38	29 862	59 725	67 485		
Senior Accounting Assistant	month	EUR 7 711	0	0	month	EUR 7 711	0	0				46 267
			Sub-total	39 962			Sub-total	39 962	79 924	90 310		
18. Project Implementation												
Participation in training workshops-Honoraria	Training mission	EUR 15 000	1	15 000	Training mission			0	15 000	16 949		
Participation in training workshops-Travel expenses	Training mission			0	Training mission			0	0			

[illegible]



**ICOMOS ACTIVITIES IN SUPPORT OF THE WORLD HERITAGE CONVENTION  
BUDGET PROPOSAL BIENNIUM 2022-2023**

	Unit	Revised Cost	Revised Quantity	2022 [EUR]	Unit	Revised Cost	Revised Quantity	2023 [EUR]	TOTAL BIENNIUM [EUR]	TOTAL BIENNIUM in US\$ (at UN average rate of US\$ 1 = 0.885 EUR)	ICOMOS CONTRIBUTION	ICOMOS Comments
<b>A) MANAGEMENT AND COORDINATION OF ADVISORY SERVICES</b>												
<b>1. Professional Support</b>											150 000 €	See Note 1.
Director General	Person/month (50 %)	7 106 €	2,25	15 987	Person/month (50 %)	7 106 €	2,25	15 987	31 975	36 130		
Director Evaluation Unit	Person/month	7 410 €	2,5	18 525	Person/month	7 410 €	2,5	18 525	37 050	41 864		
Director Monitoring and Advisory Unit	Person/month	7 776 €	2,5	19 439	Person/month	7 776 €	2,5	19 439	38 878	43 929		
			Sub-total	53 951			Sub-total	53 951	107 902	121 923		
<b>2. Office supplies/equipment and communication costs</b>		11 050 €	1	11 050		11 050 €	1	11 050	22 100	24 972		
			Sub-total	11 050			Sub-total	11 050	22 100	24 972		
			All sub-totals	65 001			All sub-totals	65 001	130 002	146 895		
<b>2. Project Administration</b>												
Project administration, fixed costs, etc...			10%	6 500			10%	6 500	13 000	14 690		
Contingency			1%	650			1%	650	1 300	1 469		
<b>Management and Coordination of Advisory Services Total</b>				72 151				72 151	144 302	163 054	150 000 €	
<b>B) PARTICIPATION IN WORLD HERITAGE COMMITTEE AND OTHER MEETINGS</b>												
<b>1.WH Committee meeting</b>												See Note 2.
Meeting costs	1 meeting per year	25 000 €	1	25 000	1 meeting per year	25 000 €	1	25 000	50 000	56 497		
ABs Advisors Honoraria	Fees/Advisor	2 000 €	5	10 000	Fees/Advisor	2 000 €	5	10 000	20 000	22 599		
				35 000			Sub-total	35 000	70 000	79 096		
<b>2.WH Centre and Advisory Bodies</b>												
Meeting costs	2 sessions per year	2 700 €	1	2 700	2 sessions per year	2 700 €	1	2 700	5 400	6 102		
ABs Advisors Honoraria	Fees / Adviso r/ day	200 €	4	800	Fees / Adviso r/ day	200 €	4	800	1 600	1 808		
				3 500			Sub-total	3 500	7 000	7 910		
				38 500			All sub-totals	38 500	77 000	87 006		
<b>3. Project Administration</b>												
Project administration, fixed costs, etc...			10%	3 850			10%	3 850	7 700	8 701		
Contingency			1%	385			1%	385	770	870		
<b>Participation in World Heritage Committee and Other Meetings Total</b>				42 735				42 735	85 470	96 576		
<b>C) CONSERVATION AND MONITORING</b>												
<b>1. Professional Support</b>											180 000 €	ICOMOS contribution both in kind and in cash. See Notes 1 and 2.
Director Monitoring and Advisory Unit	Person/month	7 776 €	9,5	73 872	Person/month	7 776 €	9,5	73 872	147 744	166 942		
Assistant 1	Person/month	3 857 €	12	46 284	Person/month	3 857 €	12	46 284	92 568	104 597		
Assistant 2	Person/month	3 857 €	1	3 857	Person/month	3 857 €	1	3 857	7 714	8 716		
Assistant 3	Person/month	3 857 €	1	3 857	Person/month	3 857 €	1	3 857	7 714	8 716		
Temporary Staff	Person/month	3 993 €	2,5	9 981	Person/month	3 993 €	2,5	9 981	19 963	22 556		
			Sub-total	137 851			Sub-total	137 851	275 703	311 528		
<b>2. Network Involvement*</b>												
<b>Monitoring missions</b>												
Honoraria for experts	Monitoring mission	1 200 €	17	20 400	Monitoring mission	1 200 €	17	20 400	40 800	46 102		
Travel expenses for experts	Monitoring mission	1 975 €	17	33 575	Monitoring mission	1 975 €	17	33 575	67 150	75 876		
Peer review mission reports	Peer review	300 €	17	5 100	Desk review	300 €	17	5 100	10 200	11 525		
			Sub-total	59 075			Sub-total	59 075	118 150	133 503		
<b>Other assessments</b>												
Consultant fees for SOC reports drafting	SOC	200 €	50	10 000	SOC	200 €	50	10 000	20 000	22 599		
Consultant fees for SOC reports review	SOC	100 €	50	5 000	SOC	100 €	50	5 000	10 000	11 299		
			Sub-total	15 000			Sub-total	15 000	30 000	33 898		
<b>3. Meetings</b>												
SOC meetings - 2 meetings per year	Trip (1 or 2 persons)	2 150 €	2	4 300	Trip (1 or 2 persons)	2 150 €	2	4 300	8 600	9 718		

	Unit	Revised Cost	Revised Quantity	2022 [EUR]	Unit	Revised Cost	Revised Quantity	2023 [EUR]	TOTAL BIENNIUM [EUR]	TOTAL BIENNIUM in US\$ (at UN average rate of US\$ 1 = 0.885 EUR)	ICOMOS CONTRIBUTION	ICOMOS Comments
4. Desk reviews	Sub-total			4 300	Sub-total			4 300	8 600	9 718		
National and International Committees	Desk review	200 €	120	24 000	Desk review	200 €	120	24 000	48 000	54 237		
	Sub-total			24 000	Sub-total			24 000	48 000	54 237		
5. Periodic Reporting												
WH Periodic Reporting and regional training meeting				0				0	0			
	Sub-total			0	Sub-total			0	0			
6. Project Administration												
Project administration, fixed costs, etc...				24 023	10%			24 023	48 045	54 288		
Contingency				2 402	1%			2 402	4 805	5 429		
Conservation and Monitoring Total				266 651				266 651	533 302	602 601	180 000 €	
D) EVALUATION AND ADVICE ON NOMINATIONS												
1. Professional Support									0		650 000 €	ICOMOS contribution both in kind and in cash. See Notes 1 and 2.
Director Evaluation Unit	Person/month	7 410 €	9,5	70 395	Person/month	7 410 €	9,5	70 395	140 790	159 085		
Assistant 1	Person/month	3 857 €	11	42 427	Person/month	3 857 €	11	42 427	84 854	95 880		
Assistant 2	Person/month	3 857 €	11	42 427	Person/month	3 857 €	11	42 427	84 854	95 880		
Temporary staff									0			
	Sub-total			155 249	Sub-total			155 249	310 498	350 845		
2. Network Involvement on nominations												
Honoraria for experts	Evaluation mission X	1 200 €	13	15 600	Evaluation mission X	1 200 €	13	15 600	31 200	35 254		Reduced from 14 (annually)
	Evaluation mission XX	2 400 €	2	4 800	Evaluation mission XX	2 400 €	2	4 800	9 600	10 847		
	Evaluation mission XXX	3 600 €	1	3 600	Evaluation mission XXX	3 600 €	1	3 600	7 200	8 136		
Travel expenses for experts	Evaluation mission X	2 000 €	4	8 000	Evaluation mission X	2 000 €	4	8 000	16 000	18 079		Upon WHC's request, travel costs are not fully budgeted
	Evaluation mission XX	4 000 €	2	8 000	Evaluation mission XX	4 000 €	2	8 000	16 000	18 079		(paid directly by SPs)
	Evaluation mission XXX	6 000 €	1	6 000	Evaluation mission XXX	6 000 €	1	6 000	12 000	13 559		
Desk reviews	Desk review X	200 €	13	2 600	Desk review X	200 €	13	2 600	5 200	5 876		Reduced from 14 (annually)
	Desk review XX	400 €	2	800	Desk review XX	400 €	2	800	1 600	1 808		
	Desk review XXX	600 €	1	600	Desk review XXX	600 €	1	600	1 200	1 356		
ABs Advisors Honoraria	Nomination X	1 800 €	13	23 400	Nomination X	1 800 €	13	23 400	46 800	52 881		Reduced from 14 (annually)
	Nomination XX	3 600 €	2	7 200	Nomination XX	3 600 €	2	7 200	14 400	16 271		
	Nomination XXX	5 400 €	1	5 400	Nomination XXX	5 400 €	1	5 400	10 800	12 203		
Peer reviews	Nomination X	200 €	13	2 600	Nomination X	200 €	13	2 600	5 200	5 876		Reduced from 14 (annually)
	Nomination XX	400 €	2	800	Nomination XX	400 €	2	800	1 600	1 808		
	Nomination XXX	600 €	1	600	Nomination XXX	600 €	1	600	1 200	1 356		
Dialogue: additional costs	Nomination	400 €	5	2 000	Nomination	400 €	5	2 000	4 000	4 520		
External consultant fees for referred back nominations	Nomination	950 €	4	3 800	Nomination	950 €	4	3 800	7 600	8 588		
Assessment of the cultural component of natural property	Assessment	250 €	3	750	Assessment	250 €	3	750	1 500	1 695		
Review of minor modifications	Desk review	280 €	9	2 520	Desk review	280 €	9	2 520	5 040	5 695		
Review of international assistance requests	Desk review	200 €	24	4 800	Desk review	200 €	24	4 800	9 600	10 847		Increased from 15 (annually)
	Sub-total			103 870	Sub-total			103 870	207 740	234 734		
3. Evaluation Reports												
Translation,editing, printing	Word	0,251	198000	49 714		0,251	198000	49 714	99 427	112 347		
	Sub-total			49 714	Sub-total			49 714	99 427	112 347		
4. World Heritage December Panel												

	Unit	Revised Cost	Revised Quantity	2022 [EUR]	Unit	Revised Cost	Revised Quantity	2023 [EUR]	TOTAL BIENNIIUM [EUR]	TOTAL BIENNIIUM in US\$ (at UN average rate of US\$ 1 = 0.885 EUR)	ICOMOS CONTRIBUTION	ICOMOS Comments
ABs Advisors Honoraria	Fees/Advisor	200 €	30	6 000	Fees/Advisor	200 €	30	6 000	12 000	13 559		
Travel expenses for Advisors	Advisor	1 660 €	5	8 300	Advisor	1 660 €	5	8 300	16 600	18 757		
Interpretation, logistics, incidentals	Panel	8 625 €	1	8 625	Panel	8 625 €	1	8 625	17 250	19 492		
Experts compensation/fees	Fees/Expert	1 173 €	9	10 557	Fees/Expert	1 173 €	9	10 557	21 114	23 858		Not exceeding EUR 200 by day by expert
			Sub-total	33 482			Sub-total	33 482	66 964	75 666		
<b>5. World Heritage March Panel</b>												
ABs Advisors Honoraria	Fees/Advisor	200 €	20	4 000	Fees/Advisor	200 €	20	4 000	8 000	9 040		
Travel expenses for Advisors	Advisor	940 €	4	3 760	Advisor	940 €	4	3 760	7 520	8 497		
Interpretation, logistics, incidentals	Panel	1 500 €	1	1 500	Panel	1 500 €	1	1 500	3 000	3 390		
Experts compensation/fees	Fees/Expert	1 173 €	3	3 519	Fees/Expert	1 173 €	3	3 519	7 038	7 953		Not exceeding EUR 200 by day by expert
			Sub-total	12 779			Sub-total	12 779	25 558	28 879		
<b>6. Statements of Outstanding Universal Value</b>												
Review of statements of OUV	SoOUV	340 €	15	5 100	SoOUV	340 €	14	4 760	9 860	11 141		Reduced from 15 (Y2)
			Sub-total	5 100			Sub-total	4 760	9 860	11 141		
			All sub-totals	360 194			All sub-totals	359 854	720 047	813 613		
<b>7. Project Administration</b>												
Project administration, fixed costs, etc...			10%	36 019			10%	35 984	72 003	81 360		
Contingency			1%	3 602			1%	3 599	7 201	8 136		
<b>Evaluation and advice on nominations Total</b>				399 815				399 437	799 252	903 108	650 000 €	
			TOTAL	781 352			TOTAL	780 974	1 562 326	1 765 340	980 000 €	

**Notes:**

1. Professional Support. The salary of DG is co-financed by ICOMOS and WH Fund. The base salaries of other staff listed in this table are fully financed by WH Fund.
2. In-kind professional support: elected members of ICOMOS Board, and experts members of ICOMOS, participate pro bono to a wide range of WH activities.

IUCN ACTIVITIES IN SUPPORT OF THE WORLD HERITAGE CONVENTION BUDGET PROPOSAL BIENNIUM 2022-23												
	Unit	Cost per unit	Quantity	2022 [CHF]	Unit	Cost per unit	Quantity	2023 [CHF]	TOTAL BIENNIUM [CHF]	TOTAL BIENNIUM in US\$ (at UN average rate of US\$ 1 = 0.966 CHF)	[IUCN] CONTRIBUTION (estimates from previous biennium)	NARRATIVE
A) MANAGEMENT AND COORDINATION OF ADVISORY SERVICES												
1. Professional Support												
Programme Director	Month	CHF 19 321	1	19 321	Month	CHF 19 321	1	19 321	38 642	40 002	193 210	Retained at current levels of support, and 2018 costings. IUCN has provided on a long term basis direct support of 5 of the 6 months required for this role, but considers this figure needs to be revised in future.
WH Conservation Officer	Month	CHF 11 353	2	22 706	Month	CHF 11 353	2	22 706	45 412	47 010		Retained at current levels of support, and 2019 costings. Time is distributed between WHP team members.
WH Evaluations and Operations Officer - 65%	Month	CHF 6 827	2	13 654	Month	CHF 6 827	2	13 654	27 308	28 269		Time distributed between WHP team members.
Fixed office costs				0				0	0	0		
			Sub-total	55 681			Sub-total	55 681	111 362	115 282		
2. Expert input [specify]												
Honoraria for IUCN-WCPA Vice Chair, and IUCN Senior Advisor(s)		CHF 39 000	1	39 000		CHF 39 000	1	39 000	78 000	80 745	78 000	Retained at ongoing levels of support, but volunteered contribution is estimated as increasing, but has been retained as a 1:1 leverage in terms of estimating IUCN contribution.
External consultant fees [specify]								0	0			
Sub-contracts [specify]								0	0			
			Sub-total	39 000			Sub-total	39 000	78 000	80 745		
3. Project Administration - A			All Subtotals	94 681			All Subtotals	94 681	189 362	196 027		
Project administration, communication, indirect costs			10%	9 468			10%	9 468	18 936	19 603		
Contingency			1%	947			1%	947	1 894	1 960		
Management and Coordination of Advisory Services Total				105 096				105 096	210 192	217 590	271 210	
B) PARTICIPATION IN WORLD HERITAGE COMMITTEE AND OTHER MEETINGS												
4. Meeting Costs												
WH Committee - 1 meeting per year		CHF 19 750	1	19 750		CHF 19 750	1	19 750	39 500	40 890	40 000	Volunteered time from both paid and volunteered staff in IUCN. Budget retained as previous as COM session duration is unchanged. Various forums, such as the ad-hoc WG preceding COM are placing stress on time and travel budgets to ensure coverage by IUCN
Preparation of Orientation sessions for the Committee [specify]				0				0	0			
WH General Assembly - 1 meeting/biennium						CHF 1 176	1	1 176	1 176	1 217		Assuming UNESCO GA in 2023
WH Centre and Advisory Bodies - 3 meetings annually, completeness check, Ad-hoc WG, IAR Panel, information meeting.		CHF 3 900	1	3 900		CHF 3 900	1	3 900	7 800	8 075		Reduced figure as we assume that post-COVID these meetings will have fewer people meeting in person
Other WH meetings - 3 meetings annually				0				0	0			
5. Project Administration - B			All Subtotals	23 650			All Subtotals	24 826	48 476	50 182		
Project administration, communication, indirect costs			10%	2 365			10%	2 483	4 848	5 018		Idem
Contingency			1%	237			1%	248	485	502		Idem
World Heritage Committee and Other Meeting Participation Costs Total				26 252				27 557	53 808	55 702	40 000	
C) CONSERVATION AND MONITORING												
6. Professional Support												
Fixed costs		CHF 1 012	12	12 144		CHF 1 012	12	12 144	24 288	25 143		No changes in costing from previous biennium As per previous biennium.
Senior Programme Officer		CHF 13 678	2	27 356		CHF 13 678	2	27 356	54 712	56 638	131 308	No change from previous biennium.
WH Conservation Officer		CHF 11 353	10	113 530		CHF 11 353	10	113 530	227 060	235 052		Time distributed between WHP team members.
WH Senior Monitoring Officer		CHF 10 095	12	121 140		CHF 10 095	12	121 140	242 280	250 807		Time distributed between WHP team members.
WH Evaluations and Operations Officer - 65%		CHF 6 827	7	47 789		CHF 6 827	7	47 789	95 578	98 942		Time distributed between WHP team members.

	Unit	Cost per unit	Quantity	2022 [CHF]	Unit	Cost per unit	Quantity	2023 [CHF]	TOTAL BIENNIUM [CHF]	TOTAL BIENNIUM in US\$ (at UN average rate of US\$ 1 = 0.966 CHF)	[IUCN] CONTRIBUTION (estimates from previous biennium)	NARRATIVE
Technical conservation support - Temporary Assistance		CHF 16 250	2	32 500		CHF 16 250	2	32 500	65 000	67 288		Supporting conservation and monitoring work as part of the effort to increase conservation monitoring capacity. There is an urgent need to support conservation monitoring, given the growing strategic importance placed on the conservation of already listed sites and the increasing need to assess and review complex conservation issues and impact assessments related to threatening developments. IUCN continues to closely liaise with the Convention Secretariat on the technical needs and priorities of this work and determines on this basis the most cost-effective deployment of the funds.
			Sub-total	354 459			Sub-total	354 459	708 918	733 870		
7. Expert input from WCPA and IUCN Commission network												
WCPA and IUCN member network involvement in SOC reporting		CHF 19 000	1	19 000		CHF 19 000	1	19 000	38 000	39 337	114 000	As per previous biennium.
External consultant fees			0	0			0	0	0			Budget reduced to zero in costing from previous biennium to support new budget line for temporary assistance (see above).
Sub-contracts [specify]				0				0	0			
Honoraria for experts	Monitoring mission	CHF 2 000	10	20 000	Monitoring mission	CHF 2 000	10	20 000	40 000	41 408	320 000	Estimated missions. This does not include missions that could be postponed in 2022-23 due to COVID
Travel expenses for experts	Monitoring mission	CHF 3 000	8	24 000	Monitoring mission	CHF 3 000	8	24 000	48 000	49 689		
			Sub-total	63 000			Sub-total	63 000	126 000	130 435		
8. SOC Coordination Meetings												
SOC meetings - 2 meetings per year	Trip/person			0	Trip/person			0	0			Not costed separately, and no in-person meetings budgeted for.
			Sub-total	0			Sub-total	0	0			
9. Desk reviews in relation with para. 172 of the OG												
ABs Advisors-Honoraria [specify]				0				0	0			Not costed separately, but noted that this set of requests is becoming a growing and unsustainable drain on resources, and will need to be limited in terms of capacity and timelines.
External consultant fees [specify]				0				0	0			
			Sub-total	0			Sub-total	0	0			
10. Periodic Reporting and Regional Support to State Parties												
Participation in PR meetings - 3rd cycle		CHF 0	1	0		CHF 0	1	0	0			Budget line (previously only CHF1500 pa) removed as (a) we expect this should be possible through virtual meetings and (b) if IUCN contributions are expected in person they can be budgeted for separately by the relevant WHC desk, or the relevant SP(s).
Regional Support to World Heritage Sites		CHF 0	1	0		CHF 0	1	0	0			
			Sub-total	0			Sub-total	0	0			
11. Project Administration - C			All Subtotals	417 459			All Subtotals	417 459	834 918	864 304		
Project administration, communication, indirect costs			10%	41 746			10%	41 746	83 492	86 430		
Contingency			1%	4 175			1%	4 175	8 349	8 643		
Conservation and Monitoring Total				463 379	Monitoring Total				463 379	926 759	959 378	565 308
D) EVALUATION AND ADVICE ON NOMINATIONS												
12. Professional Support												
Senior Programme Officer	Month	CHF 13 678	1	13 678	Month	CHF 13 678	1	13 678	27 356	28 319	54 712	Time distributed between WHP team members.
WH Evaluations and Operations Officer - 65%	Month	CHF 6 827	3	20 481	Month	CHF 6 827	3	20 481	40 962	42 404		Time distributed between WHP team members.
Fixed office costs				0				0	0			
			Sub-total	34 159			Sub-total	34 159	68 318	70 723		
13. Direct costs of Evaluation												
World Heritage Panel - 2 meetings annually	Annual	CHF 28 000	1	28 000	Annual	CHF 28 000	1	28 000	56 000	57 971		Noted that at this stage these costs are in a state of flux due to the impacts of COVID, which reduce travel costs but greatly increase transaction costs re preparation of multiple online meetings. Costings not changed in budget, as we hope that stability will resume, but there will need to be some flexibility in the allocation of costs to this budget if the present disruption continues.
Honoraria for evaluation mission experts	Evaluation mission	CHF 2 000	8	16 000	Evaluation mission	CHF 2 000	8	16 000	32 000	33 126	384 000	Estimated at 8, not 4 as in previous biennium, but will need to reflect actual numbers, which are not predictable.
Travel expenses for evaluation mission experts	Evaluation mission	CHF 1 600	5	8 000	Evaluation mission	CHF 1 600	5	8 000	16 000	16 563		Proposed as 5 in view of SP covering these costs, but will need to reflect actual numbers, which are not predictable.



## **ANNEX IX**

### **Resource Mobilization and Communication Plan 2018-2020**

## Resource Mobilization and Communication Plan 2018 – 2020

**Target 1: World Heritage Fund** Overall US\$ 750,000 (US\$ 250,000 per calendar year)

**Total for 2018-2020:** US\$ 788,943 (fully in line with target for 2018-2020)

**Target 2: Extra budgetary funding for statutory activities and operational activities** Overall US\$ 7,500,000 (US\$ 2,500,000 per calendar year)

**Total for 2018-2020:** US\$ 19,229,551 (target largely exceeded for 2018-2020)

Actions	Expected outcomes	Status of implementation as of 31 December 2019
<b>Develop a stakeholder map</b>	Visualize the environment and setting to identify if a right mix of supporters is achieved	<ul style="list-style-type: none"> <li>Financial data from 2018-2020 used to compile stakeholder map (see below)</li> <li>Stakeholder profiling completed to understand types of contribution to the World Heritage Fund e.g. secondments, assets, equipment, technical assistance, marketing etc. (see attached document)</li> </ul>
<b>Look beyond the usual resources</b>	Identify and broaden the stakeholder group to ensure sustainability and continuity	<ul style="list-style-type: none"> <li>Reflection ongoing on a branding and licensing strategy for UNESCO World Heritage based on recommendation No. 23 of the External Auditor's report on the mobilization of extra-budgetary resources (2017)</li> <li>Launch of a “UNESCO World Heritage Medal Collection” (May 2019) - revenues to be shared between the World Heritage Fund (30%), World Heritage sites (30%) and the implementing partner (National Tokens, 40%)</li> <li>Special event organized during 42 COM raised additional resources for #HelpVirunga campaign, and was widely publicised on social media channels demonstrating the capacity of similar events</li> </ul>
<b>Prospect potential donors and build relationships</b>	Identify potential donors to approach, by matching the appropriate resource mobilization mechanism	<ul style="list-style-type: none"> <li>Annex 5 of Documents 43.COM/5A and 44.COM/5A exemplifies existing and new partnerships with major donors, the private sector and foundations, developed in accordance with the PACT strategy adopted by the World Heritage Committee at its 37th session (2013), and as per guidance in UNESCO Comprehensive Partnership Strategy 206EX/14 (2019)</li> <li>World Heritage Marine Programme launched in October 2018 an international consortium of partners, providing US\$ 9 million to build climate resilience leadership in selected coral reefs and their respective communities. Partners include the Rockefeller Foundation, BHP Foundation, the Nature Conservancy's Reef Resilience Network, the Great Barrier Reef Foundation and the global consultancy in environmental engineering, AECOM</li> <li>Revision of Marketplace platform to attract further funding for specific projects</li> <li>Link to donor page and Marketplace visible on World Heritage section of main UNESCO website</li> <li>Training session with external fundraising provider held by World Heritage Volunteers programme, with attendance of some staff from the World Heritage Centre (March 2019)</li> </ul>



Actions	Expected outcomes	Status of implementation as of 31 December 2019
<b>Engage support for resource mobilization / shared responsibilities</b>	Stakeholders can assist in attracting resources from other groups	<ul style="list-style-type: none"> <li>• Letters sent to all States Parties as per Committee Decision <b>42 COM 14</b>, requesting assistance in fundraising and/or voluntary support in various forms (April, 2019)</li> <li>• The possibility of a State Party 'focal point' from each electoral group, concerning fundraising activities (suggested by Ad hoc working group discussions) included in letter to States Parties (as above)</li> <li>• C2Cs discussed Resource Mobilization during their 7<sup>th</sup> co-ordination meeting (Bahrain, April 2019)</li> </ul>
<b>Develop a strategic communication message</b>	Communicate with IMPACT ensuring suitable channels are employed to target donors	<ul style="list-style-type: none"> <li>• Brainstorming session held with Secretariat (January 2019) regarding outreach material of the World Heritage Centre</li> <li>• Training session with WHC colleagues on how to communicate core messages (April 2019)</li> <li>• Content creation and output diversified to appeal to new audiences e.g. greater focus on human stories and success stories of World Heritage</li> <li>• Social media increasingly integrated in the outreach activities of the Secretariat to mobilize fresh interest in World Heritage affairs</li> <li>• Consideration of interests/motivations/opinions/influencing factors/opposition of potential stakeholders to be understood further, to inform resource mobilization communication activities (within the capacity of the Secretariat)</li> <li>• Online survey in April-May 2019 to understand satisfaction with communication products (World Heritage Review, website etc.) and explore alternatives. There were 344 respondents ranging between 20 to 60 years old. Thirty percent of the respondents were heritage professionals. Most respondents prefer to read in English (80%) while 15% read in French and 6% in Spanish. Fifteen percent of respondents prefer a paper version, 42% prefer an online version (for smartphone, tablet) and 43% would like both paper and online versions. In general, readers do not want to pay for an online app or version of the publication.</li> </ul>

## World Heritage Centre: Stakeholder analysis

**Key outcome:** Ensuring the necessary critical mass of resources to sustain the implementation of the *World Heritage Convention*, both at the statutory and operational levels.

**Stakeholder:** Any group or individual who can affect or is affected by the achievement of the *World Heritage Convention's* objectives.

**Introduction:** A situational analysis presented in the *Resource Mobilization and Communication Strategy* as adopted by the World Heritage Committee in Decision **42 COM 14**, evidences that additional measures to achieve sustainability and continuity in the implementation of the *World Heritage Convention* are necessary. A vital first step in any resource mobilization activity is an analysis of stakeholders to the implementation of the *Convention*. This defines current sources of funding and resource provision, and potential new or broader mechanisms of support.

**Methodology:** Stakeholders to the implementation of the *World Heritage Convention* have been identified through discussion amongst World Heritage Centre colleagues:

### Step 1: Identification of Stakeholders (in alphabetical order)

- Academic institutions e.g. those with affiliations to the *Convention*, UNITWIN Chairs, category 2 centres
- Advisory Bodies to the World Heritage Committee
- Charities with associations to cultural and natural heritage or conservation e.g. National Trusts, Save Britain's Heritage, World Monuments Fund, Global Heritage Fund
- Civil society e.g. concerned citizens, professionals, local organisations
- Foundations e.g. Annenberg Foundation, Charities Aid Foundation, Fondation Chanel, Fondation Franz Weber, Fondation Iris, The Ocean Foundation, Great Barrier Reef Foundation, German World Heritage Foundation, Fondation Prince Albert II
- Interested high-net-worth individuals
- International funding/grant giving bodies e.g. European Union, World Bank
- International NGOs e.g. WWF, Greenpeace, World Heritage Watch
- Local governments/institutions/decision making bodies
- Local communities surrounding World Heritage areas
- Local/regional funding/grant giving bodies
- Media e.g. partnerships with Tokyo Broadcasting System (TBS), Japan and ZDF, Germany; GSP – OurPlace World Heritage Ltd and Our Place Publishing Ltd, New Zealand
- Other IGOs and Specialized Agencies e.g. UNWTO, UNEP
- Partners of one off events e.g. Architecture Week Prague, Czech Republic; National Tokens, Belgium
- Philanthropy
- Private businesses with an interest in World Heritage e.g. tour guides, food outlets surrounding sites, airlines, travel operators e.g. partnership with Seabourn, USA and Expedia, USA
- Private Sector partnerships e.g. Google Inc., Jaeger-LeCoultre, Switzerland, Kobi Gaphis, Japan; Mercedes-Benz, China; Montblanc International GmbH, Germany; Hachette, UK
- Special interest groups e.g. volunteers and established friend's organisations e.g. NFUAJ (National Federation of UNESCO associations in Japan) and DeNa, Japan
- States Parties to the *Convention* (including National Commissions)
- Tourists and visitors to World Heritage sites
- World Heritage sites

## Step 2: Understanding Stakeholders

To understand the Stakeholder group further, their potential contributions to the implementation of the *Convention* were also considered:

Stakeholder	Contributions e.g. funding, resources, equipment, promotion, human capacities
Academic institutions	Think tanks and bridge builders between academia, civil society, local communities, research and policy-making and category 2 centres; capacity building.
Advisory Bodies	Human and operational resources
Charities	Funding, promotional activities, capacity building
Civil Society	Often play a key role in the management of World Heritage sites, promotional activities, capacity building
Communities	Promotional activities, capacity building, local and site management
Foundations	Funding and capacity building
Interested high-net-worth individuals	General and specific funding
International funding/grant giving bodies	General and specific funding
International NGOs	Promotional activities, capacity building, local management
Local governments/institutions/decision making bodies	Funding, promotional activities, capacity building
Local/regional funding/grant giving bodies	Sporadic project funding and promotional/capacity building contributions
Media	Promotional partnerships
Other IGOs and Specialized Agencies	Regular programme partnerships and funding e.g. COMPACT and Rapid Response Facility
Partners of one off events	Sporadic project funding, promotional/capacity building contributions
Philanthropists	General and specific funding, including for legacies
Private sector businesses and partnerships	Funding linked to specific project work, capacity building and promotional activities
Special interest groups	Promotional activities, capacity building, local management, sporadic funding
States Parties to the Convention including National Commissions	Compulsory contributions, voluntary contributions, funds-in-trust, human capacities to the Secretariat, hosting of capacity building conferences and thematic seminars, specific project work, one off projects on Marketplace
World Heritage sites	Promotional activities, capacity building, local management, sporadic funding

Several stakeholders offer significantly more than financial contributions to the implementation of the *World Heritage Convention*, yet these contributions are difficult to quantify in measurable terms.

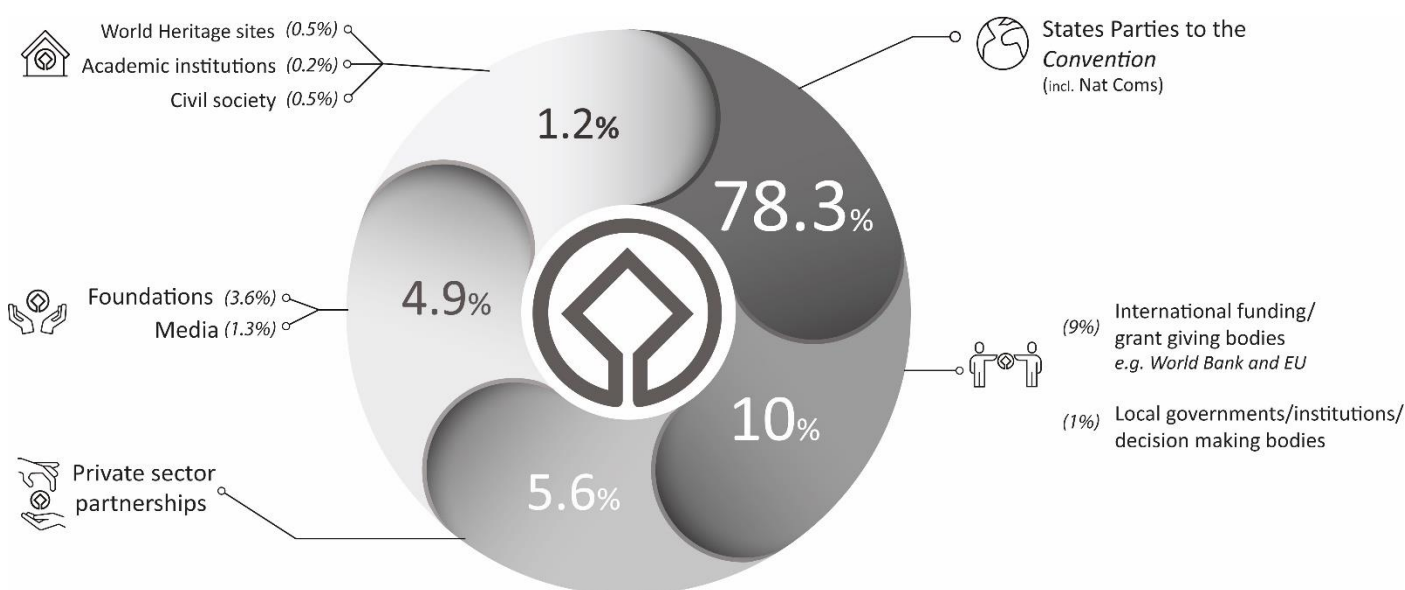
### Step 3: Rank Stakeholders

Using **financial data** from 2018-2020, the identified stakeholders have been ranked according to their financial contributions to the World Heritage Fund and the provision of extrabudgetary funds. Financial data has been exclusively employed for this purpose as the only quantifiable data available. It has not been possible to measure promotional activities, management capacities etc. provided by stakeholders, even though it is acknowledged that these support mechanisms are crucial to the successful implementation of the *Convention*.

Financial contributions for the calendar years 2018-2020 comprise: additional voluntary contributions paid by States Parties to the World Heritage Fund; amounts donated to specific projects; human capacities and secondments sponsored by State Parties to the Secretariat in financial terms. Private sector businesses, partnerships and partners of one off events as identified in Step 1, have been combined for this step.

Ranking using this method, resulted the following stakeholders to the *Convention*:

### Step 4: Develop a Stakeholder Map



### Step 5: Review the funding sources

The diagram shows clearly that the implementation of the *Convention* is dependent upon the funding of its States Parties who have contributed 74.6% of the funds received in the calendar years 2018-2020.

The diagram also displays that International funding/grant giving bodies are a growth area, which could be targeted further in Resource Mobilization strategies. This is consistent with the results of the online consultation on the preparation of the 41 C/4 and 41 C/5 documents requested by the General Conference (see Document WHC/21/44.COM/INF.5A), where 73% of the respondents have identified the "international finance organisations, including regional development banks" as the main funding opportunities, far before foundations (49.2% of the respondents).