The below Action Plan for World Heritage in Latin America was adopted at the Periodic Reporting Meeting for Latin America (Cartagena de Indias, Colombia, 25 to 27 October 2004) and edited to include comments received from participants. It should be read in conjunction with the Strategic Framework for Action and Regional Action Plan for World Heritage presented in chapter 6 of the regional periodic report and endorsed by the World Heritage Committee at its twenty-eighth session (decision 28 COM 16).

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1. Crosscutting strategic objective: Improve the overall framework for the implementation of the World Heritage Convention

Expected outcome

- · Strengthened institutional and legal arrangements for heritage conservation and management.
- Established inter-institutional and inter-sectoral cooperation.
- Integration of heritage conservation and management in territorial and development planning.
- Recognition of the role of heritage as an essential component in the life of the communities. (Art. 5 of Convention)

Action	Responsibility ¹	Priority	Timeline
Broad participation in heritage conservation and management	***************************************	·	
1.1. livite States Parlies to adhere to other international, regional and sub regional instruments for the protection of natural and cultural heritage.	WHC		2006
1.2. Undertake appropriate tasks before corresponding government entities to ratify international instruments.	States Parties	l	2006
1.3. Improve interactive and permanent communication amongst all stakeholders linked to the World Heritage Convention.	WHC States Parties	: (2007
1.4 Identify best practices on the involvement of non-governmental organizations and community organizations in heritage conservation and management and disseminate them within the region	States Parties WHC	<u>l</u>	2008
1.5. Involve non-govenimental organizations and community organizations in heritage conservation and management.	States l'arties		2006
Institutional Arrangements			
1.6. Establish mechanisms for larger coordination and collaboration amongst agencies and sectors associated with World Heritage within the States Parties, such as the Creation of National World Heritage Committees.	States Parties	1	2006
1.7. Create mechanisms for larger coordination and collaboration amongst agencies and sectors associated with World Heritage properties, such as the creation of World Heritage site commissions.	States Parties		2006
1.8. Promote participatory processes for the conservation and management of World Henlage properties so as to broaden and enhance the framework for analysis, assessment and decision-making, based on a larger diversity of visions, know-how and experience of different social actors.	States Parties	:	2005

WHC: includes the World Heritage Committee, the UNESCO World Heritage Centre and the Advisory Bodies; States Parties: includes institutions with management authority and World Heritage site managers.

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Subject The entries and a control

General Policies for World Heritage			
1.9. Inscribe heritage conservation in political agendas on the national and international level.	States Parties	1	2008
1.10. Encourage the participation of the sciences in heritage conservation, promoting that results from research are accessible, widely disseminated and applicable to the field.	States Parties	1	2007
1.11. Develop agreements and promote cooperation amongst diverse government agencies, site commissions and universities.	States Parties]	2008
1.12. Promote institutional strengthening in heritage agencies.	States Parties	1	2007
1.13. Generate and strengthen financial mechanisms for sustainable heritage conservation and management.	States Parties	J	2007
1.14. Promote the World Heritage Convention as a tool for respect for cultural and natural diversity in the region.	States Parties	. 1	2010
1.15. Review the effectiveness and appropriateness of national legal and institutional frameworks and policies for cultural and natural heritage conservation and management.	States Parties]	2008

2. Strategic Objective of the World Heritage Committee: Strengthen the $\underline{\text{Credibility}}$ of the World Heritage List

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Expected outcome

- · Updated heritage inventories.
- Establishment and harmonisation of Tentative Lists on the sub-regional level.

Action	Responsibility	Priority	Timeline
General Framework	***************************************	<u> </u>	<u> </u>
2.1. Develop (sub-) regional and national workshops to promote the	WHC	1	2006
reflection on the basic concepts of the Convention and the Operational	States Parties	:	
Guidelines: authenticity and integrity, significance, outstanding			
nniversal value, etc.			
Natinnal Inventories		<u></u>	
2.2. Update national inventories and Tentative Lists to duly attain a	States Parties	<u> </u>	2007
larger representativity of categories and types of properties, and promote			
the participation of different social actors in said process (institutions,	The late of the same		:
advisory bodies, local agencies and communities).	11 - 17 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1		
2.3. Systematise heritage information using geographic information	WHC	2	2008
systems so as to improve national inventory and Tentative List tasks.	States Parties		
Thematic Studies and Expert Meetings			
2.4. Develop seminars, courses and workshops on:	WHC	i	2005-2008
Relationship between biodiversity and cultural diversity and the	States Parties		
tangible and intangible dimensions of heritage.			
2. Relationships between conventions, regional agreements and			
programmes related to heritage safeguarding: WH, CBD, Intangible			+
heritage, Illieit Traffic, CITES, the Hague Convention, Ramsar, MAB,		1.444.7.1.4	1 1 1 1 1
etc.			
3. Evolution of eoncepts and application of World Heritage Convention.			
4. National Inventories and Tentative Lists.			
5. Flarmonisation of Tentative Lists and the establishment of the World	Į.		
Heritage List.	1		
6. Emerging themes: enltural landscapes, modern heritage, management			

guidelines and methodologies, etc.			1
Tentative Lists	······································		<u></u>
2.5. Promote regional cooperation and integration through trans-	WHC	2	2006
boundary and serial properties, cultural itineraries, etc., for larger	States Parties		
understanding of significance and anthenticity of properties and for			
revitalising relationships that contribute to their sustainability.	<u>.</u>		
2.6. Publish updated Tentative Lists on the World Heritage Web site.	WHC	2	2007
Nominations for the World Heritage List			
2.7. Prioritise nominations of properties in under-represented categories	States Parties	<u> </u>	2005
that contribute to a balanced representation of the cultural and natural			
diversity of the region.			
2.8. Promote nominations of transboundary and serial properties to	States Parties	<u> </u>	2006
promote integration and regional cooperation (e.g. Qhapac Nan, East			
Pacific Marine Corridor, etc.)			

3. Strategic Objective of the World Heritage Committee: Ensure the effective conservation of World Heritage properties

Expected outcome

- · World Heritage sites as examples of best practices and methodological approaches.
- Integrated, appropriate and value-driven management of heritage properties.
- Heritage conservation and management practices as tools for integrated development of communities.

Action	Responsibility	Priority	Timeline
World Heritage conservation as a tool for heritage conservation and man	agemeut		
3.1. Compile reference materials and documentation about values, significance, authenticity, integrity and site management and make it available to States Parties and site managers.	WHC	I	2005
3.2. Develop workshops on emerging themes such as significance assessment, authenticity and integrity.	WHC	l	2005
3.3. Establish statements of significance for World Heritage properties.	States Parties	gates Bases	2006
3.4. Identify, analyse, systematise and disseminate best practices in conservation and management of cultural and natural heritage.	WHC	2	2007
Heritage cunservation and management practices	Alega di Najari di Afrika	e aguard dig	
3.5. Review documentation and cartography in the dossiers of World Heritage Properties to identify gaps and needs.	WHC	İ	2005
3.6. Complete, revise and update doctmentation and cartography of World Heritage properties and their buffer zones based on identified gaps and meds and on established guidelines for the nomination of sites for inscription on the World Heritage List.	States Parties	2	2005
3.7. In accordance with procedures established by the World Heritage Committee, advance on the re-nomination of World Heritage properties that require revisions to the boundaries and/or buffer zones and to the values and significance that warranted their inscription.	States Parties	2	2008
3.8. Develop (a) regional training workshop(s) on the management of the cultural and natural heritage and risk preparedness as required.	WHC	l l	2006

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3.9. Develop strategies to formulate, complete or update management plans	States Parties	1 .	2006
for World Heritage Properties, seeking their integration in territorial and	States Lattics		2006
development planning.			
3.10. Formulate/ complete/ revise management plans for all sites inscribed	States Parties		2010
on the World Heritage List according to established guidelines and	States Farites	1	2010
standards to ensure their effectiveness.			
3.11. Establish inter-institutional and inter-sectorial collaboration	States Parties	2	2008
niechanisms for heritage management, for example National World	Diaces (arrics	-	2006
Hentage Committees, Site Commissions, etc.			
3.12. Generate and strengthen linancial mechanisms to improve heritage	States Parties		2005
conservation and management.	States Faines	1	2003
3.13. Increase, iti quantity and quality, human resources to enhance	States Parties	l	2005
heritage conservation and management practices.			
Munitoring, evaluation and reporting			
3.14. Compile basic information for inscribed properties: nomination	States Parties	l	2005
dossier, evaluation from Advisory Bodies, World Heritage Committee			
decisions, reactive monitoring reports, periodic reports, etc., as baseline		i - Jana	
documentation to systematise monitoring and management at sites.			
3.15. Compile reference materials/ documentation on monitoring and	WHC		2006
evaluation and make it available to States Parties and site managers to			
promote adequate and continuous monitoring.			
3.16. Undertake workshops for the identification and development of key	WHC		2007
indicators for monitoring, widely disseminating their applicability as tools			1.7
for qualitative and quantitative evaluation of the efficacy of management			
and for adaptative management.			
3.17. Revise and integrate methodologies in management plans for	States Parties	l	2010
objective monitoring and evaluation of World Heritage Properties.			
3.18. Promote the participation of Advisory Bodies in objective monitoring	States Parties	2	2006
and evalttation to foster dialogue between them and States Parties.	WHC		

4. Strategic Objective of the World Heritage Committee: Promote the development of effective capacity building in the States Parties

Expected outcome

- Improved institutional and stakeholders capacities for heritage conservation and management.
- Continuity in institutional and technical capacities.

Action	Responsibility	Priority	Timeline
Capacity building strategies and programmes			<u> </u>
4.1. Develop a preliminary inventory of training opportunities and	States Parties	l l	2005
installed capacities, with emphasis on heritage management and risk preparedness, to set the basis for Regional Training Strategies.			
4.2. Define target grottps for training: decision-makers, site managers,	States Parties	i I	2005
heritage professionals and specialists, local communities, etc, and tailor	men (male)		445
training initiatives accordingly.	·.		
4.3. Develop an expert meeting on training and capacity building to	WHC	· .	2005
evaluate and formulate training programs on heritage management.			
4.4. Design a capacity building program for site management, based on	WHC	2	. 2006
identified successful experiences in the region with special components,	214 3 44 5 4 7 4 75		11 h -
as required, for disaster preparedness.		<u>.</u>	

4.5. Make available to States Parties and site managers of World	WHC	l I	2005
Heritage Properties publications and manuals edited by UNESCO and		·	1
Advisory Bodies regarding heritage management.		:	
4.6. Organise brief, intensive training courses on priority themes:	WHC	I	: 2005
application of the Convention, of international documents and tools			
regarding heritage conservation and management, etc.			**
4.7. Make appropriate use of evaluation and monitoring reports for	WHC	2	2006
capacity building purposes.	States Parties		
4.8. Disseminate results of regional workshops and meetings and their	WHC	. 2	2006
use for training opportunities in the local, national and regional scale.	States Parties	· .	
4.9. Promote research, based on identified needs, on hentage themes and	States Parties	2	2007
share results amongst interested World Hentage parties.			i i
Capacity building in States Parties			
4.10. Develop comparative analysis of legal tools for bentage	WHC	2	2006
conservation in the States Parties from the region to advance experience	States Parties		1
exchange (through publications and seminars) and improve and update			
legal practices.			:
4.11. Strengthen institutions related to lientage management.	States Parties	2 - 2	2010
4.12. Develop strategies and stimuli to guarantee the continuity of	States Parties	2	2006
trained heritage professionals and specialists associated with heritage		:	
management,		· .	11.25%
4.13. Develop systems that ensure continuous training for communities	States Parties	I .	2008
related to heritage sites and related cultural expressions.	1		
4.14. Evaluate the need and feasibility of establishing a roster of	WHC	2	2006
available experts, in specific themes, for the region.			

5. Strategic Objective of the World Heritage Committee: Increase public awareness, involvement and support for World Heritage through communication

Expected outcome

- Adequate dissemination of the objectives, concepts, and implications of the Convention and its Operational Guidelines.
- · Improvement in formal and informal education in different levels on heritage issues.
- · Strengthened communication and exchange in different levels

Action	Responsibility	Priority	Timeline
Awareness building		1	
5.1. Develop national strategies for heritage communication and outreach in each State Party.	States Parties	, I	2005
5.2. Distribute dissernination materials on the Convention (in digital format) for States Parties to use and reproduce as needed.	WHC	I	2005
5.3. Implement a regional workshop on site interpretation and presentation.	WHC	2	2007
5.4. Develop a regional workshop for the media to raise awareness on heritage and its protection and to foster collaboration and support in conservation and management endeavours.	WHC States Parties	2	2006
5.5. Institutionalise recognitions for NGO's, foundations, communities, media, etc., for distinguished contributions to heritage conservation and protection.	WHC States Parties	2	2008
5.6. Declare an International World Heritage Day.	WHC	I	2006

5.7. Develop a Regional Forum for World Heritage to promote	WHC	1	2010
partnerships under a vision of "shared heritage, common responsibility".			
Education			
5.8. Strengthen and adapt to the realities and needs of each country the World Heritage in Young Hands programme as a tool for communication and education for conservation and development.	States Parties	ì	2007
5.9. Promote the inclusion of heritage themes in education curricula in all levels.	States Parties	l	2006
5.10. Promote research projects on cultural and natural heritage and widely disseminate their results to foster understanding, valorisation and social appropriation of heritage.	States Parties]	2010
Networking	,,		
5.11. Structure in the World Heritage Centre's web page an informative section for the Latin American region available in Spanish.	WHC	l	2005
5.12. Promote the use of the web page as a forum for discussion and experience exchange.	WHC	<u>l</u> .	2006
5.13. Relate World Heritage dissemination efforts in Latin America with existing initiatives in the region.	WHC	2	2005

6. Framework for the implementation of the Action Plan

Strategies

- Establish a regional coordination structure between the World Heritage Centre and States Parties for the implementation and monitoring of the Action Plan.
- Coordinate on the national level to implement the Action Plan and to manage the participation of interested parties: Advisory Bodies, non-governmental organizations, local communities and better use existing agencies and institutions (tourism, natural resources and environment, national parks, education, foreign affairs, etc.)
- Distribute the summary Periodic Report and the States Parties periodic reports, within the States Parties, amongst agencies and institutions with heritage mandates for wider dissemination and knowledge.
- Coordinate for the implementation of proposed actions amongst institutions on the national level and site managers and promote strategic alliances amongst different stakeholders.

Potential partners

- Advisory Bodies: ICOMOS, IUCN and ICCROM
- Local institutions and institutions with regional mandates (ICA)
- Specialised institutions in States Parties: national parks, geographical institutes, conservation centres, National Commission for Space Activities (CONAE), etc.
- Training entities: public and private universities, centres such as CATIE, etc.
- Institutions related to heritage management
- Institutions with related mandates (tourism, education, culture, environment, etc.)
- National and international non-governmental organizations related to heritage (World Wildlife Fund (WWF), The Nature Conservancy (TNC), Wildlife Conservation Society (WCS), The Getty Conservation Institute (GCI), World Monuments Fund (WMF), amongst others.

Intergovernmental organizations: Organization of Ibero-American Sates (OEI), Organization of American States (OEA), Convenio Andrés Bello (CAB), etc.

Funding

Promotion of the Latin America and Caribbean Action Plans amongst potential donors (World Bank, Inter American Development Bank, United Nations Foundation, foundations, teclmical cooperation agencies, etc.)

Monitoring and evaluation mechanisms

Periodic evaluation on the level of implementation of proposed actions through annual written reports, based on key indicators that will allow for an objective, qualitative and quantitative measurement of the rate of progress.

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Evaluation workshop in 2008.