

Direction Générale des Antiquités

Le Directeur Général

Ref-929

Mr. Kishore RAO
Director of the World Heritage Center
UNESCO
Paris

Beirut, 19 March 2015

Dear Mr. RAO,

Following the recommendations issued during the 37th session of the World Heritage Committee, namely Decision 37 COM 7B.52 (July 2013) - Tyre, Lebanon (C299), the State Party was requested to submit an updated report on the state of conservation of the property and the implementation of the recommendations of the committee, for examination by the World Heritage Committee at its 39th session in 2015.

In response to this request, the State Party would like to submit the following summary report on the state of conservation of Tyre World Heritage Site.

The situation of the DGA as described in both previous reports of August 2012 and January 2013 is almost the same. Nevertheless, major evolution are expected to happen in 2015 especially with the fund secured to prepare a management plan for Tyre World Heritage Site. Also, the State Party would like to update the WHC on the recommended actions of the 37th session at a later stage, once the progress on the finalization phase of the management plan is reached. The target date would be September 2015.

Hereafter, the State Party will summarize the major accomplished actions since January 2013 until today. Also, it will highlight the ongoing actions on both Al Bass and the City sites. Those actions were part of our Action Plan submitted to the WHC in our previous reports and according to which the Center has evaluated the progress on the state of conservation in 2012 and 2013. An updated version of this Action Plan is attached to the present document.

1- the accomplished activities and actions:

- a) The DGA succeeded in recruiting 21 archaeologists in addition to 80 guards of which 15 guards were dedicated to Tyre WH site. Two additional archaeologists will help to reduce the load from the Tyre WH site manager. Also, Museum archaeologists will be dedicated to the management of the Tyre Site Museum that is under preparation (Objective One – Action 1.2.a,c).
- b) The archaeologists recruited for the museum will do the inventory of the finds stored at the site warehouses (Objective Two – Action 2.2.b).
- c) A field work training for a number of graduate and undergraduate students was accomplished in training field school sites in Beirut. Their training focused on the urban excavations using the single context approach in the techniques of excavation and recording. They are back to Tyre and they are working on site in order to assist the local managers of the site in their duties (Objective Eleven – Action 11.1.c).
- d) Three archaeology teams worked on site during the last seasons 2013-2014. The Spanish mission who worked at the Phoenician necropolis site and in the city site in order to prepare a sector for further investigations targeting the pre-classical periods. The AUB team worked on a so called Phoenician temple remains in the City Site. The Lebanese-Spanish Underwater team worked on the submerged jetty of the northern harbor of the city (Objective Ten – Action 10.1.c,d).
- e) Two volumes (Hors-Série IX) were published in BAAL by Maria Eugenia Aubet about the Phoenician cemetery of Tyre Al Bass in 2014. In addition, to a number of articles about the different aspects of research in Tyre were also published in BAAL Hors-Série X (Objective Ten – Action 10.2.d,e).

2- Ongoing actives and actions:

- a) The DGA has signed a partnership agreement with Italy and Tunisia in Dec 2013 in order to apply the ARCHEOMEDSITES project funded by the EU. The DGA has chosen Tyre WH Site in order to implement the different activities within the framework of this project. Namely, the drafting of a site management plan and implementing activities to enhance the level of cultural awareness.

Consequently, a number of national and international experts have been recruited in order to perform the needed analyses for the preparation of the management plan *i.e.* archaeological context analysis, legal analysis and culture based SWOT analysis. A workshop will be held at the DGA on the 21st of March 2015 in order to put a common strategy for the foreseen management plan (Objective One – Action 1.1 / Objective Nine – Action 9.1-2.a,b).

A GIS expert is also recruited within the framework of the project in order to carry on the Archaeological Map of Tyre and to carry on with the organization of the data in the site database. This will help in the preparation of the management plan and will help for a better decision making process (Objective Two – Action 2.1.c / Objective Three – Action 3.1.a and Action 3.2.a).

The expert team working on the management plan will also take into consideration the recommendation of the WHC regarding the boundary modification request submitted by the state party. A coherent approach will be adopted in order to homogenize the DGA actions regarding this issue within the framework of the global management plan (Objective Five – Action 5.2c). a comprehensive report will be submitted to the WHC once the study is done in order to reply to the recommendations sent to the State Party after the Center has studied the submitted “Minor Boundary Modification Request”.

Within the framework of the management plan preparation the DGA will try to finalize the endorsement of the marine protection zone previously presented to the ministry of transport (Objective Four – Action 4.1.a,b).

Throughout the duration of the ARCHEOMEDSITES project 2014 - 2015, the DGA has been in continuous close contact and consultation with the local stakeholders, mainly the Municipality and the CDR (Objective Eight – Action 8.1.a-c).

Through this project’s voluntary activities, the DGA will undertake minor enhancement and maintenance interventions on site namely regarding the establishment of waste bins, fencing and information panels dedicated specifically to the WH status and OUV’s in collaboration with the local community (Objective Six – Action 6.4.a,b).

Moreover, an educational program is in preparation for over 120 awareness sessions at schools in Tyre. An outreach educational activity based on an innovative idea (the Tyre Heritage Trailer) is also under preparation to be implemented during summer 2015 (objective Twelve – Action 12.1.a-c).

On the level of the institutional strengthening of the DGA, the ARCHEOMEDSITES project envisage to implement around mid-2015 a two days’ workshop with national and international experts in the strategic planning, management and maintenance of world heritage sites (Objective Eleven – Action 11.1.d).

A dedicated publication will be covering all the previously mentioned activities within the framework of the ARCHEOMEDSITES project (Objective Ten – Action 10.3).

- b) On the other hand, the coordination between the DGA and the CDR CHUD program is taking place on different levels.

The Saida-Naqoura Highway investigation project has been delayed and will kick off beginning April 2015. A team headed by Dr. Wissam Khalil from the Lebanese University will be in charge for the implementation of the different activities and excavations along the Highway path from Ramali area to the limit of Tell el Maachouk (Objective Three – Action 3.2.a-c).

The conservation works targeting selected surfaces and structures (BTAP phase 1) has started beginning 2015 (Objective Six – Action 6.1.a). Consequently, as per the recommendations of the WHC a workshop is planned for April 2015 in order to address the different conservation methodologies applied and the raised issues during the implementation of the works.

The conservation of the mosaics has also started beginning 2015 and the applied methodologies will be also subject to the experts discussions during the above mentioned workshop.

This workshop is responding directly to the recommendations of the reactive monitoring mission and will allow the DGA to have an independent external expert view and opinion about the different implemented actions (Objective Six – Action 6.6.a-c).

We trust that the above mentioned actions comply with the needs of the WH status of the site and the different recommendations of the WHC.

We thank you for your continuous concern and interest in Tyre World Heritage Site.



Sarkis El Khoury
Director General

S. El Khoury

Objective One: Strengthen the Human and Financial Capacities of the DGA					
Activity 1.1: External funding provision and outsourcing for specific jobs and assignments related to the management of Tyre WH Property					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012	a. Short term recruitment of 3 experts to respond to the 35 th WH Committee decisions	AFD (42,000 \$)	1 st contract: Documentation March - June 2012	Completed (End of June 2012)	
			2 nd contract: Inventory March – Sept. 2012	Completed (End of Sept. 2012)	
			3 rd Contract: Reporting to WH Center and boundary modification March – February 2013	Completed (end of Feb. 2014)	
	b. Short term recruitment of an archaeologist to complete the documentation	AFD (4,400 \$)	4 th contract: Documentation November-December 2012	Completed (End of December 2012)	
	c. External funding provisions for better site management	GoL and WB	2012	Completed	Office furniture and IT equipment for the DGA
AFD (86, 132 Euros)		2012	Completed (July 2012)	Topographic equipment and diving equipment were purchased for the SAC	
2013-2014	d. Short term recruitment of two contractual archaeologists to do the inventory of objects	DGA staff	2013-2014 (18 months each)	Cancelled This activity shall be done After the DGA recruitment process ends by April 2015	There has been a change in the plan. The DGA newly recruited staff will undertake the inventory after they join the DGA in one month time (April 2015)
	e. Short term recruitment of two underwater archaeologists for the documentation and inventory of the underwater archaeology		2013-2014 (18 months each)		
	f. Recruitment of external local experts for other management urgent issues until DGA recruitment process is operational	N/A	2013-2014	Not Started	
2012-2014	g. External funding provision to implement phase III as per the PAD of the CHUD Urban Project	AFD Amount to be specified after the official approval	2013-2014	Started	Preliminary approval on funding the 3 rd phase of the project has been achieved- Launching of the Design of phase III started

Objective 1 - Activity 1.1	2014							2015							
Follow up Actions	Feb	Mar	Apr	May	Jun	Jul	Aug - Dec	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug - Dec
a. Short term recruitment of 3 experts to respond to the 35 th WH Committee decisions															
b. Short term recruitment of an archaeologist to complete the documentation															
c. External funding provisions for better site management (completed by July 2012)															
d. Short term recruitment of two contractual archaeologists to do the inventory of objects, it will be done by DGA staff															
e. Short term recruitment of two underwater archaeologists for the documentation and inventory of the underwater archaeology , postponed until further notice															
f. Recruitment of external local experts for other management urgent issues until DGA recruitment process is operational															
g. External funding provision to implement phase three of the CHUD urban project															

Objective One: Strengthen the Human and Financial Capacities of the DGA					
Activity 1.2: Increase the number of DGA contractual and/or permanent WH Site employees					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Contractual recruitment of 21 guards dedicated for Tyre WH Site	Included within the DGA annual budget	2013	Completed Sep 2014	15 guards are currently working in Tyre
2013-2014	b. Contractual recruitment of a WH management team	Included within the DGA annual budget	2013-2014	on hold	call for applications were announced , no applicants submitted
	c. Provision of staff for the museum and other on-site facilities provided through the CHUD project	N/A	2013-2014	Not Started	Budget could become available through DGA and /or the different institutions and/or through external funding

Objective 1 - Activity 1.2	2014					2015											
	Mar - Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec
a. Contractual recruitment of 21 guards dedicated for Tyre WH Site																	
b. Contractual recruitment of a WH management team																	
c. Provision of staff for the museum and other on-site facilities provided through the CHUD project																	

Objective Two: Enhance Documentation and Inventory					
Activity 2.1: Compile an inventory of documentation					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Compile the documentation by external expert	AFD (c.f. Activity 1.1; action a)	March - June 2012	Completed (End of June 2012)	
	b. Create a digital inventory of existing and compiled documentary material	DGA	March - December 2012	Completed (December 2012)	
2013-2014	c. Organize the compiled material in one easy to use database	DGA	April 2013-2014	Not started	

Objective 2 - Activity 2.1	2014					2015										
Follow up Actions	Jan	Feb	Mar	Apr	May - Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct-Dec	
a. Compile the documentation by external expert (completed by the end of June 2012)																
b. Create a digital inventory of existing and compiled documentary material																
c. Organize the compiled material in one easy to use database																

Objective Two: Enhance Documentation and Inventory					
Activity 2.2: Organize and update the inventory of archaeological objects					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Update the old special finds records and document the state of conservation of Tyre special finds stored at the National Museum	AFD (c.f. Activity 1.1; action a)	March – Sept. 2012	Completed (End of September 2012)	
2012-2014	b. Create an inventory of on-site stored archaeological objects	DGA	April 2015- onwards	Delayed	Staff were recruited for this purpose by DGA

Objective 2 - Activity 2.2	2014							2015						
	Jan	Feb	Mar	Apr	May	Jun	July - Dec	Jan	Feb	Mar	Apr	May	Jun	Jul-Dec
a. Update the old special finds records and document the state of conservation of Tyre special finds stored at the National Museum														
b. Create an inventory of on-site stored archaeological objects														

Objective Three: Complete the Archaeological Map of Tyre					
Activity 3.1: Prepare a preliminary archaeological map of Tyre					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Integration of previous survey results and relevant data into the GIS database	DGA and AFD (c.f. Activity 1.1; action a)	March - Sep 2012	Completed (End of September 2012)	Integration of old survey results, archaeological data and other data to produce the distribution maps published in the DGA report (2012: 75-76, 92-93, 145)
		DGA and AFD (c.f. Activity 1.1; action b)	Nov – Dec 2012	Completed (Mid January 2013)	Further historical data and plans were integrated into the GIS to produce a preliminary working document for the boundaries and BZ published in this report (DGA, 2013)
		DGA	Jan 2013	Completed (Mid January 2013)	Integration of the recent DGA geophysical survey results along the highway and plot num.2111
		DGA	2013	Postponed 2015	Despite all the work that has been done, more data still need to be integrated into the GIS. Works were interrupted due to the resignation of the GIS expert. This work will be resumed by Archeomedsites project

Objective 3 - Activity 3.1	2014								2015							
Follow up Actions	Jan	Feb	Mar	Apr	May	Jun	July	Aug/ Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug/ Dec
a. Integration of previous survey results and relevant data into the GIS database																

Objective Three: Complete the Archaeological Map of Tyre					
Activity 3.2: Geophysical survey and test trenching to complete the archaeological risk map					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Highway investigations and the integration of data into the GIS	CDR – DGA (app. 150,000 \$ for zones 1 and 2 only)	Archaeological evaluation: Watching brief and 3 quick mechanical soundings over zone 1 of Abbassiyeh - Burj el Chemali section March – December 2012	Completed beginning of 2014	Monitoring of works and reporting through the DGA archaeologist based in Tyre , the investigations did not reveal any archaeology in the investigated areas.
			Geophysical investigations over Zones 1 and 2 of Abbassiyeh - Burj el Chemali section September - November 2012	Partial investigations over zone 1 Delayed till April 2015	The geophysical survey had to be postponed till next spring (March – June 2013) due to the changing weather conditions and the delay on budget approval by CDR
			Archaeological evaluation including intrusive and non-intrusive investigations over Zones 1 and 2 of Abbassiyeh - Burj el Chemali section according to the DGA methodology submitted to the CDR on Oct 2012 Feb 2013-2014	Not started (April 2015)	Work will start upon the finalization of the archaeological teams' contracts
		N/A For the remaining part of the highway	2014 - onwards	Not started	No funds are yet available to complete the highway development. However, the CDR is aware of the need to do the heritage impact assessment over the remaining parts of the highway prior to its expropriation in order to mitigate the impact of development (if needed) at an earlier stage.

Objective Three: Complete the Archaeological Map of Tyre					
Activity 3.2: Geophysical survey and test trenching to complete the archaeological risk map					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	b. Investigations on private properties within the context of preventive and development archaeology and the integration of data into the GIS	DGA and Developers/owners	Excavations: parcel 1627 - Jal el Baher 2010-2012	Completed End of November 2012	
			Geophysical survey: parcel 2111 - modern town of Tyre December 2012	Completed 2 nd of December 2012	
			Archaeological evaluation: parcel 1243 - modern town of Tyre 2013	Completed End of 2013	A geophysical survey took place prior to giving the permit to build. The survey results were positive and the DGA is planning to expropriate the land
2013-2014	c. Investigations on public properties (D) and the integration of data into the GIS	CDR- DGA	Archaeological evaluation: parcel 1598 – Al Chawakir Spring 2013	Not Started	The government is planning to build a public hospital over this plot. The DGA will do Geophysical survey prior to the license development approval. If soundings and/or excavations are required the CDR will provide the necessary funds. The possibility of changing the location of the hospital shall depend on the results of the archaeological investigations.
		DGA	Geophysical investigations over the public areas at Al Chawakir (D2 non built properties) Spring 2013- end of 2013	Not Started	The DGA is preparing a working program for undertaking surveys during 2013. It will be presented to the WH Center once finalized.
		N/A	Geophysical investigations over the other non-investigated public areas at Tyre (D1 and D2) 2014	Not started	

Objective 3 - Activity 3.2	2014							2015							
	Jan	Feb	Mar	Apr	May	Jun	July - Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug - Dec
a. Highway investigations and the integration of data into the GIS															
b. Investigations on private properties and the integration of data into the GIS															
c. Investigations on Public properties (D) and the integration of data into the GIS															

Objective Four: Provide Legal Protection for the WH Property and its Setting					
Activity 4.1: Establish a Marine Protection Zone (MPZ)					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012	a. Prepare and submit a marine protection decree project proposal to the Minister of Culture	DGA	Preparation of draft proposal: June 2012	Completed	
			Submission of proposal to the MoC Jan 2013	Completed	
			Approval of the Minister of Culture Dec 2012	Delayed (till Feb 2013)/ Postponed	
2013-2014	b. Sanction the MPZ decree by the Council of Ministers	DGA	March 2013- mid 2014	Not started	The MPZ proposal is awaiting the Minister of Culture approval in order to be submitted for the Council of Ministers. The political environment did not allow this plan to proceed

Objective 4 - Activity 4.1	2014							2015							
	Jan	Feb	Mar	Apr	May	Jun	July - Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug - Dec
a. Prepare and submit a marine protection decree project proposal to the Minister of Culture															
b. Sanction the MPZ decree by the Council of Ministers															

Objective Four: Provide Legal Protection for the WH Property and its Setting

Activity 4.2: Transfer the legal ownership of the WH property to the MoC-DGA

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2013-2014	a. Prepare all relevant documentation and submit the request to relevant authorities	DGA	May 2013-2014	Not started/ Delayed	Stopped due to the lack of human resources

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Objective 4 - Activity 4.2	2014												2015
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan - Dec
a. Prepare all relevant documentation and submit the request to relevant authorities													

Objective Four: Provide Legal Protection for the WH Property and its Setting
Activity 4.3: Establish an act to legally protect the WH site with its approved boundaries

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2013-2014	a. Draft an act to establish the site with its approved boundaries as a WH Site	DGA	2014	Not started	
2014	b. Sanction the inscription decree of the modified WH property and its Buffer Zone	DGA	2014	Not started	

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Objective 4 - Activity 4.3	2014												2015
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan - Dec
a. Draft an act to establish the site with its approved boundaries as a WH Site													
b. Sanction the inscription decree of the modified WH property and its Buffer Zone													

Objective Five: Define the Boundaries of the WH Property and Delineate a Buffer Zone

Activity 5.1: Clarify the WH boundary at time of inscription

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Discuss the 2010 retrospective boundaries with the WH Center/ICOMOS mission and clarify the Boundaries at the time of inscription	DGA	September 2012 - January 2013	Completed (end of Jan 2013)	Clarification of boundaries is presented in the DGA 2013 report. It is also included in the boundary modification request the was officially submitted to the WH Center on the 1 st of Feb 2013
	b. Get the WH Center approval on the clarified boundaries	DGA	Feb 2013 – 2014	Completed Mid 2013	

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Objective 5 - Activity 5.1	2014												2015
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan - Dec
a. Discuss the 2010 retrospective boundaries with the WHC/ICOMOS mission and clarify the Boundaries at the time of inscription													
b. Get the WH Center approval on the clarified boundaries													

Objective Five: Define the Boundaries of the WH Property and Delineate a Buffer Zone
Activity 5.2: Prepare and submit a minor boundary modification request

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2013	a. Prepare a preliminary draft request for WH boundary modification	AFD (c.f. Activity 1; action a)	March – Sept. 2012	Completed (Sept. 2012)	The official request was submitted on time through the permanent delegation at UNESCO headquarters before the deadline (1 st Feb 2013). The WHC asked for further modifications on the proposal and the DGA is working on them
	b. Submit the final request of the minor boundary modification request to the WH Center		Oct – end of January 2013	Completed (31 st of Jan 2013)	
	c. Get the approval of the WH Center and Committee on the proposed boundaries		Feb – July 2013	On going	

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Objective 5 - Activity 5.2	2014												2015
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan - Dec
a. Prepare a preliminary draft request for WH boundary modification													
b. Submit the final request of the minor boundary modification request to the WH Center													
c. Get the approval of the WH Center and Committee on the proposed boundaries													

Objective Six: Enhance the Conservation and Management of the WH Property and its Setting

Activity 6.1: Promote WH Site conservation and maintenance

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. CHUD project: Tyre Archaeological Component - protection of selected surfaces and structures at Al Bass and City sites	BTAP - Phase 1: WB – GoL (891,670 \$)	– May 2014-Dec 2015	ongoing	The works have been delayed They started in May 2014 – Dec 2015
	b. Conservation of the green bath mosaics – Al Bass site in collaboration with ICCROM and the Getty Institute	Mosaikon Grant: (10000 \$); CDR-CHUD, BTAP II: (9000 \$)	Mid 2013-2014	Not Started/Cancelled	the budget was not approved
	c. Archaeological integration of remains in urban context: Parcel no.1087 - Tyre modern city	Developer funded	2013-2014	Delayed	The remains will be left in situ to be integrated into the development. The DGA is still discussing the best solution with the developer. The proposal was accepted and it will be incorporated in the general design of the building
	d. Regular maintenance plan for the City and Al Bass sites in collaboration with the Municipality	DGA - MuT	2012 - 2014	On going (Since September 2012)	The MuT has dispatched five cleaning and weeding employees 20 days per month to the benefit of the WH Site.

Objective 6 - Activity 6.1	2014								2015						
	Jan	Feb	Mar	Apr	May	Jun	July	Aug - Dec	Jan	Feb	Mar	Apr	May	Jun	July-Dec
a. CHUD project: Tyre Archaeological Component - protection of selected surfaces and structures at Al Bass and City sites															
b. Conservation of the green bath mosaics – Al Bass site in collaboration with ICCROM and the Getty Institute															
c. Archaeological integration of remains into new developments: parcels (1087 Tyre; 69 Burj el Chemali)															
d. Regular Maintenance plan in collaboration with the Municipality of Tyre															

Objective Six: Enhance the Conservation and Management of the WH Property and its Setting					
Activity 6.2: Improve the WH Site presentation and interpretation					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. CHUD project- BTAP 1.a: WH Site presentation project (museum displays, visitor centers, cultural paths and interpretation panels, etc)	WB - GoL (2,200,000 \$for infrastructure only)	2010 - end of 2012	Delayed provisional handing over: end of Jan 2013	The Contractor has finished the implementation of this project. However, the Consultant with the DGA has to prepare a Snag List for items to be fixed by the contractor before the final handing over of the project at the May 2015
			End of 2013 Final handing over Delayed till Feb 2015	Works Completed till march 2014	
2012-2014	b. CHUD project- BTAP 2.b: WH Site interpretation project (museum displays, visitor centers, cultural paths and interpretation panels, etc)	IC (provisional sum from 1,900,000 €)	Sep 2013 - 2015	Not Started Expected May 2015	The project has been tendered, and two contracts were awarded, the Notice to commence works will be given in May 2015
2012-2013	c. Mare Nostrum branding and interpretation of the Heritage Trail	Euromed and MuT (8000 Euros)	Oct 2012 – mid 2013	Completed but not installed yet	the DGA's approved the final texts of the Heritage trail panels . But they were not executed yet.

Objective 6 - Activity 6.2	2014							2015							
	Jan	Feb	Mar	Apr	May	Jun	July	Jan	Feb	Mar	Apr	May	Jun	July	Aug - Dec
a. CHUD project - BTAP 1.a: Infrastructure for WH Site presentation (museum and visitor centers, guards' rooms etc.)															
b. CHUD project - BTAP 2.b: WH Site Interpretation project of Al Bass and City Sites															
c. Mare Nostrum branding and interpretation of the Heritage Trail															

Objective Six: Enhance the Conservation and Management of the WH Property and its Setting

Activity 6.3 Implement a regular monitoring plan and periodic reporting program to the WH Center

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Regular monitoring and reporting program provided by the AFD contractual expert	AFD (c.f. Activity 1; action a)	March 2012 – Feb 2013	Completed	
2013-2014	b. Regular monitoring, consultation and reporting program provided within the UDAS contract	IC (provisional sum from 290,000 Euros for the full contract)	Mid 2013-2015	Delayed until May 2015	the UDAS contract was delayed
2014	c. Prepare a monitoring program to be implemented by the management unit when recruited	EU funded project Archeomedsites	2 nd half of 2015	Not Started	A program shall be prepared within the management plan funded through the Archeomedsites project

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Objective 6 - Activity 6.3	2014								2015							
	Jan	Feb	Mar	Apr	May	Jun	July	Aug - Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug -Dec
a. Regular monitoring and reporting program provided by the AFD contractual expert (till Feb 2013)																
b. Regular monitoring and reporting program provided within the UDAS contract for the CHUD activities																
c. Prepare a monitoring program to be implemented by the management unit when recruited																

Objective Six: Enhance the Conservation and Management of the WH Property and its Setting					
Activity 6.4: Promote the WH Site and its outstanding values to domestic and international visitors					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a- Assist and collaborate with other local and national authorities, public and private institutions and/or NGOs to promote Tyre to visitors	DGA, MuT, MoT	Phoenicia Heritage Day	Completed (20 September 2012)	Collaboration is resumed from the end of 2014 and it will continue during 2015 through the Archeomedsites project.
			Underwater photography competition	Completed (28th sep 2012)	
Mare Nostrum project : Train the Trainers workshop by the USJ	Completed (9 th of October 2012)				
			2013 – 2014	on hold	
2013 - 2014	b- Incorporate the WH status and values of the site into the interpretation brochures produced by the MoT and MuT	DGA	Aug 2013 – 2014 2015	ongoing	Printing of brochures for Heritage Sites is included in the MoT and MuT budget The DGA is working on panels to be installed at the entrance of the two sites in Tyre that will promote the WH values through Archeomedsites project.

Objective 6 - Activity 6.4	2014												2015						
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul-Dec
a. Assist the MuT and MoT to establish communication links to promote Tyre to visitors																			
b. Incorporate the WH status and values of the site into the interpretation brochures produced by the MoT and MuT																			

Objective Six: Enhance the Conservation and Management of the WH Property and its Setting

Activity 6.5: Enhance the urban setting

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2009 -2013	a. CHUD urban project: Phase II	AFD (3,000,000 €)	2009 - till end of 2013	On going	The works are still ongoing, some works has been completed such as the old harbour
		WB (3,600,000 \$)			
2012-2014	b. CHUD urban project: Phase III (rehabilitation of the Old Serail and Souks of the Old City)	AFD	2014-2016	ongoing	AFD approved the funding provisions . Preparation of Design Started.

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Objective 6 - Activity 6.5	2014												2015							
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	July	Aug-Dec
a- CHUD urban project: Phase II																				
b- CHUD urban project: Phase III (rehabilitation of the Old Serail and Souks of the Old City)																				

Objective Six: Enhance the Conservation and Management of the WH Property and its Setting

Activity 6.6: Leverage the standards of conservation practice

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Strict application of necessary studies before intervention	Not needed	2012-2014	On going	
	b. The choice of expertise in the conservation field	Not needed	2012-2014	On going	
2013-2014	c. Consultation with international experts regarding the BTAP conservation interventions	IC Provisional sum from the UDAS contract	April 2013-2015	ongoing	1 st workshop will take place in April 2015

Objective 6 - Activity 6.6	2014												2015							
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Jul - Dec	
a. Strict application of necessary studies before intervention																				
b. The choice of expertise in the conservation field																				
c. Consultation with international experts regarding the BTAP conservation interventions																				

Objective Seven: Enforce the application of the Archaeology and Urban Laws					
Activity 7.1: Urge relevant authorities and stakeholders to ensure the application of the laws in place					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Formal and informal communication with concerned stakeholders to ensure the application of law	Not needed	Halt illegal construction at Al Itihad building 2012	Completed May 2012	Informal communication through the DGA regional office
			Remove illegal wooden posts 2012	Completed Sep. 2012	Informal communication through the Municipality
			Vacate the DGA building of refugees (parcel no. 111) 2012- 2013	On going Since June 2012	Formal communication with the south Council and the Governor of the South
			Put into effect the approved expropriation decrees 2013-2014	Not started	
			Remove the illegal construction addition to the north east of Al Bass entrance 2013-2014	Not started	Informal communication through the DGA site manager and the Municipality

Objective 7 - Activity 7.1	2014												2015			
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan -	Feb	Mar	April - Dec
a. Formal and informal communication with concerned stakeholders to ensure the application of law																

Objective Seven: Enforce the application of the Archaeology and Urban Laws

Activity 7.2: Enforce the Old City Building Code to maintain the old city fabric in its present condition by preventing further deterioration

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Formal and informal communication with concerned stakeholders to ensure the application of law	Not needed	Halt unauthorized painting of external facades at the old city 2012	Completed May 2012	Informal communication with the Municipality
			Find a legal solution to remove the 10 storey illegal structure 2012-2013	On going Since April 2012	Informal communication with the Municipality
			2013-2014	On going	

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Objective 7 - Activity 7.2	2014												2015					
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May-Dec	
a. Formal and informal communication with concerned stakeholders to enforce the Old City Building Code																		

Objective Seven: Enforce the application of the Archaeology and Urban Laws					
Activity 7.3: Enforce the planning and policy procedures					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Formal and informal communication with concerned stakeholders to ensure the application of law	Not needed	Impose archaeological investigations over the highway path 2012-2013	On going Since May 2012	Formal and informal communication and meetings with the CDR, the Contractor and Consultant of the project. The budget is expected to be approved shortly.
			Explain the planning procedures to the developer of parcel no. 1243 in the modern town of Tyre 2013	Completed 19 Jan 2013	Onsite meeting with the developer
			Explain the archaeological integration procedures to the developer of parcel no. 1087 in the modern town of Tyre 2013	Completed 19 Jan 2013	Onsite meeting with the developer
			Impose archaeological investigations over the hospital development (parcel 1598) 2013 - 2014	Not Started	

Objective 7 - Activity 7.3	2014												2015				
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan -	Feb	Mar	Apr	May - Dec
b. Formal and informal communication with concerned stakeholders to enforce the Old City Building Code																	

Objective Eight: Enhance the level of coordination among stakeholders

Activity 8.1: Consult and engage stakeholders

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Hold coordination meetings with partners	Not needed	2012-2014	On going	
	b. Accommodate the needs of the diverse stakeholders in the development plans of the Fishermen Syndicate building	Not needed	2012-2013	On going	The works at the Syndicate building have been resumed
	c. Demolish the newly developed police quarter at Al Bass site upon the request of the WH Center	CDR -DGA	Sep. 2012 - February 2013	Completed (May 2013)	

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Objective 8 - Activity 8.1	2014												2015				
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May-Dec
a. Hold coordination meetings with partners																	
b. Accommodate the needs of the diverse stakeholders in the development plans of the Fishermen Syndicate building																	
c. Demolish the newly developed Police Station at Al Bass site																	

Objective Nine: Prepare a WH Site management plan					
Activity 9.1: Develop a preliminary management plan with short term objectives					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. Compile the necessary database to set up a preliminary management plan	DGA/AFD (c.f. Activity 1; action a)	March 2012- 2013	Completed (Mid 2013)	
2013-2014	b. Prepare a preliminary management plan with short term objectives	provided by the EU , ENPI - CBCMED	2014-2015	ongoing (march 2015)	partnership with the Italian Ministry of Cultural Heritage and Activities and the Lebanese Ministry of Culture and the Tunisian Heritage Institute through the <i>ARCHEOMEDSITES</i> project

Objective 9 - Activity 9.1	2014												2015				
Follow up Actions	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May - Dec
a. Compile the necessary database to set up a management plan																	
b. Prepare a preliminary management plan with short term objectives																	

Objective Nine: Prepare a WH Site management plan

Activity 9.2: Develop a long term management plan that sets the future strategy for site conservation and management

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2013- 2014	a. Undertake new surveys and studies	DGA and EU funds	2014	Not started- Under preparation	It will be prepared through the Archeomedsites project during 2015
	b. Set management objectives and actions				
	c. Update the plan based on new studies and surveys				

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Objective 9 - Activity 9.2	2014												2015					
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	MAy- Dec	
a. undertake new surveys and studies																		
b. Set management objectives and actions																		
c. Update the plan based on new studies and surveys																		

Objective Ten: Encourage research, scientific studies and publications					
Activity 10.1: Facilitate the work of scientific missions					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012	a. AUB targeted excavations at the City Site headed by Dr.Leila Badre	American University of Beirut	21 August - 22 September 2012	Completed	
	b. The French Mission at the City Site headed by P.L. Gatier	Lyon II University	1 October – 30 October 2012	Completed (End of October 2012)	
2013	c. The Spanish Mission headed by M.E. Aubet at the Phoenician Necropolis	Spanish Ministry of Culture and the University Pompeu Fabra	April 2013	Completed	
	d. Underwater Archaeological Project headed by M.S. Alvares	Spanish Ministry of Culture and the Fine Arts Royal Academy of Saint Isabelle- Andalusia	September 2013	Not Started	Planning phase
2012- 2014	e. CNRSL bathymetry and Geoarchaeological survey	CNRSL	2013-2014	Not Started	Planning phase

Objective 10 - Activity 10.1	2014												2015				
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May - Dec
a. AUB targeted excavations at the City Site																	
b. The French Mission at the City Site headed by P.L. Gatier																	
c. The Spanish Mission headed by M.A. Aubet at the Phoenician Necropolis																	
d. Underwater Archaeological Project headed by M.S. Alvares																	
e. CNRSL bathymetry and Geoarchaeological survey																	

Objective Ten: Encourage research scientific studies and publications

Activity 10.2: Share and disseminate up to date scientific information

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012 - 2013	a. BAAL Publications; H.S 8 & issue no.14	DGA	Mid 2012	Completed	Printed in July and June 2012
	b. Publication: Fascination Du Liban: Soixante Siecles d'histoire de religions, d'art et d'archaeologie	Ministry of Culture/Ville de Geneve/History and Art Museum of Geneva	November 2012	Completed	A book published prior to the exhibition and made available to all visitors during the event
	c. Exhibition: Fascination Du Liban: Soixante Siecles d'histoire de religions, d'art et d'archaeologie		30 Nov 2012 – 30 March 2013	Completed	An exhibition held at the Rath museum of Geneva in Switzerland from 30 November 2012 till march 2013
	d. BAAL Publications; H.S 9 & issue no.15	DGA	Mid 2013	on going	
2014	e. BAAL and other Publications	DGA	2014	Under preparation	

Objective 10 - Activity 10.2	2014												2015
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan - Dec
a. BAAL Publications; H.S 8 & issue no.14													
b. Fascination Du Liban: Exhibition													
c. Fascination Du Liban: Publication													
d. BAAL Publications; H.S 9 & issue no.15													
e. BAAL and other Publications													

Objective Ten: Encourage research, scientific studies and publications

Activity 10.3: Endorse publications and research

Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2013	a. PHD publication: L'Hippodrome Romain de Tyre; Etude D'Architecture et D'Archaeologie	University of Bordeaux	October 2012	Completed	
2013	b. Melkart Booklet on Traditional Crafts in Tyre	MuT- Euromed Mare Nostrum project	2013	Completed	
2014	c. Proceeding of the CHUD Seminar: Lessons Learned	IC Within the UDAS project	2014-2015	Not Started	The publication will be done in collaboration with DGA, CDR, and UNESCO-Beirut office.

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Objective 10 - Activity 10.3	2014												2015
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan - Dec
a. PHD publication: L'Hippodrome Romain de Tyre; Etude D'Architecture et D'Archaeologie													
b. Melkart Booklet on Traditional Crafts in Tyre													
c. Proceedings of the CHUD Seminar: lessons learned													

Objective Eleven: Build DGA human capacity					
Activity 11.1: Promote training					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012	a. CHUD training program	AFD (89,938 Euros)	March - September 2012	Completed (End of Sept. 2012)	
	b. Training course on the First Aid to Cultural Heritage in Emergency Times: Lebanese for Lebanon	Prince Claus Funds for Culture and Development	3-15 December 2012	Completed (December 2012)	In Collaboration with ICCROM
2012- 2014	c. Fieldwork training for undergraduate and graduate archaeology students working at Tyre	DGA	Excavation at Jal el Baher 2012 Excavation at Beirut (4-6 months max) Jan - June 2013	Completed Nov 2012 Completed	The excavation team working in Tyre has moved to join the Beirut team in order to learn the single context excavation technique and achieve consistency in field work and recording techniques
2013-2014	d. ARCHEOMEDSITES Training program - Technical training on strategic planning and management of archaeological sites - Training courses on adaptation to UNESCO Standards - Training courses on technical maintenance issues	EU ENPI CBC MED program	End of 2013 – Mid 2015	Not Started – expected July 2015	through the <i>ARCHEOMEDSITES</i> project, the DGA will be able to do training for its staff

Objective 11 - Activity 11.1	2014												2015				
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May - Dec
a. CHUD training program																	
b. First Aid to Cultural Heritage: Lebanese for Lebanon																	
c. Fieldwork training for undergraduate and graduate archaeology students																	
d. <i>ARCHEOMEDSITES</i> Training program																	

Objective Twelve: Enhance the Level of Cultural Awareness					
Activity 12.1: Increase educational and cultural activities and programs					
Estimated time	Follow up action	Funding source and Budget	Implementation period/date	Status	Remarks
2012-2014	a. Organize exhibitions and activities by MuT in collaboration with the DGA and NGOs to diffuse the WH outstanding values to inhabitants and visitors	DGA - MuT	Phoenicia Heritage Day September 2012	Completed (20 September 2012)	
		MuT - Euromed	Mare Nostrum project : Photo Exhibition "routes of water"	Completed (11-19 December 2012)	
		DGA – MuT - Euromed	Mare Nostrum branding and interpretation of the Heritage Trail - Mid 2013	Completed 2013	
		DGA - MuT	2013	under preparation/ cancelled	The DGA is working with the MuT on the preparation for an activity that may take place on Al Bass Site. It will involve team building and awareness raising at the same time.
	b. Enhance the educational use of the WH Site by school children	EU ENPI CBC MED program EU ENPI CBC MED program	2014 - 2015	Not started – On going since Dec 2014 till end of 2015	funding and collaboration through the ARCHEMEDSITES project. The THT as an outreach educational tool is under preparation
c. Develop outreach programs					

Objective 12 - Activity 12.1	2014												2015				
	Jan	Feb	Mar	Apr	May	Jun	July	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May - Dec
a. Organize exhibitions and activities by MuT in collaboration with the DGA and NGOs																	
b. Enhance the educational use of the WH Site by school children																	
c. Develop outreach programs																	

Type of Work	Projects to be executed	Funding source	Budget available	Consultant	Contacteur	Implementation period	Status
BTAP - Phase 1.a: Infrastructure for site presentation and interpretation	<u>Al Bass Site:</u> visitor centre, site Museum, storage rooms, police quarter, café, guards room and ticketing office, landscaping, fencing, Al Hamra entrance/exit, etc.	WB and GoL	2,200,000 \$	Ars Progetti	Al Bonyan	2008-2012	Provisional handing over (end of Jan 2013)
	<u>The City site:</u> visitor centre, guards room and ticketing office, landscaping, etc.			Ars Progetti			
BTAP - Phase 1.b: Protection of surfaces and structures	<u>Al Bass Site:</u> Church with garden, Colombarium, Monumental tomb, Church near the arch, and the Roman arch.	WB and GoL	891,670 \$	Ars Progetti	Bouvier-Jesco joint venture	October 2012-2014	Delayed (Waiting for the method statement to start implementation of conservation works)
	<u>The City site:</u> Palestra, Arena, roman baths, and the Grande Allee mosaics.			Ars Progetti			
BTAP - Phase 2.a: Protection of surfaces and structures	<u>City site</u> roman baths, latrine, and palestra	DGCS	1,900,000 €	Planarch	N/A	2012-2014	To be tendered (CDR has called for bidding – Jan 2013)
	<u>Al Bass site</u> Apollo shrine, Blue team (Beneton) bath and the Crusader chapel						
BTAP - Phase 2.b: site presentation and interpretation	City site interpretation of the Roman bath, latrina, palestra	DGCS				2012-2014	
	Al Bass and City site tourist paths interpretation						
	Museography of Al Bass Museum						