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منظمة الأمم المتحدة
للتربية والعلم والثقافة

联合国教育、
科学及文化组织

INTERNATIONAL MEETING OF EXPERTS ON THE SAFEGUARDING OF MALI'S CULTURAL HERITAGE

UNESCO Headquarters, Room XII

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ACTION PLAN

FOR THE REHABILITATION OF CULTURAL HERITAGE AND THE SAFEGUARDING OF ANCIENT MANUSCRIPTS IN MALI

Prepared by

The UNESCO Working Group on Mali

(UNESCO, ICOM, ICOMOS, ICCROM, IFLA, EPA, AWHF, CRAterre-ENSAG)

Based on information provided by the Government of Mali

With the contribution of the Government of France

Objective 1: Rehabilitate cultural heritage damaged during the conflict with the active involvement of local communities

Estimated cost: 5,150,000 USD

Expected Results	Activities	Keys performance Indicators	Estimated cost (USD)	Partners	Calendar			
					Urgent	Short term	Mid-term	Long term
E.R. 1.1 Extent of damage to cultural heritage thoroughly assessed and list of priority emergency measures established	Assessment mission on the damage to the cultural heritage in Timbuktu	Mission undertaken	50,000	UNESCO, Government of France, Government of Mali, ICOM, ICOMOS, IFLA, INTERPOL, AKTC, Experts	●			
	Assessment mission on the state of conservation of the Tomb of Askia in Gao	Mission undertaken	30,000	UNESCO, Government of France, Government of Mali, ICOMOS, INTERPOL, AKTC, Experts	●			
	Assessment mission on the state of conservation of the Old Towns of Djenne and the Cliff of Bandiagara (Land of the Dogons)	Mission undertaken	30,000	UNESCO, Government of France, Government of Mali, ICOMOS, INTERPOL, Experts		●		
	Assessment mission on the state of conservation of museums and cultural objects	Mission undertaken	20,000	UNESCO, Government of France, Government of Mali, ICOM, INTERPOL, Experts		●		
	Assessment mission on the state of conservation of other cultural sites protected by national legislation	Mission undertaken	20,000	UNESCO, Government of Mali, ICOMOS, IFLA, INTERPOL, Experts		●		
	Assessment mission of impacts of the conflict on the intangible cultural heritage throughout the country	Mission undertaken	20,000	UNESCO, Government of Mali, Communities		●		
	Assessment mission of the safeguarding needs of intangible cultural heritage to formulate urgent measures and a rehabilitation plan	Mission undertaken	20,000	UNESCO, Government of Mali, Communities		●		
	Meeting in Bamako to present the missions' findings to national experts and local communities for validation	Number of participants	50,000	UNESCO, Government of Mali, Communities		●		

E.R.1.2 Status of cultural heritage before and after the conflict fully documented and analysed	Documentation study on mausoleums and cemeteries in Timbuktu	Study undertaken	20,000	UNESCO, ICOMOS, ICCROM, Government of France, Government of Italy	●			
	Situational analysis using satellite images, photos, maps in Timbuktu, Gao and Kidal	Analysis undertaken	50,000	Press, media, ICOM, Armed forces, UNESCO, Government of Mali, Government of France	●			
	Development of electronic maps for Timbuktu and Tomb of Askia properties	Maps produced	50,000	UNESCO, Government of Mali			●	
	Study on traditional know-how and conservation practices for mosques and mausoleums	Study undertaken	50,000	CRAtterre, Government of Mali, UNESCO, Communities		●		
	Documentation and inventory study of cultural objects of Northern regions' museums	Study undertaken	20,000	ICOM, Government of Mali, UNESCO		●		
	Community-based inventory of the intangible cultural heritage in the Northern regions	Inventory elaborated	100,000	UNESCO, EPA, Government of Mali		●		
	Preparation and transmission to the International Criminal Court (ICC) of detailed documentation regarding damaged cultural heritage	Amount of information sent to ICC	50,000	UNESCO, ICC, Government of Mali		●	●	
E.R.1.3 Rehabilitation and reconstruction strategy clearly elaborated (including budget)	Feasibility study on a coherent rehabilitation, reconstruction, and conservation of World Heritage properties damaged in Timbuktu	Study undertaken	40,000	UNESCO, ICOMOS, ICCROM, CRAtterre, EPA		●		
	Feasibility study on the rehabilitation, reconstruction, and conservation of the Tomb of Askia in Gao	Study undertaken	20,000	UNESCO, ICOMOS, ICCROM, CRAtterre, Government of Mali		●		
	Feasibility study on conservation and safeguarding of Northern region's museums affected by armed conflict	Study undertaken	20,000	UNESCO, ICOM, ICCROM, EPA, Government of Mali		●		
	Feasibility study on conservation and safeguarding of major cultural sites and monuments destroyed in Northern Mali and surrounding areas affected by the crisis	Study undertaken	20,000	UNESCO, Government of France		●		
	Consultation meetings on the rehabilitation and reconstruction strategy of cultural sites with communities in Timbuktu and Gao	Number of participants	50,000	Communities, Government of Mali, UNESCO, ICOMOS, ICCROM, CRAtterre			●	
	Consultation meetings with stakeholders (management committees and local authorities of Timbuktu and Gao, etc.)	Number of participants	40,000	Communities, Local authorities, Government of Mali, UNESCO, ICOMOS, ICCROM, CRAtterre			●	

E.R.1.4 Cultural heritage affected by conflict rehabilitated, reconstructed and safeguarded	Rehabilitation and conservation of mosques and old town of Timbuktu	Plans prepared and works initiated	1,000,000	UNESCO, ICOMOS, ICCROM, CRATERE, Government of Mali, International community			●	●
	Reconstruction and conservation of mausoleums and cemeteries of Timbuktu	Plans prepared and works initiated	1,000,000	UNESCO, Government of Mali, AKTC, International community			●	●
	Rehabilitation and conservation of the Tomb of Askia in Gao	Plans prepared and works initiated	500,000	UNESCO, Government of Mali, AKTC, International community			●	●
	Rehabilitation and conservation of other major cultural sites and monuments destroyed in Northern Mali and nearby areas affected by the crisis	Plans prepared and works initiated	500,000	UNESCO, Government of Mali, International community			●	●
	Rehabilitation of the northern regions museums	Plans prepared and works initiated	500,000	UNESCO, Government of Mali, ICOM, International community			●	●
	Safeguarding of intangible cultural heritage in Northern Mali affected by the crisis through the support of initiatives by communities to celebrate elements inscribed on the UNESCO List of Intangible Cultural Heritage of Humanity	Plans prepared and works initiated	500,000	UNESCO, Government of Mali, International community			●	●
E.R.1.5 Management authorities in charge of cultural heritage in Timbuktu and Gao fully functional	Rehabilitation of infrastructure and provision of equipment for the offices of the management authorities in charge of cultural heritage in Timbuktu and Gao	Plans prepared, works initiated, equipment needs identified	200,000	UNESCO, Government of Mali, International community		●		
E.R.1.6 Timbuktu and the Tomb of Askia removed from the List of World Heritage in Danger	Update of the management plans of Timbuktu and Gao	Plans updated	100,000	Government of Mali, UNESCO, ICOMOS, ICCROM, EPA, AWHF		●	●	
	A monitoring mission undertaken in the framework of World Heritage Committee decisions	Mission undertaken	30,000	UNESCO, ICOMOS, Government of Mali	●	●	●	●
	Progress reports presented to the World Heritage Committee	Reports examined	No cost	UNESCO, ICOMOS, World Heritage Committee	●	●	●	●

Objective 2: Undertake measures for sustainable protection of manuscripts

Estimated cost: 3,900,000 USD

Expected Results	Activities	Keys performance Indicators	Estimated cost (USD)	Partners	Calendar			
					Urgent	Short term	Mid-term	Long term
E.R. 2.1 Extent of damage to the manuscripts thoroughly assessed and emergency measures identified	Assessment mission to (i) Timbuktu to review the extent of damage to the Ahmed Baba Centre and the state of conservation of manuscripts in private libraries; (ii) Bamako to examine the state of conservation of the transferred manuscripts and their digital copies	Report undertaken and project document drafted	30,000	IFLA, Government of Norway, Government of Mali, Government of South Africa, NGO, Communities	●			
	Consultation meetings with private and public libraries owners, with the Ahmed Baba Centre and the communities on the missions findings	Number of participants	50,000	IFLA, ICA, Government of Mali, Government of South Africa, NGO, Communities		●		
E.R.2.2 Adequate temporary safeguarding measures put in place for manuscripts	Consultation meeting to define the method of storage conditions of manuscripts	Number of participants	20,000	Government of Mali, Government of Norway, Government of South Africa, UNESCO		●		
	Provision of equipment and appropriate storage spaces and conditions for safety, physical conservation and restoration of manuscripts	Equipment and storage needs identified	500,000	Government of Norway, UNESCO, Government of South Africa, Government of Croatia, Government of Mali	●	●	●	
E.R.2.3 Ahmed Baba Centre rehabilitated and fully operational	Building rehabilitation works	Building rehabilitated	1,000,000	UNESCO, Government of Mali, Government of South Africa, International community		●	●	●
	Provision of equipment and personnel	Equipment installed; personnel recruited	1,000,000	Government of Norway, Government of Mali, Government of South Africa, Government of Croatia, International community			●	●
E.R.2.4 Private libraries affected by conflict rehabilitated and fully operational	Rehabilitation works conducted on affected buildings	Plans prepared, works initiated	300,000	UNESCO, Government of Mali, Government of South Africa, International community			●	●
	Provision of equipment and human resources for cataloguing, digitization, conservation and restoration of manuscripts	Equipment installed; personnel recruited	300,000	Government of Mali, Government of Norway, UNESCO, Government of South Africa, Government of Croatia			●	●
	Return of manuscripts to Timbuktu	Number of manuscripts returned	100,000	Communities, NGOs, Government of Mali, UNESCO			●	●

E.R.2.5 Manuscripts digitized and accessible	Consultation meetings with private owners of manuscripts; Digitization policy established	Number of participants; policy established	50,000	Communities, NGOs, Government of Mali, Government of Norway, UNESCO		●	●	
	Training on manuscripts conservation, digitization, promotion and study	Number of participants	50,000	IFLA, Government of Mali, Government of South Africa, Government of Norway, Government of Germany, Government of Croatia, UNESCO			●	
	Digitization of manuscripts	Number of manuscripts digitized	500,000	IFLA, Government of Mali, Government of South Africa, Government of Norway, Government of Germany, Government of Croatia, UNESCO			●	●

Objective 3: Provide capacity-building activities with the view to re-establish appropriate conditions for the conservation, maintenance, management and safeguarding of cultural heritage and manuscripts

Estimated cost: 2,620,000 USD

Expected Results	Activities	Keys performance Indicators	Estimated cost	Partners	Calendar			
					Urgent	Short term	Mid-term	Long term
E.R.3.1 Cultural heritage professionals trained	Preparation of a national capacity-building strategy for Mali	Strategy prepared	50,000	ICCROM, UNESCO, Government of Mali		●		
	Training workshop on the management of the World Heritage sites	Number of participants	50,000	ICCROM, UNESCO, Government of Mali, Government of France, AWHF, EPA			●	
	Training workshop on the management of museums and First aid to collections	Number of participants	50,000	ICOM, EPA, UNESCO, Government of Mali, Government of France			●	
	Capacity-building on the safeguarding of intangible heritage	Number of participants	50,000	UNESCO, Government of Mali, Government of France, EPA			●	
	Training workshop on the conservation of manuscripts	Number of participants	50,000	UNESCO, IFLA, Government of France, Government of Mali			●	●
	Training on risk management and preparation of emergency plans	Number of participants	50,000	ICCROM, UNESCO, EPA, AWHF, INTERPOL, Government of Mali			●	●
	Establishment of a Resource Centre for Malian cultural heritage sites in Mopti	Resource centre operational	100,000	Aga Khan Trust for Culture, UNESCO			●	
	Establishment of a database of African heritage professionals	Database established	30,000	EPA, CHDA, African Universities, AWHF, UNESCO			●	
E.R.3.2 Awareness raised among local	Training on maintenance of cultural heritage sites	Number of participants	50,000	Communities, Government of Mali, Local authorities,			●	

communities and training carried-out on conservation and safeguarding of cultural heritage and manuscripts				CRAterre, UNESCO				
	Training on management of intangible cultural heritage	Number of participants	50,000	Communities, Local authorities, Government of Mali, CRAterre, UNESCO			●	
	Training on interpretation and promotion of cultural heritage	Number of participants	200,000	EPA, AWHF, Government of Mali, Government of France, AIMF, UNESCO			●	●
	Training on conservation of manuscripts	Number of participants	50,000	Government of Mali, Government of Norway, UNESCO, Government of Luxembourg, Government of France, Government of South Africa			●	
	Training on conservation of cultural objects	Number of participants	50,000	ICOM, ICCROM, EPA, Government of Mali, UNESCO			●	●
	Support of activities to revitalize culture: festivals, educational activities, information and awareness meetings on the importance and preservation of tangible and intangible cultural heritage as a tool for economic development, social cohesion, peace and moral reconstruction of communities	Number of participants	500,000	UNESCO, Government of Mali, Government of France		●	●	
E.R.3.3 Imams and the association of masons, owners of manuscripts, managers of mausoleums and other cultural sites provided with means to efficiently coordinate the rehabilitation and reconstruction works in Timbuktu and Gao and the safeguarding of manuscripts	Training on rehabilitation, conservation and reconstruction works	Number of participants	50,000	Communities, Government of Mali, UNESCO			●	
	Provision of equipment and support to socio-economic activities	Equipment provided and number of activities	100,000	Communities, Government of Mali, UNESCO		●	●	●

E.R.3.4 Fight against illicit trafficking of cultural objects reinforced	Training workshops to evaluate the situation of the threat of illicit trafficking and to provide technical and practical tools to counter the phenomenon	Number of participants	50,000	UNESCO, UNIDROIT, INTERPOL, WCO			●	
	Strengthening of the cooperation between police, customs and cultural heritage protection services, together with the relevant regional and international organizations in the fight against illicit trafficking of cultural objects	Number of activities involving different partners/stakeholders	30,000	UNESCO, UNIDROIT, INTERPOL, WCO, Carabinieri, Bordering countries		●	●	●
	Establishment of bilateral agreements with Mali's partner countries on the reciprocal protection and restitution of stolen or illegally exported cultural property	Number of bilateral agreements	No cost	UNESCO, bordering countries, importing countries, Blue Shield			●	●
	Transmission to INTERPOL of information regarding stolen Malian cultural objects	Amount of information sent to INTERPOL	No cost	INTERPOL, Government of Mali, UNESCO	●	●		
	Launching of initiatives aiming at strengthening the fight against illicit traffic of cultural objects in particular through education and awareness raising, and with the involvement of Art market representatives at the international level	Number of initiatives	No cost	Art Market, NGO's, Government of Mali, UNESCO			●	
	Facilitating the discussions between Mali and other countries in the case of Mali asking for the restitution of cultural property after the conflict, or presentation of restitution cases to the UNESCO Intergovernmental Committee for Promoting the Return of Cultural Property to its Countries of Origin or its Restitution in case of Illicit appropriation ("ICPRCP")	Number of cases facilitated	20,000	UNESCO, ICPRCP				●
	Establishment of an ICOM Red List of West African cultural objects at Risk	List published	100,000	ICOM, Government of Switzerland, WAEMU		●		
	Regular update of ICOM Watch List and No Strike List with particular focus on Mali	List published	50,000	ICOM, Blue Shield		●	●	●

E.R.3.5 Institutional capacity-building strengthened at national and sub-regional levels	Institutional strengthening of the management authorities of Timbuktu and Gao	Management authorities are functional	50,000	UNESCO, Government of Mali, EPA			●	
	Development of training modules on the protection of cultural property in the military training schools of Mali	Modules prepared	50,000	Government of Mali, UNESCO, EPA			●	●
	Development of peacetime preparatory measures for cultural properties, and creation of services for the protection and the organization of refugees for movable cultural properties	Measures identified	40,000	ICOM, Government of Mali, UNESCO, ICCROM, EPA				●
	Provision of technical support for the submission of emergency requests under the 1954 Convention	At least one cultural property inscribed on the List of Cultural Property under Enhanced Protection	30,000	UNESCO, Government of Mali, International community			●	●
	Provision of additional financial and technical assistance to help preserve and conserve damaged cultural property in the framework of the 1954 Convention	At least one assistance request submitted	40,000	UNESCO, Government of Mali, International community			●	
	Provision of regular training and enhancing capacities of police and customs agents in the field of cultural heritage	Number of trainees	50,000	UNESCO, Government of Mali, ECOWAS, INTERPOL, WCO			●	●
	Provision of support and assistance to safeguard intangible cultural heritage with a view to consolidate social cohesion, reconciliation, conflict resolution and sustainable development	Number of activities	30,000	UNESCO, Government of Mali, Communities			●	
	Seminar on using safeguarding of cultural heritage as a tool for peace and prevention of conflicts	Number of participants	50,000	UNESCO, Government of Mali, Sub-regional organisations, AFISMA, EPA, WAEMU			●	
	Awareness seminar on heritage conservation for armed forces, media, and local authorities	Number of participants	50,000	Government of Mali, ECOWAS, UNESCO, Blue Shield				●
	Establishment and coordination of a Working group on Culture among Mali's technical and financial partners	Working group established	100,000	UN Agencies, UNESCO, Government of Mali		●		
Sub-regional meeting on the prevention of risks of destruction of cultural heritage in the event of armed conflict in Africa	Number of participants	100,000	UNESCO, AU, WAEMU, ECOWAS, AWHF, EPA			●		
ER.3.6 Public regularly informed on rehabilitation and reconstruction progress	Awareness raising activities, information meetings and regular publications of achievements for dissemination to the public	Number of awareness-raising activities and publications	500,000	UNESCO, Government of Mali		●	●	●

